

Algeria	50.00	Indonesia	100.00	Poland	100.00
Argentina	100.00	Iran	100.00	Portugal	100.00
Australia	100.00	Israel	100.00	Spain	100.00
Belgium	100.00	Italy	100.00	Sweden	100.00
Brazil	100.00	Japan	100.00	Switzerland	100.00
Canada	100.00	Korea	100.00	Taiwan	100.00
Chile	100.00	Malaysia	100.00	Thailand	100.00
China	100.00	Mexico	100.00	Turkey	100.00
Colombia	100.00	Netherlands	100.00	USA	100.00
Czech	100.00	Denmark	100.00		
France	100.00	Finland	100.00		
Germany	100.00	Greece	100.00		
Hong Kong	100.00	Ireland	100.00		
India	100.00	South Africa	100.00		
Indonesia	100.00	UK	100.00		
Italy	100.00				

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

GERMAN ENERGY

Minister generates heat in debate

Page 2

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Friday November 1 1991

World News Business Summary

Legislation for new UK local tax outlined

Legislation to replace the unpopular local community charge - or poll tax - with a new council tax from April 1993 was promised in Queen Elizabeth's speech to the state opening of the British parliament in London. The speech set out the legislative programme for the last parliament before the general election due next year. Page 12

Renault peace move

A government-appointed mediator began talks with both sides to try to resolve the two-week pay strike at Renault, the French state-owned car-maker. Page 2

Japanese in-fighting

The Japanese political equivalent of the bar brawl has erupted since Kichii Miyazawa was chosen to become the country's next leader. Factions and individuals are slugging it out over seats in the new cabinet. Page 24

Kohl's son injured

Peter Kohl, 35, son of German Chancellor Helmut Kohl, was in a critical condition after his car skidded off a motorway near Rovigo, in northern Italy. Page 24

Dalai Lama's visit off

The 14th Dalai Lama, the Tibetan spiritual leader, has cancelled plans to attend a religious symposium in Japan later this month for health reasons. Page 24

Queensland drops case

Former Queensland premier Sir John Bligh-Petersen will not be retried on perjury charges, the state's special prosecutor said. Page 6

Car pollution curbs

European carmakers will face tough pollution controls if British proposals put to ministers and officials from 25 European countries in Paris are implemented. Page 2

New US troop role

Leading Democrats have drawn up plans to give President George Bush authority to send US troops to the Soviet Union as part of an emergency shift of humanitarian aid this winter. Page 2

Train crash kills 40

At least 40 people were killed when a passenger train was derailed near Bangalore in southern India after hitting a huge boulder swept on to the track by a landslide during monsoon rains. Page 2

Better friends

Two decades of hostility between China and Vietnam are expected to end next week at a summit in Beijing. Diplomatic relations may be fully restored. Page 6

Aids charges filed

French haemophiliacs who received AIDS-contaminated blood transfusions said they had filed charges of crimes against humanity and poisoning against 13 officials, including three former prime ministers. Page 2

Joseph Papp dies

Producer Joseph Papp, who brought A Chorus Line and Hair to Broadway and created New York's free Shakespeare in the Park summer festival, died of cancer, aged 70. Page 2

Weekend FT

Tomorrow: The odd tale of Ramanujan: Indian railway clerk and maths genius

Arthur Miller: bigamy in London's West End

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Salomon begins rebuilding with letter to shareholders

A newspaper advertisement featuring an apologetic letter from Salomon Brothers chairman Warren Buffett may prove to be a turning point in the fortunes of the once all-powerful US securities house. Page 25

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US seeks to stimulate bank lending

Bush intensifies fight for lower interest rates

By Lionel Barber and Michael Prowse in Washington

THE White House yesterday intensified its campaign for lower interest rates amid fears that US economic weakness is harming President George Bush's re-election prospects. The Administration also made clear its determination to stimulate bank lending to boost the economy. It is concerned that the "credit crunch" is a big obstacle to growth. It plans to bring Federal bank officials from across the country for talks in Washington as part of its efforts to stimulate lending. An administration official said the regulators, who play a crucial role in determining how freely banks across the country may lend money, were imposing excessively stringent conditions.

Last week, the White House was alarmed by a poll which showed a sharp decline in public confidence in an early economic recovery. For the first time since he took office, Mr Bush saw support for a second term dip below 50 per cent.

Mr Martin Fitzwater, Mr Bush's chief spokesman, said the Federal Reserve had lowered interest rates by a quarter point to 5 per cent on Wednesday and "there could be other drops to come."

It is rare for the White House to comment on monetary policy for which the Fed has sole responsibility and it has never commented on its detailed

market operations. The Fed allowed its key funds rate to drift lower on Wednesday, confusing financial markets.

Economic advisers to the President are examining a "growth package" of fiscal measures to revive the US economy.

The White House is willing to negotiate with Democratic congressional leaders on its contents but has ruled out measures that would raise borrowing and break last year's bipartisan budget deficit reduction agreement.

Mr Alan Greenspan, Fed chairman, told bankers in Rhode Island this week that the credit crunch was "utterly unprecedented".

The US economic recovery was "demonstrably sluggish", he said. Some US officials responsible for economic policy are nervous that a public campaign to pressure the Fed could backfire. But Mr Fitzwater's statements appeared to be aimed at paving the way for an early discount rate cut to stimulate the flagging US recovery.

A package of measures on the credit crunch unveiled only three weeks ago was described as ineffectual by bankers and economists. Concern now centres on the inexperience of shells deployed against America and allied troops in the Gulf war.

The indictments, by the US Attorney's office in Philadelphia, also named Amstar, the South African state-owned munitions company, and three other South African companies.

Mr James Guerini, ISC's founder and former deputy chairman of Ferranti, was charged with more than \$1.1bn

of financial fraud and the laundering of more than \$700m. The indictment against Mr Guerini, released at a US Justice Department news conference, alleged that he had masterminded "a massive international financial fraud and money laundering operation which defrauded Ferranti".

US prosecutors said the components in question were bought by ISC from Accudyne, a Wisconsin company, and shipped to South Africa.

The components were then transported to Iraq by Fuchs Electronics, a business partner of Amstar. Among the other alleged illegal shipments to South Africa were night vision devices, ballistic missile components, missile testing systems and other types of defence electronics.

The indictment also charges Mr Guerini and his colleagues with conspiring with a company controlled by Mr Carlos Cardoen, the Chilean arms dealer, to supply Iraq directly with arms.

Ferranti, which acquired ISC in 1987, has been fighting for survival since discovering the

alleged \$215m (\$378m) fraud at ISC two years ago. Ferranti is not accused of any wrongdoing and is itself seeking \$18m in damages from Mr Guerini.

Mr Michael Baylson, the US attorney in Philadelphia, declined to say whether the investigation had found evidence that the Central Intelligence Agency knew about some of the illegal US shipments to Iraq.

The indictments charge that Mr Guerini made misrepresentations over ISC's finances to Ferranti to bolster the price paid by the British company in

the 1987 takeover. These included \$1.1bn of fictitious arms contracts to Pakistan, South Africa, the United Arab Emirates and China.

These transactions - which made use of 33 Panamanian-front companies and 55 Swiss bank accounts - formed what one US official described as "hundreds of thousands of loops woven into a tapestry of fraud".

Mr Joe Tate, a lawyer for Mr Guerini, said his client had already negotiated a plea bargain agreement with US prosecutors.

Ex-ISC executives accused of Iraqi arms deals

By Alan Friedman and Tom Flannery in Philadelphia

FORMER executives of International Signal and Control, the Pennsylvania company acquired in 1987 by Ferranti, the UK-based electronics group, were accused in the US yesterday of fraud and of smuggling weapons and military technology to Iraq and South Africa.

The long-expected charges came as US officials displayed military components captured by troops during the Gulf war which, the indictments claim, were originally shipped by ISC to South Africa.

These included examples of

more than 300,000 electronic components manufactured by ISC which the US says were found in Iraqi 155mm artillery shells deployed against American and allied troops in the Gulf war.

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Ultramar directors resign to bolster bid defence

By Deborah Hargreaves in London

THE bitter takeover battle for Ultramar, the diversified UK-based oil group with significant interests in North America, took a bizarre twist yesterday when three directors resigned in an effort to divert criticism from its management.

Mr John Darby, Ultramar's part-time chairman who has been criticised for his hands-off management style, said he took full responsibility for the company's poor performance.

Mr Darby received £680,000 (£1.18m) in compensation and a £10,000 increase in annual pension to £55,000. Lord Remnant, deputy chairman and Mr Lloyd Bensen, a director and former chairman, also quit.

Ultramar hopes the boardroom shake-up, an unusual move in the middle of a contested UK takeover bid, will divert attention from its poor record.

It is fighting a £1.18bn bid from Lasso, another UK-based exploration company, and is due to issue its official defence document on Monday.

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Golden handshakes Page 25

Lasso said the management changes would not affect its attack, which has focused on the company's muddled strategy and its poor performance.

It said the shake-up meant little since Mr Michael Beckett, the new non-executive chairman, had sat on the board for 11 years and must be party to its poor record.

Ultramar has drawn heavy criticism for its apparent lack of direction and the contrast between directors' generous remuneration packages and the group's poor financial performance. It lost £21.2m in the first half of 1991.

Some institutional shareholders said they were staggered at the size of the pay-off for Mr Darby, although the company stressed he was taking "significantly less than his full contractual entitlement".

He had a rolling four-year-and-11-month contract. Mr Beckett, who plans to seek a permanent replacement for Mr Darby, said he would review all contracts and compensation packages.

"These contracts were conventional when they were put in place, but the company hadn't recognised the winds of change and that the climate is different now," Mr Beckett said.

"We had to do this, because everyone's attention was focused on the corporate governance issue and the ability to defend the company in front of institutional shareholders was being severely limited," Mr Beckett said.

Mr Darby had come under fire from institutions which disliked his attitude towards the City and his inexperience of the oil industry.

Ultramar said its decision to replace him had been under discussion for several months and had not been prompted by the Lasso bid.

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EUROPEAN NEWS

Walesa to appoint government of technocrats

By Anthony Robinson and Christopher Bobinski in Warsaw

POLISH President Lech Walesa intends to form a government of national unity of non-political technocrats to maintain the thrust of financial and economic reforms.

This follows last weekend's elections which produced a plethora of small parties in parliament and no clear coalition leader.

Mr Andrzej Kozakiewicz, assistant to the president for economic affairs, said yesterday Mr Walesa intended to turn to these specialists rather than party politicians and that the policies of Mr Leszek Balcerowicz, the finance minister, would be followed.

Mr Balcerowicz himself could be replaced as minister of finance and offered the post of president of the National Bank of Poland, the central bank. The bank has been granted much greater independence by a new banking law approved by the old parliament.

Mr Kozakiewicz said Mr Walesa himself was ready to take the premiership, and there were seven or eight further candidates.

"Politicians can be members of this government but they will have to forget their party

allegiances once they agree to join," he added. Among the candidates for the premiership are Mr Andrzej Olechowski, the deputy trade minister with responsibility for negotiations with the European Community. Also in the running is Mr Jan Winiewski, a leading economist working for the European Bank for Reconstruction and Development (EBRD) in London. The new government will have to be approved by the fragmented parliament.

Making clear that he was speaking with the authority of the president, Mr Kozakiewicz said the fight against inflation

would remain the top priority. But a new government would be more attentive to the cries of distress from the industrial towns which are calling for assistance, including some form of tariff protection.

"We will have to tackle both inflation and the recession. Poland needs an industrial strategy," he added in an implied criticism of Mr Balcerowicz who he said "had been very good at macro-economic policy but not so concerned with the industrial and social consequences."

Opinion polls show that Mr Balcerowicz is widely

respected by Poles and by the international financial community. But his austerity policies have contributed to the unpopularity of the government and Mr Walesa is looking for a similarly competent but "less dogmatic and more collegial minister," Mr Kozakiewicz said.

The president is clearly concerned that any decision to remove Mr Balcerowicz from the finance ministry could undermine foreign investors' confidence in the government's commitment to market-oriented reforms.

But the former Solidarity

trade union leader is also aware of the domestic need to explain economic and social policies better, said Mr Kozakiewicz. "We have read the message from the electorate," he added. The election was characterised by heavy abstentions and a strong showing by the former communist party.

"Some foreigners, especially in America, have overplayed the significance of the communist vote. There is no danger of a communist resurgence. Poles are committed to democracy. But we need foreign investment and we remain committed to economic reform."

Britain airs plan to curb vehicle pollution

By Richard Tomkins. Transport Correspondent, Prague

EUROPEAN car-makers will face tough pollution controls if proposals put to a meeting of ministers and officials from 25 European countries in Prague yesterday are implemented.

The scheme, proposed by Mr Malcolm Rifkind, the UK transport secretary, would set a compulsory target level of carbon dioxide emissions for manufacturers' total vehicle output - though allowing them to achieve the target with an average level of CO₂ emission across their entire model range.

Mr Rifkind told the first pan-European transport conference the key feature of the scheme was that it would allow more flexibility than rules about emission levels for particular types of vehicles.

A regulatory authority would set an average fuel efficiency target for manufacturers and importers to achieve across their total vehicle sales.

As each new car was registered, it would qualify for credit points if it performed better than the target average. These would be issued to the manufacturer by the regulator.

If the car performed worse than the average, it would create a debit which would have to be balanced by credits. These could be obtained from a transfer of credits earned by other vehicles.

Alternatively, credits and debits could be traded between manufacturers; but the overall level of fuel efficiency would always be achieved because the number of debits in circulation would not be allowed to exceed the number of credits.

Mr Rifkind said one advantage of the scheme was that rapid changes in efficiency would be encouraged in models in which it was easy to achieve, but in cases where the changes would be costly, manufacturers would be able to adjust more gradually.

The proposal received a warm response from delegates who had repeatedly voiced concerns about the environmental consequences of Europe's rising traffic levels.

In its final declaration, the conference agreed to seek curbs in the pace of traffic growth by encouraging the use of rail and by progressively increasing road-user costs to reflect the environmental damage and pollution caused by road transport.

Fraud probe may embarrass the Treuhand

By Leslie Collitt in Berlin

BERLIN'S public prosecutor has launched a fraud investigation at east Germany's Minol oil company, which could prove highly embarrassing to the Treuhand privatisation agency.

The investigation was launched on Wednesday following allegations in a Berlin newspaper that Minol, which is controlled by the Treuhand, paid nearly DM20m (\$11.8m) to a company in return for a piece of property it held. Minol did not receive the property. The company, Neuling-Minol Chemietechnik (NMC), is jointly owned by Minol and Mr Christian Neuling, who holds a majority stake.

Mr Neuling, a Christian Democrat MP, was also head of the Treuhand subcommittee in the Bundestag - set up to control the Treuhand - and a member of the supervisory board of Minol.

He resigned both posts earlier this week under pressure from Bonn and his constituents in Berlin. The public prosecutor's office made clear yesterday that Mr Neuling was not under investigation.

Yeltsin wants new bank and currency for Russia

By John Lloyd in Moscow

RUSSIA'S president, Mr Boris Yeltsin, last night proposed replacing the Soviet state bank (Gosbank) with a Russian bank issuing its own currency - only three days after telling the Russian parliament he would support creation of an inter-republican bank for all the Soviet republics.

At the same time, it emerged that the agreement made between the 12 Soviet republics and the Group of Seven to shoulder responsibility for the \$60bn-plus foreign debt is already unravelling.

Mr Yeltsin's remarks, to a group of leaders from Russian cities, appeared to point to the imminent creation of a Russian currency and the end of efforts to sustain a "rouble zone" among the Soviet republics, many of whom are now preparing to create their own currencies, and armed services.

The Russian leader said that all Gosbank's gold and hard currency reserves would go into the Russian bank, and that a draft decree had been prepared ordering the transfer of resources. "Russia cannot simultaneously belong to an economic community and give someone else the right to dispose of its money - especially the right to issue money."

It is not clear under what powers Mr Yeltsin would order the transfer of Gosbank reserves - the property of the Union - into Russian jurisdiction, without the agreement of the Soviet president and Supreme Soviet. A spokesman for the Russian central bank

LEADING Congressional Democrats have drawn up plans to give President George Bush the authority to send US troops to the Soviet Union as part of an emergency airlift of humanitarian aid this winter, writes Lionel Barber in Washington.

If approved, the plan could see the US armed forces stage a humanitarian operation similar to Operation Provide Comfort for the Kurdish refugees in Iraq earlier this year.

said last night it had not been informed about the proposal. The official news agency Tass reported that the Russian president had said his decision was prompted by the request made in October by President Mikhail Gorbachev for \$500m from Gosbank to cover the union's budget deficit. Mr Yeltsin said this was in breach of the economic agreement prepared between the republics.

The agency quoted Mr Sergei Stankevich, an adviser to the Russian president, as saying that no law or presidential decree was yet ready to be issued, and that the question had not been discussed with experts and with the republics.

However, he added that the agreement signed earlier this week between the 12 Soviet republics and G7 representatives to "jointly and severally" bear responsibility for the Soviet debt was "very inflexible" and did not constitute a final agreement.

According to the news agency Interfax, the government of Azerbaijan - now formally an independent state - had said it would not repay any part of the debt, since it expected to itself receive repayment for the contributions it had made to the centre while a Soviet republic.

In his speech on the need for urgent economic reform on Monday, Mr Yeltsin said that Russia was prepared to support an inter-republican bank if the republics gave up all thought of issuing their own currencies and obeyed the dictates of the new bank, which would replace Gosbank. However, none of the republics presently preparing their own currencies - including, crucially, Ukraine - has responded positively to his proposal.

Mr Oleksander Balabash, a member of the commission on economic reform, told the Ukrainian parliament yesterday that "Russia's decision makes it imperative now for Ukraine to print its own money". Mr Viktor Fokin, the republic's prime minister, said that if Russia raised prices "Ukraine would be forced to defend itself".

This does not mean either that Ukraine would follow suit, or that it would increase border and other controls to protect itself against the effects of the Russian price rises by banning the export of food and other goods being sold at lower prices in the Ukraine.



Mr Stipe Mesic, Yugoslav federal president, inspects damage in the besieged city of Dubrovnik yesterday

Serbian leaders divided over how to respond to EC threat of sanctions

By Laura Silber in Belgrade

SPLITS emerged yesterday between Serbian leaders just days before a meeting of European Community foreign ministers who are expected to impose sanctions on Serbia.

The sanctions hinge on whether Mr Slobodan Milosevic, the president of Serbia, rejects an EC plan to transform Yugoslavia into a loose association of six independent republics.

The rift was revealed after leaders of Serbs from Croatia, who have led the armed uprising against the breakaway republic, yesterday said they were "shocked and disappointed" by pressure from Serbia to accept the Community plan.

Mr Milan Babic, leader of the self-proclaimed Serbian auton-

omous region of Krajina in Croatia, told a news conference: "The top ranks of Serbia are pressing on us the acceptance of a completely unacceptable plan."

Mr Babic, who was Mr Milosevic's right-hand man outside Serbia, added: "The Serbian government... and Mr Milosevic... have not yet betrayed Serbian interests."

Serbia's ruling Socialists and its tightly controlled media have denounced the EC ultimatum on the grounds that it would leave the 2m Serbs living inside Serbia in an independent Croatia or Bosnia-Herzegovina in which their status could be undermined.

But behind the scenes in Belgrade, the federal and Serbian capital, officials indicated that

Mr Milosevic had given Serb leaders a deadline until Saturday to accept the proposal which he discussed in The Hague next Tuesday.

Western diplomats and Serb officials yesterday said the threat of economic sanctions, coupled with international isolation, had forced Mr Milosevic into a corner. They said that the Serbian president now appeared to be hostage to the very leaders he catapulted into power outside Serbia.

A western diplomat yesterday said: "Milosevic is on a tightrope. Time is running out for him. That is when he becomes most dangerous."

Diplomats added that the heavily-armed Serbs in Croatia, and Bosnia-Herzegovina, who have the support of the

federal army, could rebel against Mr Milosevic.

Thus, if he signs the EC document, Mr Milosevic will be in conflict with a discontented Serb-dominated federal army, and Serbs outside Serbia who have become increasingly radicalised over the past year.

However as the war in Croatia drags on, Mr Milosevic has few remaining options. The economy is rapidly deteriorating, with fuel and oil supplies running out, while thousands of Serbs have deserted from the front, or have gone into hiding, or abroad, to escape mobilisation.

Several Serb ministers have also offered their resignations, highlighting their fears that Mr Milosevic no longer fully controls the agenda.

G7 spells out debt risks to fractious Soviet republics

By Peter Norman, Economics Correspondent

SENIOR finance ministry officials of the Group of Seven countries have returned from talks in Moscow believing that the 12 Soviet republics are aware of the dangers that would befall them should the Union default on its estimated \$60bn of foreign debt.

"The talks were a big step forward and we got further than we thought we would," said one G7 official. The meeting made clear to the republics that the existing stock of Soviet debt must be serviced if they are to have any creditworthiness. The G7 deputies also "came back with a more vivid appreciation of how events in the Soviet Union are being driven by the republics," said the official.

The meetings, on Sunday and Monday, were arranged at last month's gatherings of the International Monetary Fund and World Bank in Bangkok. Among the 50 or so senior officials attending were six prime ministers and nine finance ministers.

The upshot was a memoran-

dum of understanding under which republics and the Soviet centre agreed to take "joint and several" responsibility for USSR debt, to ensure servicing of existing debt, and to appoint a "debt manager" to handle past debt, with power to enter commitments on behalf of republics and the centre.

One difficulty for the G7 has been ambiguity in the republics towards institutions of the old Communist system, such as the Vnesheconombank, the Bank of Foreign Economic Affairs, and Gosbank, the Soviet central bank.

The G7 officials - from the US, Japan, Germany, France, Britain, Italy and Canada - made clear that their governments were anxious to maintain links with republics. This wish was underscored yesterday by Mr Norman Lamont, the British chancellor, met President Nursultan Nazarbayev of Kazakhstan in London to discuss UK-Kazakhstan economic relations. But the G7 was not prepared to deal with individual republics on debt.

"The republics had not realised this before," said the G7 official. The G7 deputies now believe Vnesheconombank and Gosbank officials will be better able than before to make effective the mechanisms for servicing the Soviet debt.

But difficulties remain. For example, the rule that 40 per cent of foreign exchange earned by Soviet exporters should be remitted to the centre has been widely evaded. One reason, outlined by Mr Horst Schulmann, managing director of the Washington-based Institute of International Finance, in testimony to the US congress, is that enterprises are expected to tender foreign exchange at a rate of Rb1.8 to the dollar when the black market rate is around Rb50.

The G7 official said not all republics' representatives have staged the necessary talks. Some have to cope with active parliaments while others face referenda. The debt agreement in Moscow will therefore have to be discussed in the capitals of republics.

France yields in Nato wrangle

By David Buchanan in Brussels

A LONG wrangle inside the North Atlantic Treaty Organisation has ended with France accepting that next week's Nato summit should formalise alliance consultations with eastern Europe and the Soviet Union.

Nato diplomats were yesterday still discussing the precise nature and name of the new body in which the western alliance's 16 members will hold a regular dialogue with the six former members of the defunct Warsaw Pact, plus the three new Baltic states.

But "everyone now realises we should move to a new level, and intensity, in our relations with the east," said a senior Nato diplomat said yesterday. The US and Germany have jointly proposed creating a North Atlantic Co-operation Council, in which Nato and east European ministers would regularly discuss broad security issues.

Nato would also make available its expertise in civilian control of military establishments and budgets, and in converting defence industry to civil use.

France first objected to this on the grounds that it appeared to usurp the pan-European security role intended for the Conference on Security and Co-operation in Europe. But Paris has now accepted the idea of a new forum for consultations with the east provided it was not too ambitious, a spokesman said yesterday.

Britain, too, has reservations about the proposed name of the NACC, which it feels is too close to that of the alliance's core body, the North Atlantic Council (NAC).

Renault strike talks begin

A government-appointed mediator, Mr Jean Cordouan, began talks yesterday with Renault workers over a proposed strike at Renault, the French state-owned car-maker, writes Alice Rawsthorn in Paris.

The stoppage, at Renault's main engine and gearbox plant at Cléon, west of Paris, has severely hit production at the carmaker's other factories. The stoppage is costing the company, France's second largest, over FF100m (\$17.3m) a day, according to Ms Martine Aubry, employment minister.

Möller generates some heat in German energy debate

The minister's proposals for scaling down the use of coal have raised a storm of protest, writes Christopher Parkes

YOU SHOULD never try, Mr Jürgen Möller, was told this week, to put a bridle on a horse standing behind it.

Too late. The feckless German economics minister, known around Bonn as *die Goldene Gurke* (it translates comfortably as the Gilded Gherkin) had already suffered the consequences. His mistake, according to a helpful coalition colleague, was to set out quite so baldly last week the consequences for the mining industry of his proposed energy policy for a unified Germany.

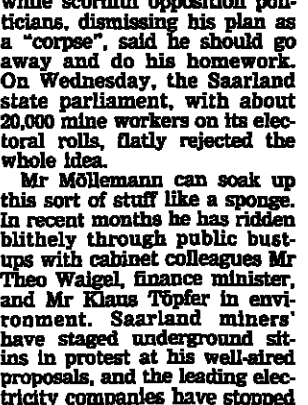
The use of environmentally damaging fuels in the national energy mix was to be reined in, Möller announced. Hard coal output should be reduced by almost 30 per cent, and brown coal production halved. He left the impact on the labour force and mining areas to his listeners' imagination, while in the following days reminding the population at large that it was subsidising every mine worker to the tune of DM76,000 (\$44,970) a year.

The milder reactions included a blast from miners' leader Mr Hans Berger, who said the minister's paper was a "malicious provocation", while scornful opposition politicians, dismissing his plan as a "corpse", said he should go away and do his homework. On Wednesday, the Saarland state parliament, with about 20,000 mine workers on its electoral rolls, flatly rejected the whole idea.

Mr Möller can soak up this sort of stuff like a sponge. In recent months he has ridden blithely through public bust-ups with cabinet colleagues Mr Theo Waigel, finance minister, and Mr Klaus Töpfer in environmental. Saarland miners have staged underground strikes in protest at his well-aided proposals, and the leading electricity companies have stopped all investment in eastern Germany until they have a hard and fast energy policy to guide their spending decisions.

His plans for coal use, conditioned by the perceived urgent need to reduce carbon dioxide emissions, not to mention European Commission pressure for coal subsidies to be reduced, were among the clear-

The German energy mix



* Includes hydro electric power, windmill etc.

Source: Economics Ministry

of gross national product, this is the same as today.

The mix, however, will differ markedly: Möller's stand on coal matched by a determination to maintain and even increase the role of nuclear power from its current low level of 10 per cent "as long as equally reliable, environmentally-friendly and cheap sources remain unavailable". In the face of a resolute anti-nuclear lobby, the minister says he is confident that the population will accept the idea, and aims to get round objections to the export of used fuel rods for reprocessing by pressing on with contentious existing projects for underground stores on German territory.

The future pattern of use for some fuels is already clear. In the first 12 months of unification, some 1,700km of natural gas pipeline has been laid - half new and half converted from town gas - in the east of the new states' energy mix has already risen from 18 to 23 per cent. But here, as in the west, coal is the problem. More than two-thirds of the regions'

energy comes from coal: 64 per cent "dirty" lignite and 4 per cent from hard coal.

Brown coal mining has already been severely squeezed. From around 250,000 tonnes a year in 1990, eastern output is expected to fall to 120,000 tonnes this year and, by Mr Möller's reckoning, drop to less than 150,000 tonnes in the second half of this decade. Little comfort there for the 500,000-strong workforce, nor for companies like the DM50bn-sales energy giant RWE standing ready to build new lignite-burning power stations.

Mr Friedhelm Gieseke, RWE chairman, made few efforts to hide his impatience with the lack of direction from Bonn at his annual meet-the-press conference on Monday. Some DM80m of his company's five-year investment budget was stalled because he had no idea of the long-term future of brown coal in the east. He was cross, too, because he had had to spend DM200m last year on importing electricity from French nuclear plants while a brand new RWE nuclear power

station stood idle because of popular and environmentalists' legal action.

"Power stations don't smell like roses", he admitted, but there was no alternative at present. Simple common sense made use of all available sources, including hard and brown coal and nuclear power too, provided it was generated in plant built to "western" standards. In the end, resolution of the energy argument depended on whether Germany wished to retain its international competitiveness. "If we are not competitive we will simply give away our industry and jobs to other countries. Do we really want that?"

All the country's leading electricity generators have already told the economics ministry that they will withdraw from the government's coal subsidy programme when it comes to be renewed in 1995. At present they are contracted, as surrogate tax collectors, to buy 41m tonnes of expensive German coal a year with permission to claim from their customers via increased tariffs

the difference between domestic and world market prices.

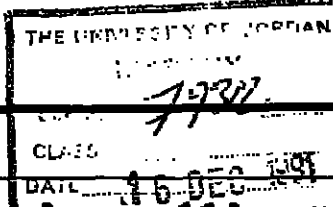
Not obviously brimming with confidence about Bonn's ability or sense of urgency, Mr Gieseke concluded: "It is now for the politicians to decide. We will respect the decision... whatever it is." But, he barked, speaking for all the power companies currently on an investment strike, "the longer it takes, the longer we take to make our investment decisions."

Mr Möller, due to climb back into the negotiating ring with the mining industry next Monday, has already set himself a tight deadline. A complete policy package is promised for before Christmas, within two months he has to placate mine owners and workers, knit his energy policy together with the naturally antagonistic environmental requirements of Mr Töpfer, soothe the virulent anti-nuclear lobby and satisfy the hard-heads in the power game. It will take more nerve and backbone than is normally found in your average gherkin, gold-plated or not.

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Negotiators fail to meet latest Gatt deadline

By William Duillorce in Geneva

THE EUROPEAN Community and the US are intensifying their efforts to find a compromise on agricultural reform, as the Uruguay Round of trade talks yesterday missed another deadline.

Three weeks ago, after warning that November would be the make-or-break month for the five-year effort to liberalise world trade, Mr Arthur Dunkel, director general of the General Agreement on Tariffs and Trade, gave negotiators until the end of October to produce a draft agreement.

By yesterday no draft text was ready in any important area, such as services, intellectual property rights, textile products and tariff cuts, and no meetings were scheduled for next week.

"Everybody is waiting for agriculture," said one trade diplomat. However, Mr Guy Legras, EC director-general for agriculture, and Mr Richard Crowder, US agriculture under-secretary, started the first serious appraisal of outstanding EC-US differences only on Monday in Washington.

The talks moved to Brussels yesterday and will switch to London today, where Mr Legras and Mr Crowder will be joined by Japanese and Australian negotiators.

Australia leads the Cairns Group of 14 farm-exporting nations which forms the third key protagonist in the farm talks.

Officials hope that the effort to resolve the deadlock over farm reform will have made enough progress by early next week to enable them to give Mr Dunkel an encouraging signal. But results, if any, may not be confirmed until a meeting next Friday between Mr Ray MacSharry, EC agriculture com-



Dunkel: hopes for accord on all main trade issues

missioner, and Mr Edward Madigan, US secretary for agriculture.

The outcome of the EC-US talks, on the course of which the Japanese and Australians will be kept informed, will then have to be presented in the Gatt forum in Geneva.

Meanwhile Gatt's director-general faces the problem of maintaining the flexibility of the Round after his latest deadline has been missed.

Mr Dunkel is expected to call a meeting of the trade negotiations committee, the governing body for the Round, early next week, at which he will stress that agreements can still be reached on all the major issues, including agriculture.

Hope for a breakthrough on agriculture rests on the recent change of policy by Germany towards internal EC farm price reforms and the subsequent announcement by Mr Frans Andriessen, EC trade commissioner, that Community negotiators had enough flexibility to conclude a farm deal.

As Mr Castro told the Congress, supplies from non-Soviet east Europe have fallen virtually to zero. East Germany, for example, used to supply 22m tonnes of dried milk a year, equivalent to five months' consumption.

At the end of December 1990, Cuba negotiated with the Soviet Union what it described as a "reasonable" agreement. This was significantly less advantageous than formerly, but it allowed the Cubans to import \$3.94bn (22.3bn) of goods from the Soviets in 1991 - based on sugar prices of \$500 a tonne. This was later reduced to \$3.65bn. (No money changes hands, the dollar is simply used as a unit of account.)

In the first nine months of the year, according to Mr Castro, only 88 per cent of this was delivered. However, oil imports accounted for a significant proportion of this they were running at about 95 per cent of agreed levels.

The figures suggest that the supply situation may have eased since May, by which time hardly any foodstuffs had arrived. However, uncertainty about supplies from the Soviet region is certain to continue as the Soviet Union breaks up.

"Each republic will strike its own deal with Cuba," Mr Alexei Rubinchik, head of the economic department of the Soviet Union's commercial mission in Havana, told Reuters this week.

He said talks on 1992 trade agreements between Cuba and some of the Soviet Union's remaining 12 republics were already under way. But it was too early to say what shape those agreements might take.

This uncertainty has forced the Cuban leader to look elsewhere - and in particular to Cuba's Latin American neighbours - for economic allies. Despite the unusual glances

Castro searches for new economic allies

Stephen Fidler reports on the difficulties facing Cuba since eastern Europe reformed

WHEN ships delivering Soviet flour wheat into Cuba were delayed by just over a month at the end of 1990, the price of wheat doubled and, outside Havana, bread had to be rationed. This year the first Soviet ships carrying wheat flour did not arrive until May.

By the end of September, the Soviet Union had delivered none of the 90,000 tonnes of rice it agreed last December to provide, only 16 per cent of the vegetable oil, less than half of the butter and none of a variety of promised chemicals and raw materials such as caustic soda, washing soda, wood pulp and detergents.

Details of how far short the Soviets had fallen short on their promised deliveries of goods in 1991 were told last month by President Fidel Castro himself to the Congress of the Communist party.

Cuba's dependence on east Europe and the Soviet Union grew during the 1980s as it was unable to secure hard currency credits, partly because of its refusal to service its foreign debt. By 1989, they together represented 85 per cent of Cuba's foreign trade. Over the last two years, their willingness or ability to supply Cuba has fallen sharply.

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virtually to zero. East Germany, for example, used to supply 22m tonnes of dried milk a year, equivalent to five months' consumption.

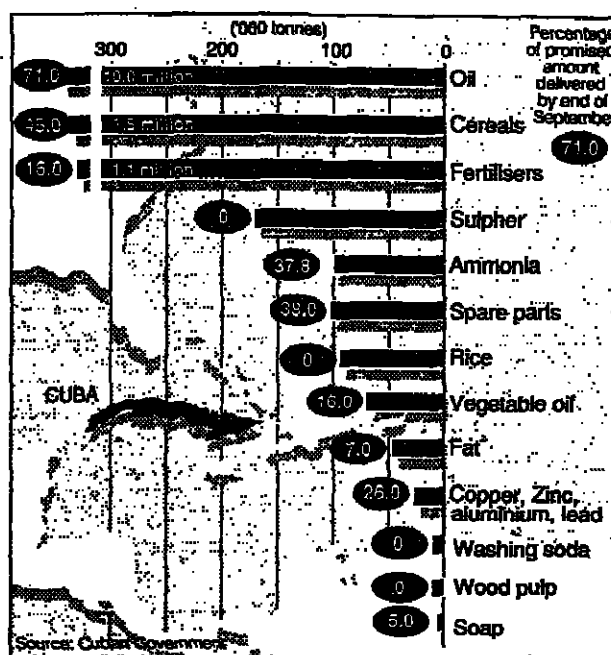
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and may have received this message from them - will want to deal with Cuba except on commercial terms.

In the meantime, Mr Castro is following a curious twin-track policy. He has selectively opened up the Cuban economy to foreign capital: some joint ventures may already have got off the ground, although at this stage they are likely to have little economic impact. This, says Mr Jorge Domínguez, a professor of government at Harvard University, provides an example of the Cuban government "at its pragmatic best".

On the other hand, in the agricultural sector, Mr Castro has on ideological grounds refused to countenance a reopening of the free peasants' market, such as existed in the early 1980s, or even the granting of limited extra freedom for the farmers' co-operatives.

Instead, a traditional centrally-planned campaign to increase the production of certain staples, such as bananas, is under way. This could well succeed in raising production in the harvest due in the first half of next year. But the policy, says Mr Domínguez, has a high opportunity cost, depriving other, more productive, sectors of the economy or agriculture. It also is a policy which is almost impossible to sustain over the long run.

EC-Taiwan patent talks plan denied

THE European Commission yesterday denied the substance of a Taiwanese announcement that the European Community and Taipei would hold unprecedented formal talks next month on patents, but admitted that informal contacts might take place. Reuters reports from Brussels.

There are no formal negotiations between two entities which do not recognise each other," a spokesman for the EC executive said. Although there could be contacts, officially there would be no negotiations.

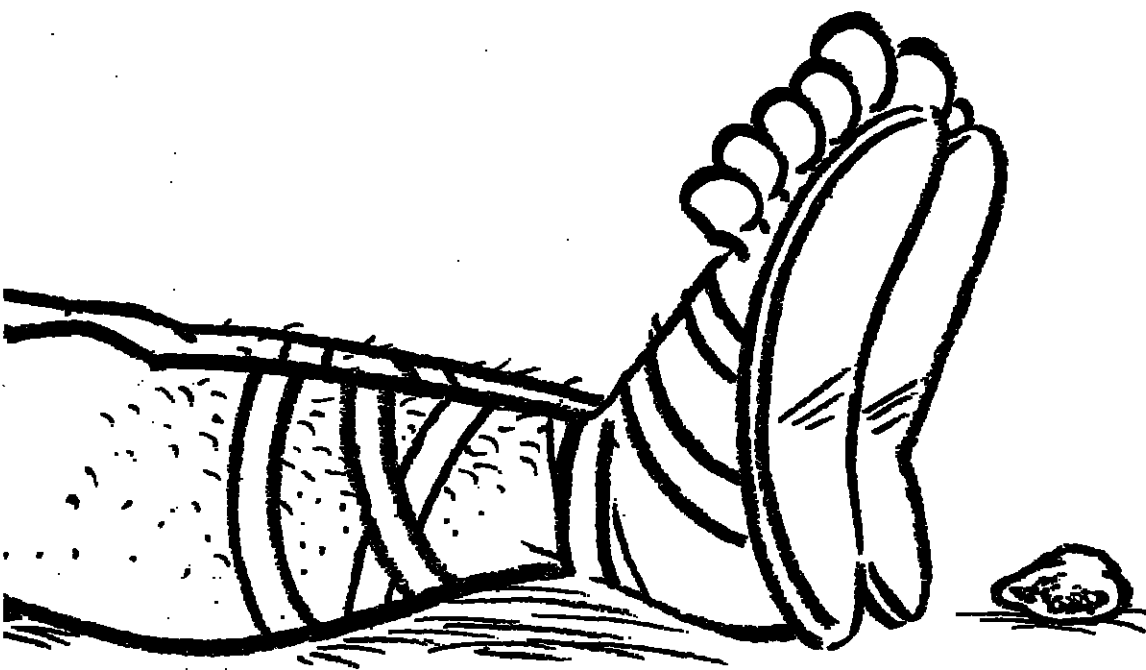
Taiwan's semi-official Central News Agency said earlier a delegation from Taipei's economic and interior ministries would meet EC officials on November 21-22 in the first such formal talks. It did not name a venue.

Formal contacts between Taiwan and European countries are sensitive because of the island's diplomatic rivalry with China, which claims sovereignty over Taiwan.

Taiwan has come under strong pressure from developed countries to strengthen its protection of foreign intellectual property, including patents and trademarks.

Taipei has been asked to crack down on local companies counterfeiting computer software packages, consumer goods and other products.

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OECD moves on aid budgets abuse

By Peter Montagnon

LEADING industrial countries have tentatively agreed a new set of rules designed to curb abuse of aid budgets by the market share for their exports to the developing world.

The new agreement, which is due to be formally made public by the Organisation for Economic Co-operation and Development early next week, includes a ban on the use of aid to sweeten the terms on export credits to middle income countries such as Mexico and Brazil.

Such use of aid would only be permitted to finance exports to poorer countries if the projects concerned are accepted to be non-viable commercially and cannot be financed by other means.

Subject to ratification by OECD member governments the rules will come into effect in mid-December.

Officials say it is hoped that they will put an end to the

bitter arguments over the use of aid in promoting exports.

The US and Canada have long complained that this has destroyed free competition in significant developing country export markets such as Indonesia.

This week's agreement follows two years of tough discussions, which nearly came to grief after OECD governments failed to meet their original deadline this summer.

The talks also became embroiled in the Uruguay Round disagreement over farm reform after the European Community suggested US farm credits should also be subject to disciplines.

These are understood to be excluded from the new agreement, which sets a 1990 GNP per head limit of \$2,465 (\$1,400) below which countries remain eligible for tied aid. To the satisfaction of France, Algeria just falls into this category.

US moves closer to import protection of machine tool sector

By Nancy Dunne in Washington

THE US machine tool industry's bid for a renewal of import protection has moved a step forward with a decision by the Bush Administration to employ the National Security Council as a forum for studying the request.

The NSC - rather than an inter-agency committee which would have focused on trade concerns - was selected because the industry has contended that continuation of the five year old "voluntary" restraint agreements (VRAs) with Japan and Taiwan is vital to US national security. The ruling, due by December 31, will be a test of the Administration's intent toward maintaining the country's industrial base in the post-Cold War era.

Besides pushing for new 3-5 year VRAs, the National Machine Tool Builders Association wants more help from the US government. It wants additional funding for research and development and a continuation of a co-operative US-Japanese programme designed to encourage transplanted Japanese companies to buy American machine tools.

"The programme has resulted in many leads and serious discussions with transplants but in very few, if any, actual orders," the NMTBA acknowledges in a summary of its requests. "Termination of the VRAs will remove incentive for all Japanese transplants to buy US machine tools."

Opposition to the extension of the VRA's is being spear-

headed by Mr Brian McLaughlin, president of Hurco, an Indianapolis-based producer of computer numerically controlled machine tools, which has a British subsidiary in High Wycombe.

"The import controls have cost Hurco a substantial amount of money," he said, forcing the company to pay more for its parts imports. Meanwhile, the company has invested heavily in leading-edge technology as the only way to compete internationally.

Mr McLaughlin argues that the current VRAs are flawed, because they leave untouched imports from Germany and Switzerland and cover only 40 per cent of the industry's output.

It establishes 1991 as the base year when Japan's imports, abetted by a strong dollar, were at their highest. This has allowed Japan to maintain half of crucial product markets, like computerised lathes and machining centres.

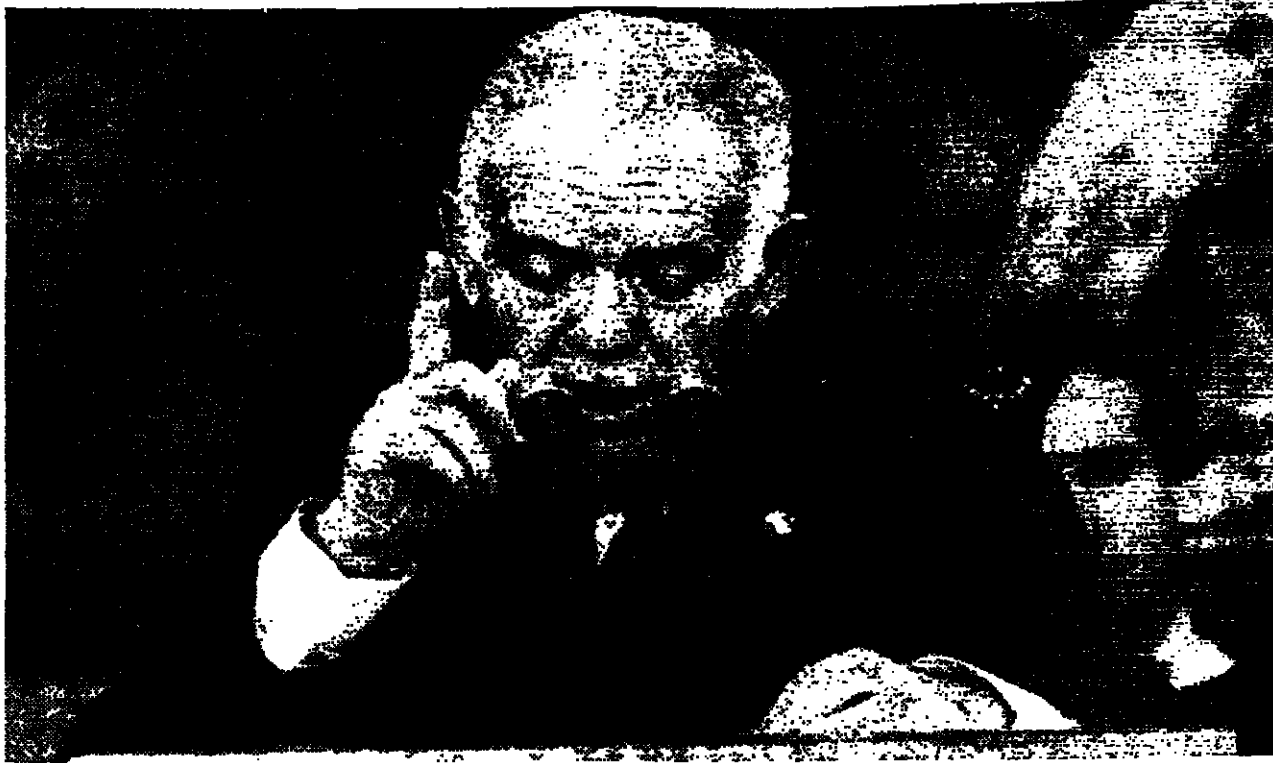
Furthermore, he argues, the VRAs have failed in their declared aim of protecting national security by not focusing import limits on computer numerical controls and software.

Mr James Mack, vice president for government relations of the NMTBA, said only 15 per cent of the organisation's 324 members produce machine tools affected by the import restraints. But those comprise 60 per cent of the industry's output.

MIDDLE EAST PEACE CONFERENCE



Rejoicing: Palestinians clap during a peace march in Ramallah in the occupied West Bank to show their support for the conference



Accuser: Israeli Prime Minister Shamir condemned the Arabs for denying his people's right to exist and warned of impasse on land

Dispute over next venue casts dark shadow over talks

By Victor Mallet and Hugh Carnegie in Madrid

A DISPUTE between Arabs and Israelis over the format of the Middle East peace talks has cast a shadow over the Madrid conference even before the end of the ceremonial sessions in the royal palace this morning.

The issue in which Israel is pressing for the negotiations to be held in the Middle East, including in Israel, while the Arabs want the talks to remain in the Spanish capital - is more than procedural.

Israel believes that a move to the Middle East would demonstrate that the Arabs are serious about accepting the Jewish state. Arab governments, however, are reluctant to grant Israel the de facto recognition

that would come with official Arab visits to Israel until Israel has at least shown a willingness to withdraw from occupied territory.

Mr James Baker, the US secretary of state, has been working behind the scenes in Madrid since before the conference opened on Wednesday to resolve the issue.

So far, he has not succeeded, although Israeli officials say they are willing to attend the first round of bilateral talks with Syria, Lebanon and the Jordanian-Palestinian delegation in Spain.

Mr Kamel Abu Jaber, the Jordanian foreign minister, said yesterday that Israel's demands were killing the spirit of the Madrid conference. "The danger of it is disrupting the whole momentum of the conference," he said. "Why do we always have to do everything that Israel wants?" Mr Abu Jaber added. "Madrid's a lovely city. Why do we have to go around moving for God's sake?"

Mrs Hanan Ashrawi, speaking for the Palestinians, said it was impossible for her community to negotiate in Israel, where Palestinians were detained and their newspapers censored. "We cannot negotiate under duress," she said. "We need a neutral and free place."

Israel, on the other hand, is seeking a gesture from the Arabs to prove that they are ready to accept the legitimacy of the Israeli state. It also sees practical benefits from meeting close to home. Yesterday Mr Yitzhak Shamir, the Israeli prime

minister, invited his Arab neighbours to come to Israel for the first round of talks.

"The issues are complex," he said in his formal speech to the conference, "and the negotiations will be lengthy and difficult. We submit that the best venue for the talks is in our region, in close proximity to the decision makers, not in a foreign land."

Arab states feel that recognition of Israel is almost their only card in the negotiations, and they are unwilling to give it up too early in the game by offering the sort of gesture made by President Anwar Sadat of Egypt when he addressed the Israeli parliament 14 years ago. As one Israeli official put it yesterday: "We are trying to jump the hurdle

that in 1977 was jumped over by Sadat himself."

The dispute extends beyond the proposed bilateral meetings to the multilateral round of discussions on regional matters which are supposed to begin by November 13. Syria was the first to intimate that it was reluctant to attend the multilateral sessions on matters such as water resources, arms control, economic cooperation and refugees, unless Israel showed flexibility in next week's bilateral talks.

Other Arab governments have expressed sympathy, if not outright support, for the Syrian view. In Madrid, Mr Baker has suggested that the bilateral talks are the primary issue, and he is not insisting on immediate commitment to the

multilateral round.

But Mr Shamir said yesterday that multilateral talks were a "vital component" of the process. "In these talks, the essential ingredients of co-existence and regional co-operation will be discussed. There cannot be genuine peace in our region unless these regional issues are addressed and resolved."

These procedural disputes are likely to delay negotiations in the days and weeks ahead. Already, it appears that the bilateral talks, due to begin by tomorrow, may be postponed for a couple of days. Discussing the arguments yesterday over the venue for the bilateral talks, Mr Abu Jaber said ruefully: "We are just in the bare, bare, bare beginnings."

The PLO ghost at Madrid banquet

By Tony Walker

LIKE Banquo's ghost, Mr Yasser Arafat was an unseen presence yesterday at the Madrid peace conference, an event from which he was formally excluded.

Dr Haidar Abdul-Shafi, the head of the Palestinian delegation in Madrid, invoked the PLO leader's name at the end of his 45-minute address, a reference that was greeted with grins by Israel's delegation which had already been made uncomfortable by an earlier indirect mention of the PLO.

It is not the least of the peculiarities of the Madrid conference that Palestinians are being represented not by members of their national leadership, but by a narrowly defined group from within territories occupied by Israel in war.

This strange circumstance, dictated by Israel's refusal to deal directly with the PLO, has put a premium on Palestinian political and diplomatic ingenuity. The task of Palestinian delegates in Madrid has been to make it clear that they are representing what they would describe as the "national consensus" without making it too obvious that they speak for the PLO and thus risk an Israeli walk-out.

Behind the scenes, however, an extremely close liaison is being carried on between the leadership in Tunis and Palestinians involved in the Madrid conference. No formal statement, such as Dr Abdul-Shafi's speech, is made without reference to the PLO.

Indeed, PLO officials, including Mr Nabil Shaath, Mr Arafat's close adviser, helped craft yesterday's address which was regarded as being at least as important a statement of the Palestinian position as the PLO leader's "gun and olive branch" speech at the United Nations in 1974.

Mr Shaath arrived in Spain on the eve of the conference to oversee the presentation of the Palestinian position. Usually one of the PLO's more visible spokesmen, he is keeping away from the press.

Mr Arafat himself - currently in Morocco - has also remained relatively quiet. US and Arab governments, notably Egypt, had urged the PLO leader to keep silent so as not to provoke an Israeli boycott.

In one of his few statements, Mr Arafat responded to death threats against the Palestinian team in Madrid, by saying the delegates "represent every Palestinian man, woman and child, at home and abroad."

It was the same emphasis by Dr Abdul-Shafi yesterday on the Palestinian diaspora and their right of return to their homes inside pre-1967 Israel that Israeli delegates may have found particularly hard to swallow.

The complexion of the Palestinian delegation and advisory committee reflects strong PLO influence. Representation was dictated to a large extent by the balance of strength in the PLO itself.

Thus figures sympathetic to Fatah (Mr Arafat's mainstream faction) comprise the bulk of the Palestinian representatives. Among factions not represented is the Popular Front for the Liberation of Palestine led by Mr George Habbash who announced yesterday that his organisation was leaving the PLO executive conference, the organisation's cabinet.

Islamic fundamentalists, who are opposed to Palestinian participation in Madrid are also not present.

Mr Arafat may not be sitting at the table in Madrid, but in the minds of the Palestinians he is not far away. "You know the spirit of Mr Arafat is here,"

More hostages may be freed in near future

By Our Middle East Staff

PRO-Iranian kidnappers will soon free more Western hostages held in Lebanon despite Tehran's fierce opposition to Middle East peace talks in Madrid, a Lebanese politician said yesterday.

The Madrid conference and the harsh Iranian and Moslem fundamentalist position regarding it will not hamper efforts to end the hostage crisis, the politician, who was not identified, told Reuters in Beirut on his return from talks with officials in Tehran. "To the contrary, it will speed up the current process and more hostages will be freed very soon," he added.

Israeli troops and their militia allies, on alert for possible raids by guerrillas, meanwhile exchanged artillery fire with pro-Iranian gunmen in south Lebanon.

Hizbollah guerrillas returned

fire on Israeli and SLA positions at the tip of the Jewish state's self-declared security zone in south Lebanon.

Members of the far-right Kach Jewish movement entered the US consulate in Arab east Jerusalem yesterday. They presented a statement demanding Syria allow Jews to emigrate and Washington end pressure on Israel to relinquish occupied land and recognise Israeli control over the Arab half of Jerusalem.

In Madrid police arrested Mr Binyamin Kahane, the Kach leader, and two other members of the party as they distributed leaflets condemning Israel's participation in the peace conference. The party threatened last week to "blow up" the peace talks.

Iraq meanwhile condemned the peace talks as "a dirty conspiracy" by the US.

Palestinians 'must have recognition'



Palestinians

DR Haidar Abdul-Shafi, the head of the Palestinian delegation in Madrid, made a quietly passionate plea yesterday for world recognition of Palestinian rights to self-determination, reports Tony Walker.

The 72-year-old Dr Abdul-Shafi, in perhaps the most important statement of Palestinian demands ever made before an international audience, appealed for understanding of the plight of people under occupation and those rendered homeless by war.

He also made it clear that he was speaking on behalf of the Palestine Liberation Organisation which was excluded from Madrid by Israel's refusal to negotiate with what it describes as a terrorist organisation.

He said that "an invitation to discuss peace... comes to only a portion of our people," adding: "It ignores our national, historical, and organic unity. We come here wrenched from our sisters and brothers in exile to stand before you as Palestinians under occupation, although we maintain that each of us represents the rights and interests of the whole."

The Palestinian spokesman re-stated Syria's demand that multilateral talks on regional issues not begin until "substantive and concrete" progress had been made in bilateral talks.

He said his country's decision to enter the peace process should not be misunderstood. "Israel would be gravely mistaken were it to interpret this Arab response as a licence for it to perpetuate its intransigent stands within the conference or any of its committees."

Shamir warns of impasse over land

By Hugh Carnegie



Israel

MR Yitzhak Shamir, the Israeli prime minister, said yesterday Israel was committed to negotiating with its Arab neighbours without interruption until an agreement is reached.

But referring to the Arab demand Israel relinquish occupied territory in exchange for peace, Mr Shamir said there was "no hint" of Arab recognition of Israel before it captured the West Bank, the Gaza Strip, the Golan Heights and east Jerusalem in the 1967 Arab-Israeli war.

"The issue is not territory but our existence. It will be regrettable if the talks focus primarily and exclusively on territory," he said. "It is the quickest way to an impasse. What we need,

appealing to the Arab side to "speak in the language of reconciliation, coexistence and peace with Israel", he said: "We come to this process with an open heart, sincere intentions and great expectations. We are committed to negotiating without interruption until an agreement is reached."

But referring to the Arab demand Israel relinquish occupied territory in exchange for peace, Mr Shamir said there was "no hint" of Arab recognition of Israel before it captured the West Bank, the Gaza Strip, the Golan Heights and east Jerusalem in the 1967 Arab-Israeli war.

"The issue is not territory but our existence. It will be regrettable if the talks focus primarily and exclusively on territory," he said. "It is the quickest way to an impasse. What we need,

first and foremost, is the building of confidence, the removal of the danger of confrontation and the development of relations in as many spheres as possible."

Pressing the Israeli case - rejected by the Arabs - that the substantive bilateral negotiations which are due to follow the conference should take place in the Middle East, Mr Shamir invited his negotiating partners to come to Israel.

"There is no better way to make peace than to talk in each other's home," he said. Mr Shamir opened his statement with the Hebrew greeting *shalom* - peace. He delivered the rest of his speech in English, apparently to emphasise the message Israel is anxious to impress on the world public and that it is the party that most wants peace. But he

also had to consider the impact he would have back in Israel where many of his right-wing supporters are concerned Israel should not be pressured into concessions.

An impassioned account of the persecution of Jews down the ages and the fraught history of the Israeli state occupied much of his remarks. He frequently referred to the Jewish right to sovereignty in the "Land of Israel", the code phrase of his ruling Likud party for its claim to keep the West Bank and Gaza Strip.

Mr Shamir quickly came under strong attack from Palestinian and other Arab delegates for what they saw as a slanted version of Israel's history but succeeded in winning widespread praise from both sides and within Israel for his approach.

Israelis urged to pull out of security zone

By Hugh Carnegie



Lebanon

MR Fares Bouez, the Lebanese foreign minister, yesterday joined the Arab chorus calling for Israeli withdrawal from occupied Arab territories when he addressed the Middle East peace conference in Madrid.

Lebanon is one of the three Arab partners - along with Syria and a joint Jordanian-Palestinian delegation - set to engage in bilateral peace negotiations with Israel after the ceremonial conference sessions.

Its main concern is Israel's control over a chunk of southern Lebanon occupied as a security buffer along the Israeli border.

Mr Bouez demanded that Israel withdraw from the so-called security zone, which it controls through its own troops and a local militia ally, in line with UN Resolution 426, passed in 1978. He said Israeli forces had bombed the village of Nabatiyah, just outside the security zone, with 160 shells yesterday.

Israel was retaliating against guerrilla attacks launched on its forces in the area in recent days in which three soldiers died. Mr Bouez said: "Lebanon is above all concerned with the liberation of all its territory."

He said the end of the civil war in Lebanon was an example that peace could be achieved against the odds. "Miracles are easy when destiny is at stake," he said.

Parties urged to focus on international law

By Victor Mallet



Jordan

MR KAMEL Abu Jaber, the Jordanian foreign minister, said yesterday the peace conference should focus on the application of international law, particularly the UN resolutions calling for Israeli withdrawal from occupied land.

He repeatedly returned to the international legitimacy adopted as a slogan by the allies in the Gulf war which ended Iraq's occupation of Kuwait.

"If this conference does anything, it must end Israel's self-righteous attitude to live by its own rules alone," he said. "This conference is also

about the credibility of... the United Nations charter and human rights."

Speaking in English and quoting from King Hussein's appeals for Middle East peace, Mr Abu Jaber said Jordan was aware Israel's creation was the result of UN Resolution 181 of 1947. It was in accordance with UN resolutions that Jordan "demands the total withdrawal of Israeli forces from occupied Jordanian, Palestinian, Syrian and Lebanese lands."

He called for the restoration of Arab sovereignty over Arab east Jerusalem and for the removal of Jewish settlements in the occupied territories. More than half of Jordan's population is of Palestinian origin, but Mr Abu Jaber rejected Israeli suggestions Jordan is the Palestinian state.

Arch-enemies seize the opportunity to insult each other face to face

Four decades of anger unleashed

By Peter Bruce and Hugh Carnegie

ISRAEL and its Arab enemies finally got to insult each other across the Madrid peace conference table yesterday, each one unleashing four decades of anger and hatred around the ornate Hall of Columns in the Spanish capital's Royal Palace.

This was probably a necessary cathartic. "Just two days ago we were reminded that Palestinian terrorism is still rampant, when a mother of seven children and a father of four were slaughtered in cold blood," said Mr Yitzhak Shamir, the Israeli prime minister.

In his opening to the conference, Mr Shamir said: "We cannot remain indifferent and be expected to talk with people involved in such repulsive activities."

Former terrorists who, like Mr Shamir, became prime ministers, probably know what they are talking about but his

days as a freedom fighter could not have prepared him to be spoken to a few hours later as an equal by the leader of the Palestinian delegates, Dr Haidar Abdul-Shafi.

"We come here wrenched from our sisters and brothers in exile to stand before you as Palestinians under occupation," he said.

Regardless of the nature and conditions of our oppression, whether the dispossession and dispersion of exile or the brutality and repression of the occupation, the Palestinian people cannot be torn asunder."

No Palestinian has ever spoken to Mr Shamir like that, Mr Shamir, to his credit, sat there and took it. Behind him, his deputy foreign minister, the silver-tongued Mr Binyamin Netanyahu, pretended to be

taking notes. He may be developing tendonitis, however, because away from the table, Mr Netanyahu has been feverishly trying to shake hands with delegates from the Lebanon, Syria and Jordan.

His permanently outstretched hand has so far had no takers, but off-screen handshaking has rapidly become de rigeur in Madrid - journalists are measuring commitment to peace by the amount of times delegates touch each other.

The director of public affairs at the Israeli foreign ministry, Mr Bruce Kashdan, says he and his Syrian counterpart met on Tuesday and agreed to get together again as soon as possible to complain about their employers.

Mr Kashdan has even lent copying paper to the Palestinian press centre to facilitate

wider distribution of their anti-Israeli invective.

At one point during the morning Mr Albert Aghazarian, a member of the Palestinian delegation, bumped into an extreme right-wing Israeli MP, Mr Yoash Tsidon. They shook hands and bantered for the camera.

"You have demonised us and we have demonised you," he cried happily.

"I have had 41 years of war," said Mr Tsidon. "The first time I was fired upon was in 1943. The last time was in 1984. I never demonised you. It's just because I respect you that I am so stern on our defence requirements."

"I want to eat humus in your home and I want you to eat humus in my home," Mr Aghazarian said he would settle for gefilte fish.

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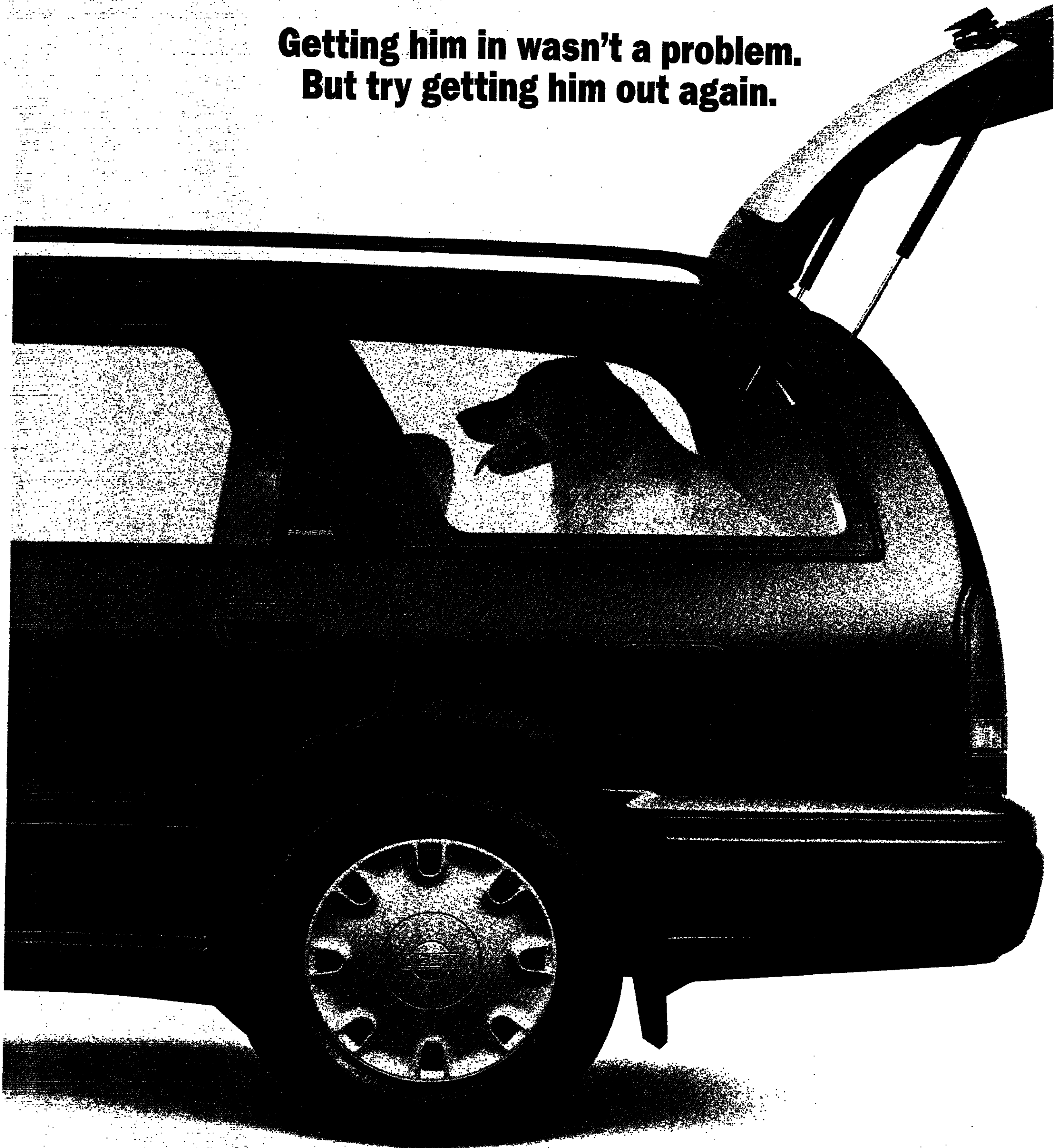
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INTERNATIONAL NEWS

Vietnam curbs imports to avoid currency crisis

By Alexander Nicoll in Ho Chi Minh City

VIETNAM has tightened control on imports as part of a drive to conserve foreign exchange reserves, manage its balance of payments and curb the rapid decline of its currency.

The government has advised banks and companies which trade abroad that banks may only make foreign currency available for imports which are seen as essential.

Bankers view the measure not as a response to an emergency but as a sensible step to bring more order into foreign currency dealing in the country.

Mr Nguyen Duy Lo, deputy general director of Vietcombank, the foreign trade bank, said the new controls were in line with advice from the International Monetary Fund.

One company which exports and imports agricultural products said it had received notice from the Commerce Ministry that the import controls would come into effect from November 15.

Imports of goods such as fertiliser, insecticide and fuel – all vital for Vietnam's rural economy – would not be affected, nor would imports of equipment seen as necessary for export-oriented projects.

The Asian Development Bank has projected that Vietnam's current account deficit would be \$700m in 1991, compared with \$500m in 1990.

Economists estimate that inflation has been running at about 4.5 per cent per month so far this year.

The controls run parallel with new regulations under which all transactions in foreign currencies must be channelled through authorised banks and not between companies or individuals.

They also represent a renewed effort to crack down on rampant smuggling of consumer goods such as cigarettes and motorcycles, most of which come over the Cambodian border, are available in plenty in Ho Chi Minh City and suck foreign exchange out of the country.

Mr Lo said that although efforts could be made to penalise smugglers, a more effective means of controlling excessive currency flows was for Vietnamese banks to provide better service and realistic exchange rates for customers.

Mr Lo is also chairman of the twice-weekly foreign exchange auction at the state bank of Vietnam's Ho Chi Minh City branch.

Indian 'goddess' who tamed the Tamil Tigers

David Housego on the tough new chief minister of the south Indian state of Tamil Nadu

INDIAN voters have always had a fondness for democratic leaders who put on the airs of royalty, as was long demonstrated by the success of the Nehru family in Indian politics.

But few Indian politicians have had such rapid success in instilling a spirit of servility into their party followers as Mrs Jayalalitha – the new chief minister of the southern state of Tamil Nadu.

At a dinner in Madras last week an impatient MP from her Tamil regionalist party, the AIADMK, brushed aside a guest and threw himself at her feet. The trend for MPs to prostrate themselves before her had been set by the speaker of the Tamil Nadu state assembly. On being elected to the post, he immediately showed his gratitude to Jayalalitha by casting himself at her feet.

A one-time film star and companion of the late former chief minister, Mr M.G. Ramachandran, Jayalalitha soon showed that she is no political lightweight. She speaks fluent English, grasps complex issues quickly, and is articulate in her responses. "You get very convinced talking to her," says a prominent industrialist. "She is very alert and intelligent."

The doubts focus on her authoritarian style, her intolerance of criticism, and the isolation that stems from the fear

that she inspires in ministers, MPs and officials. "Madame", as was said of Mrs Indira Gandhi, is held in as much awe as the gods.

The only woman to head a state government in India, she has won widespread praise during her first three months in power. She has launched a massive police operation to crush the Tamil Tigers – the Sri Lankan separatist Tamil organisation responsible for the assassination of Mr Rajiv

a cheap liquor scheme in response to the demands of rural women.

Jayalalitha's importance in the national context is twofold. As an aggressive chief minister who knows her mind, she is at the forefront of a shift in the balance of power that is beginning to emerge between the states and the central government. A weak minority administration in New Delhi, like that of Mr Narasimha Rao, which is also facing acute bud-

Jayalalitha, who has taken to wearing a cape in public to conceal both her weight and a bullet-proof vest, has the added strength of an impregnable majority in the state assembly. Her AIADMK fought this year's general and state assembly elections in alliance with the Congress. She won a landslide victory in Tamil Nadu because of disgust at the killing of Rajiv Gandhi in the state.

Since then she has kept her distance from the Congress party, which she regards as poorly led and fragile politically. In private she has talked of the possibility of an alliance with the radical Hindu BJP if it should consolidate its power in the north. On one occasion she even threatened to bring down the Narasimha Rao government by withdrawing her party's support for it in parliament. But she overplayed her hand and the prime minister was able to call her bluff.

The second reason for Jayalalitha's importance is that central and state governments depend on her to crush the Tamil Tigers. The Tigers are the most ruthless terrorist movement in south Asia and have been supplying arms and training to other separatist organisations, including the insurgency movement in Assam and Naxalite revolutionary groups in



Jayalalitha: grown politicians fall at her feet

Andhra Pradesh and Karnataka in the south.

Under the previous Tamil Nadu government, the Tigers were able to establish a sizeable presence in Tamil Nadu which alarmed the police and the prime minister's office in Delhi. "The police had been warning that if armed elements [of the Tigers] are allowed here it will result in a gun culture that we will not be able to contain," says Mr Walter Davaram, inspector general of police.

He claims that over the last three months, the Tigers' supply and communications networks have been smashed. But he warns that if the Tigers

were again able to secure political patronage from within the Tamil Nadu government, they could rapidly restore their position. Most Indian Tamils sympathise with the Tigers as the main defence of Tamil interests in northern Sri Lanka.

As part of her crackdown against the Tamil Tigers, Jayalalitha has banned public meetings and Tamil militant movements. Her opponents say that Tamil Nadu is virtually under emergency rule. Those who sympathise with her are more worried that the sycophancy of ministers and officials will further isolate her from the advice she needs to be a successful chief minister.

Hanoi and Beijing ready to resume ties at summit

By Yvonne Preston in Beijing

TWO DECADES of hostility between China and Vietnam are expected to end next week at a summit meeting to be held in Beijing.

Mr Vo Van Kiet, Vietnam's prime minister, and the head of the Vietnamese Communist party, Mr Do Muoi, are due to arrive in the Chinese capital next Tuesday for a four-day official visit during which diplomatic relations may be fully restored.

A spokesman for China's foreign ministry was non-committal yesterday about the outcome of next week's talks, saying only that it would focus on the issue of normalisation and "questions of common concern to both sides". News of any agreement would be released "in due course".

Nevertheless, the momentum for a return to normal has gathered pace in the last two months, with a series of high-level Vietnamese visits. In August, the deputy foreign minister came to Beijing, followed by the foreign minister, Mr Nguyen Manh Cam, at the beginning of September.

Mr Cam saw his visit as "an

important step in the process of complete normalisation of Vietnamese-Chinese ties". Chinese spokesmen were more circumspect.

The two sides are being drawn inexorably closer to each other by a shared Communist ideology, now in a state of collapse elsewhere, and by mutual anxiety about events in eastern Europe and political chaos in the Soviet Union.

Political reforms in the Soviet Union, Vietnam's one-time backer, have helped move Hanoi closer to its old adversary. The neighbours fought a brief border war in 1979 after Vietnam invaded Cambodia and toppled China's allies from power in Phnom Penh.

The likelihood of peace in Cambodia has also helped smooth the way for the restoration of Sino-Vietnamese relations.

Local Chinese authorities along China's border with Vietnam are already pushing hard to expand cross-border trade. There are indications that a rail route through China from Nanning to Hanoi is to be reopened.

Iran and China dismiss nuclear weapons charges

IRAN and China, shrugging off suggestions that they are secretly co-operating on an Iranian nuclear weapons programme, said yesterday that they would work together more closely in all fields, Reuters reports from Moscow.

China said it was helping Iran develop nuclear energy for peaceful uses but denied that it was helping Tehran produce nuclear weapons.

Mr Ali Akbar Hashemi Rafsanjani, the Iranian president and Yang Shangkun, his Chinese counterpart, who is on a

four-day visit to Tehran, pledged increased co-operation in talks in the Iranian capital.

"The US and its allies are not glad at our friendly co-operation and through propaganda campaigns are accusing us of clandestine co-operation to produce nuclear weapons," Mr Rafsanjani said in remarks carried by Iran's news agency, Irna. US officials say Iran may be actively seeking to develop a nuclear weapon and has bought equipment from China capable of enriching uranium.

Zambia's well-tempered voters shun violence

By Patti Waldmeir in Lusaka

AT THE Muchoko secondary school in the rural Kafue district of Zambia, two young men sit side by side on a bench, companionably watching their neighbours vote in Zambia's first multi-party elections since 1990.

One is a party agent for the United National Independence Party (UNIP) of Mr Kenneth Kaunda, which has ruled Zambia since independence in 1964. The other represents the opposition, the Movement for Multi-party Democracy (MMD), which threatens to unseat Mr Kaunda, Zambia's only post-independence president.

In theory, the two are bitter rivals. But at Muchoko school – where broken windows and missing desks illustrate the grievances that prompted people to vote – there is no sign of animosity.

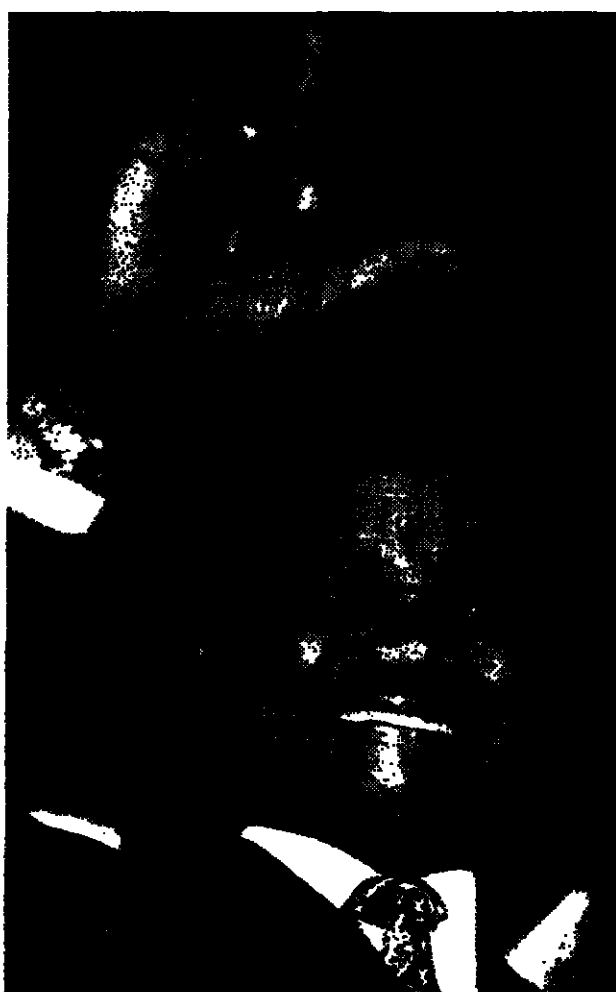
By all accounts, this peaceful pattern was repeated throughout the country yesterday – reflecting in part the weight of national and international scrutiny of the elections. At each of the 3,499 polling stations, the aim was to have at least one observer from each of the two main parties as well as one each from Zambia's two independent observer groups.

Zambian monitors were watched in turn by several different teams of international observers, who did spot checks.

Mr Jimmy Carter, former US president led the largest team, with 40 observers. Twenty monitors from the Commonwealth were present, along with smaller teams from the Organisation of African Unity, the UK Law Society, and the Nordic countries.

Controversy arose over the fact that ballot boxes had to be transported to a central point for counting. But with election agents from both sides travelling in the same vehicle with the ballots, the threat of rigging was minimised.

The state of the electoral reg-



Opposition leader Frederick Chiluba at a Lusaka rally

ister itself caused more concern with a dispute centred on the number of eligible voters in Zambia's 8m population. The MMD claims that as many as 2m voters were left off the register, while government officials say that the list of 6.2m represents most of the 3.2m eligible to vote. The MMD has said it will challenge the roll in

the court if it does not win the election.

The campaign was not without some intimidation, media reporting was not faultlessly objective, and the register may have been flawed. But unless the ballot counting goes badly wrong, Zambia's elections could prove a model for Africa.

S African upturn forecast

By Philip Gawth in Johannesburg

PROSPECTS for a revival in the South African economy have improved significantly in recent months and the country can look forward to positive economic growth in 1992, Mr Chris Stals, governor of the Reserve Bank, said yesterday.

He predicted a turnaround in the previously low levels of inventories and fixed investment which he said would pick up soon, accelerating public expenditure, improving international perceptions of South Africa and providing a more stable domestic financial situation.

Next year should see real growth in gross domestic product of about 1.4 per cent following a 1 per cent decline in gross GDP in 1990 and an anticipated ¼ per cent decline in 1991.

Mr Stals said the country's improved balance of payments and foreign reserves position gave greater scope for accommodating a sustainable upturn in the economy. He said the country would run a current account surplus close to R5bn (\$2.05bn) this year while net outflows on the capital account were likely to be less than R2.5bn. This compares to an average net capital outflow of about R5bn per annum in the period 1985-90.

Mr Stals acknowledged that the improvement in the capital account was the result mostly of short-term, trade-related inflows of funds, but said there were encouraging signs of changes in the net flow of long-term capital.

Further evidence of improved sentiment towards the country comes in the form of the narrowing of the discount of the financial rand – the investment currency for foreigners – to the commercial rand to 8.6 per cent on Wednesday from 25.3 per cent at the end of 1990.

NEWS IN BRIEF

Queensland drops Bjelke-Petersen case

SIR Joh Bjelke-Petersen, the former premier of Queensland, will not be retried on perjury charges, Mr Doug Drummond, the state's special prosecutor, announced yesterday. Kevin Brown reports from Sydney.

The decision ends a year of uncertainty for Sir Joh, who ran Australia's conservative "deep north" state for 19 years until he was dropped by the National Party in December 1987.

Sir Joh's first trial ended inconclusively after a jury failed to agree on charges that he lied to a Royal Commission investigating allegations of corruption among ministers and officials. Corruption charges against 50-year-old Sir Joh were dropped at the beginning of the first trial. Mr Drummond said it would not be in the public interest to have a retrial because of Sir Joh's age, his retirement from politics and because witnesses from overseas might not be available.

EC reform grants for Africa

Five African nations have become the first beneficiaries of EC development aid aimed specifically at encouraging economic reorganisation, writes Andrew Hill in Brussels.

A total of Ecu116m (\$140m) has been granted to Uganda, Benin, Burkina Faso, Mali and the Gambia from the Ecu1.6bn of structural adjustment funds which were included for the first time in the 10-year Lomé convention on development aid signed two years ago. Separately, The European Commission announced emergency aid, in the form of an Ecu1m credit line, to help relieve the crisis in Zaire.

Tension in Zaire as troops leave

Zaire's new government suffered a first defection to the opposition yesterday while Belgium's announcement of a final troop pull-out raised further anxiety, Reuters reports from Kinshasa.

With the opposition on a collision course with President Mobutu Sese Seko, Belgium said its last soldier would leave Zaire today. The opposition now fears bloody reprisals from Mr Mobutu's troops.

Lisbon pressure over East Timor

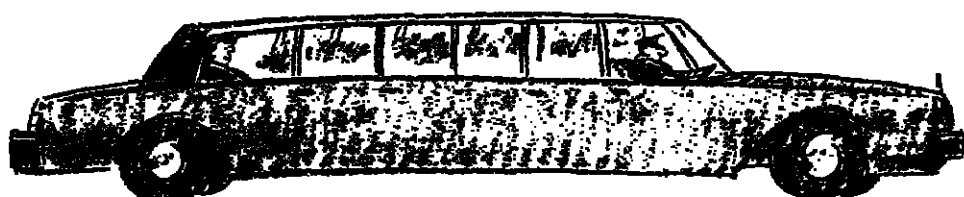
Portugal is pressing Indonesia to drop a ban on an Australian journalist so that a Portuguese parliamentary delegation can visit the disputed territory of East Timor under the terms of a UN-egotiated accord, writes Peter Wise in Lisbon. Portugal will send parliamentary delegations to all EC member states, the US, Japan and other countries to explain why it considers Indonesia's veto of JUI Joffe, one of six foreign journalists invited by Portugal, is a violation of the terms of the visit.

Marcos son returns to Manila

The son of President Marcos flew back to the Philippines yesterday, the first member of the Marcos family to return from exile since the late dictator was overthrown almost six years ago. Reuters reports from Manila.

His mother, Imelda, is due to return home in four days.

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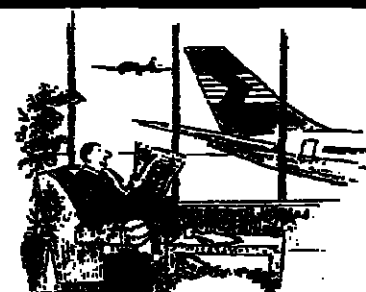
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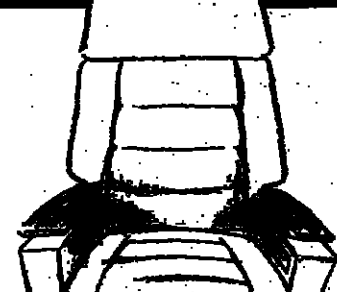
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AMERICAN NEWS

Menem sweeps away economic regulations

By John Barham in Buenos Aires

ARGENTINA is sweeping away dozens of rules, regulations and restrictions accumulated during 60 years of state control of the economy, in an attempt to improve economic efficiency and further reduce inflation.

President Carlos Menem yesterday signed a decree closing dozens of government agencies and eliminating the often petty bureaucratic controls on private business activities. He said the reforms would unleash the power of the market to stimulate economic growth.

The decree, which has the force of law, does not require prior congressional approval.

Officials emphasised that controls would be tightened in health care, urban planning, competition policy and environmental protection.

The deregulation package would abolish minor restrictive practices, such as that allowing only pharmacies to sell aspirins.

More fundamental barriers to economic efficiency, such as the 36 agencies involved in regulating foreign trade, would be abolished.

The Argentine economy remains burdened by huge

inefficiencies born of over-regulation, despite Mr Menem's considerable success in introducing market reforms and reducing trade barriers since he took office in July 1989. Economists say restrictive practices, bureaucracy, corruption and inefficient infrastructure cost the public and private sectors over \$8bn (£4.6bn) a year in added costs.

Mr Domingo Cavallo, economy minister, has been struggling since he took office in February to win congressional approval for a battery of bills deregulating individual sectors of the economy, such as the port system and the labour market. Apparently tired by the resistance of congressmen, Mr Cavallo has now opted for a presidential decree.

The government clearly hopes that the greater efficiency and stronger economic growth it expects to flow from the reforms will help reduce inflation, currently 1.2 per cent a month. While very low by Argentine standards, inflation at these levels threatens Mr Cavallo's policies, which hinge on a fixed exchange rate.

Peru sets out to win back investors' confidence

Terrorism and human rights are still problems in the search for foreign money, writes Sally Bowen

PERUVIAN President Alberto Fujimori, returning home this week from an eight-day tour of Europe with more than \$300m (£174m) in further EC and Spanish aid, immediately promised continued "aggressive economic diplomacy" in Europe and a tour of the Far East in search of investment.

The businessmen in his entourage stressed that the European trip was just the beginning of a long process to win back investor confidence. "We have to prove that we really are a new country," said Mr Jorge Camet, president of the business confederation Confiep. "Re-establishing financial relations was just the start - now it's a question of a series of face-to-face contacts with our European counterparts."

In Belgium, France, Spain and Italy, Mr Fujimori fought hard to promote the image of a new Peru. A political unknown until he snatched unexpected victory in last year's elections, he can justifiably claim some positive results.

Immediately upon taking office - and going totally counter to his "no-shock" election pledge - he instigated a draconian economic stabilisation plan, correcting price distortions overnight. Since then, his government has refused to print money to subsidise ineffi-

cient and loss-making state-owned companies. Public sector wages have remained frozen for nine months, and a long-overdue slimming-down of Peru's bureaucracy is under way.

Inflation is not yet dead, but the 5.8 per cent recorded for September was the most encouraging for months. International reserves, negative when Mr Fujimori took office, stand at about \$1bn. The tax collection rate, while still an inadequate 8 per cent of gross domestic product, has doubled since early 1990. An avalanche of legislation has liberalised external trade, revolutionised land laws and made Peru the most liberal regime in Latin America - with the possible exception of Panama - in terms of foreign currency transfer and holdings.

Less than six weeks ago, the International Monetary Fund approved the country's economic stabilisation programme. Peru moved swiftly to reschedule its entire \$6.8bn debt with the Paris Club, winning unprecedentedly favourable terms and 15 months' grace on repayments. And the Inter-American Development Bank agreed an initial \$425m tranche of aid to help strengthen structural reforms and start repairing long-neglected infrastructure.

While Mr Fujimori was meet-



Fujimori (left) and Bolona: taking "aggressive economic diplomacy" round the world

ing European heads of state, Mr Carlos Bolona, economy minister, negotiated in Tokyo the rescheduling of Peru's \$400m public debt with Japan. The terms provide for repayment at concessionary rates over 30 years with 10 years' grace.

With international financial relations resumed, Peru's focus must shift towards strengthening existing trade relationships and opening up new markets. Attracting private investment is now considered a priority even by the left-wing groups who traditionally opposed it.

The EC is becoming an important trading partner. Peru's exports to the EC were more than \$1bn last year, about a third of the total, while imports from the EC are also

rising - from \$390m in 1989 to \$580m last year, according to Peru's Central Reserve Bank. The EC earlier this year cut or eliminated tariffs for a range of Peruvian products in an effort to support economic alternatives to the illegal coca trade. On the other hand, the EC's share of direct foreign investment in Peru is small. Of an estimated \$1.2bn in total investment in 1989, nearly half was from the US, only 12 per cent from the EC.

Recent legislation guarantees identical treatment for foreign and domestic investors, allows full remittance of capital, profits, dividends and royalties in any currency at any time, and eliminates cumbersome prior approvals. Peru has also joined the World Bank-sponsored Multilateral Investment Guarantee Agency (MIGA) scheme, which provides insurance for foreign investors against political risk and uncompensated nationalisation.

With depressed levels of internal savings, Peruvian industry is anxiously seeking foreign money. Investment has been minimal for a decade and is urgently required in the despoliated mining sector, while exploration of promising Peruvian oil fields lags far behind development in neighbouring Colombia and Ecuador. Peru has comparative but

undeveloped advantages in textiles and agro-industry.

However, despite all of Peru's potential, terrorism remains a disincentive for investors. Recent encouraging signs - such as the long-awaited constitution of the multi-sectoral "Council for Peace" and greater army emphasis on civil assistance rather than repression - have yet to make an impact on the level of violence.

The human rights issue also continues to cause international concern. Good intentions on the part of the executive are not sufficient to reverse a long record of police and army abuse, although recently granted permission for the International Red Cross to visit detainees held by security forces is considered an advance.

The "Fujimori Doctrine" on drugs - which aims to combat the cocaine trade by offering legality to coca-growers provided they commit themselves to gradual crop substitution - was apparently well received by the president's European hosts, as it had been in Washington. One of the least publicised but most promising of last week's initiatives may prove to be the commitment from a collection of private multinational companies to help in the substitution strategy.

NY financial woes shade Cuomo's presidential hopes

By Martin Dickson in New York

THE growing financial difficulties of New York state are posing problems for Governor Mario Cuomo, as he weighs whether to run for president in 1992.

The state, hit by a sharp regional recession, faces a \$689m (\$400m) budget deficit in this fiscal year. The Cuomo administration said the potential shortfall in the \$28bn budget, half-way through the fiscal year, stemmed from lower than expected revenue collections and increased social services spending due to the unexpected depth of the recession.

Mr Cuomo will produce plans to eliminate the gap in the next week and has called on the state legislature to reconvene for a special session to deal with the problem. Mr Cuomo has been debating whether to enter the race for the Democratic presidential nomination, and most political analysts believe his national reputation and powers of oratory would make him by far the toughest opponent for President George Bush.

However, Mr Cuomo, who in typical style has been publicly agonising over the decision, says he finds it difficult to see how he could run for president

while still being governor, and that if he quit the governorship he would be accused of abandoning New York in a crisis for his own ambitions.

The size of the deficit, and the problem of dealing with it in the midst of a presidential campaign, will now make his decision all the harder. The shortfall will also give the Republicans more economic ammunition, should he decide to run.

Republican strategists are already excited at the possibility of a television advertising campaign focusing on New York state's heavy tax burden, low bond rating and the crumbling, crime-ridden infrastructure of New York city.

However, Mr Cuomo argues that the state's plight can be turned back on the Bush administration as an example of Washington's neglect of national social problems while favouring the wealthy. His aides point out that another Democratic New York governor, Franklin Delano Roosevelt, won the presidency in 1932 despite - or because of - the depression which overwhelmed both New York and the nation.

El Salvador peace hopes rise

There could be peace in El Salvador by Christmas, according to US Assistant Secretary of State Bernard Aronson, and therefore Congress should not try to impose new restrictions on US military aid there, Reuters reports from Washington.

But several members of Congress said at a House of Representatives foreign affairs subcommittee hearing that US support for peace negotiations must not give El Salvador's military free rein.

Mr Aronson told the subcommittee on Wednesday he was optimistic even though violence and war continue in El Salvador, some rebels still plan urban warfare and assassination and conservative extremists continue to threaten UN-sponsored peace negotiations.

"The momentum in El Salvador towards peace is strong and, barring catastrophe, I believe it is irreversible," he said. "The guns of war could be still in El Salvador by Christmas."

"Frankly, I find it incomprehensible that some members of Congress propose military aid restrictions that would risk sending new and dangerous signals to the parties involved in the process just as peace is becoming visible."

But Representative Robert Torricelli, chairman of the subcommittee conducting the hearing, was among members supporting restrictions on US military aid to El Salvador.

Mr Torricelli and Representative Mel Levine introduced a bill that would transfer \$10m (\$5.6m) of the \$90m in US military aid approved for El Salvador to economic aid accounts. It would transfer half the remaining aid to economic aid if the two military officers convicted in the murders of six Jesuit priests, their housekeeper and her daughter were granted pardons or amnesty.

Chile move on political prisoners

THE Chilean government yesterday obtained a court order to force-feed six political prisoners who have been on hunger strike for a month in protest at their imprisonment, Leslie Crawford writes from Santiago.

About 50 political prisoners remain in Chile, mainly left-wing guerrillas who fought against Gen Augusto Pinochet's 1973-90 dictatorship. President Patricio Aylwin decided not to decree a general amnesty when he took office in March 1990. Instead, he has reviewed each case individually.

The long review process has delayed a solution to one of the most delicate problems inherited from the military regime. It has frustrated the prisoners and their families, who had expected an immediate solution from the new civilian government.

A "free political prisoners now" campaign is rapidly growing in strength and becoming more violent. There are weekly demonstrations outside the grey-brick Capuchinos jail in central Santiago. The last protest was marked by the appearance of Molotov cocktails and other incendiary bombs. Police dispersed the crowd with water cannons.

Left-wing students have also held demonstrations at their universities. Most of the 340 political prisoners held when Mr Aylwin took office were released on bail, as many had been in jail for years awaiting trial. Some convicted prisoners received presidential pardons.

Most of the 50 guerrillas who remain in jail have been convicted of crimes of violence - although human rights groups say the trials were fraudulent as they were based on confessions extracted under torture.

"NO ONE ELSE CAN QUOTE SUCH A HIGH SUCCESS RATE FOR DELIVERING PARCELS OVERNIGHT".9%

Over the past few weeks, since Elan came under new ownership, the success rate for delivering parcels overnight has averaged 99.6%.* On occasion this figure has been recorded as high as 99.9%.

That's a staggering track record when you consider the thousands of parcels Elan carries every day.

All consignments are tended not by machine, but by hand. Elan believes there is no substitute for the human touch. So parcels not only arrive on time and at the right place, they arrive in the same condition they were despatched.

Elan's success is due to the quality of its

people. Every employee is trained to handle customers the same way parcels are handled. With the greatest of care.

Whenever possible, business is conducted through a single point of contact who, like all Elan's staff, is always referred to on a first name basis.

And in the unlikely event of a parcel being mis-routed, the slightest hint of a problem will have the Customer Service Centre making every effort to call the customer with an accurate solution before he's even thought he might need one.

Elan only operates a next-day service, so it really is the overnight specialist, delivering from company to company all over the UK, Northern Ireland and the Channel Islands by three specified times.[†]

Special requirements can also be arranged, from out of hours deliveries to placing Elan personnel and equipment on customers' premises. Elan will even act as consultants to plan a company's entire distribution operation.

Overnight success is but a phone call away. If it all sounds too good to be true, you can put Elan's efficiency to the test right now. Just dial 0345 21 21 20 and a friendly voice will be helping you out within four seconds.

ELAN

OVERNIGHT SUCCESS EVERY DAY

*Next day delivery network performance, monitored from 26/8/91 to 20/9/91.

†43 hour service to Scottish Highlands and Islands, Alderney and Sark.

هكذا من الجبل

SOMETHING of epic proportions has happened in the insurance world.

Overnight, the two leaders in Long Term Disability Insurance in the USA and Britain, UNUM and Nelphi, have come together under the banner of UNUM.

The union creates a dynamic new force in this competitive market, with premium income for Disability Insurance that now approaches \$1 billion a year.

Though UNUM may be new to you, the two companies are no strangers to each other. Britain's number one and America's number one have already worked as one for the last twelve months.

Now Nelphi is cementing the bond by changing its name to UNUM.

Like Nelphi in Britain, UNUM is exceptional amongst American insurance companies because its main concern is with Disability Insurance.

Rather than spreading resources over a range of financial services, UNUM's staff and management concentrate their efforts to offer unrivalled knowledge and expertise in this specialist area.

Over the last thirty years, UNUM has built up an impressive record in Short and Long Term Disability Insurance, Long Term Care and Disability Counselling in

response to its clients' ever changing needs and lifestyles.

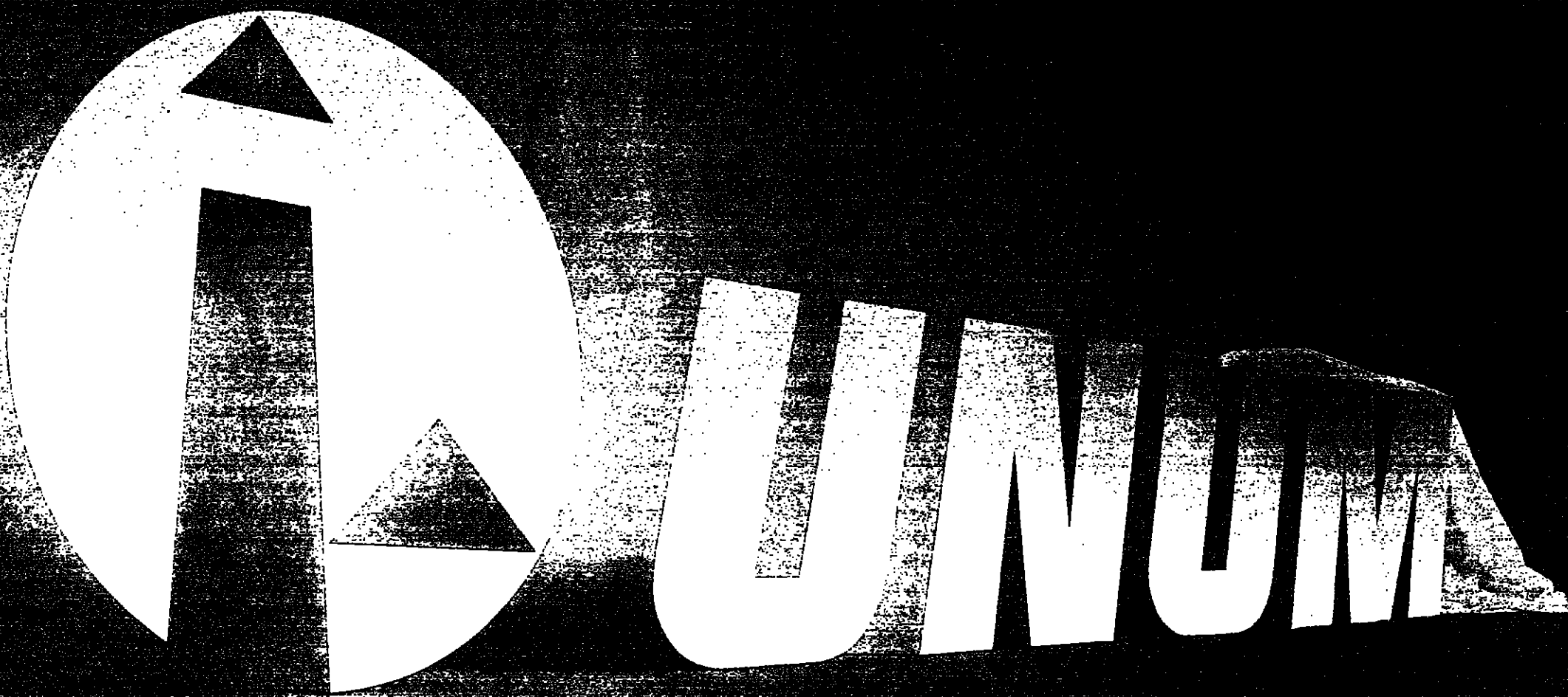
Now that UNUM has joined forces with Nelphi, there is an even greater commitment to introduce exciting product innovations to Britain.

This more dynamic and positive approach will bring about unprecedented opportunities for growth in this sector.

So if you want to benefit from the huge success of our Long Term Disability products you can't do better than go with the specialist world leader, UNUM.



WORLD LEADER IN DISABILITY INSURANCE



UK NEWS

Alternative transport policy to be launched

By David Owen

A VISION of a world with no car advertising and petrol costing more than £5 a gallon is expected to be unveiled by the Green party when it unveils a comprehensive new transport policy on Monday.

The measures will be part of a programme to engineer a significant shift away from the private car and towards the use of public transport.

The party believes this is the only viable way of securing a meaningful reduction in transport-related pollution, particularly carbon dioxide emissions, over an acceptable time span. It claims to be the first UK political party to spell out what transport policies are required.

Next week's policy document is also expected to suggest ways in which individuals' need for transport may be reduced altogether. These may include recommendations regarding the siting of buildings used regularly by the public, such as offices and supermarkets.

Green party leaders are already on record as advocating higher petrol and car licence duties as part of a strategy of reducing society's overall energy consumption.

They have argued that carbon dioxide emissions in Britain should be reduced much more rapidly than is the government's present intention.

Traffic threat to London's role in Europe

By Richard Tomkins and John Willman

REDUCING traffic congestion in London requires a London-wide strategic body, a draconian crack-down on persistent illegal parkers, a new superbike service and high-tech policing and information systems, the National Economic Development Office (Nedo) said in a report published yesterday.

The report, which uses London as a model for its recommendations, suggests the city's role as a centre for financial services is vulnerable to competition from other European capitals.

Managing demand through road pricing may also be necessary, the report says, though any revenue from charging should be used to improve London's transport system.

The report, from Nedo's Traffic Management Working Party, predicts creeping paralysis in Britain's urban areas, as city centre rush-hour conditions gradually spread into other periods of the day and into adjacent areas.

"The result will weaken the economy, worsen the environment and make the UK a less attractive place to live, both in absolute and relative terms, for an increasing number of people," the report says.

A strategic body, however, is needed to co-ordinate and regulate land use planning and transport in London, currently

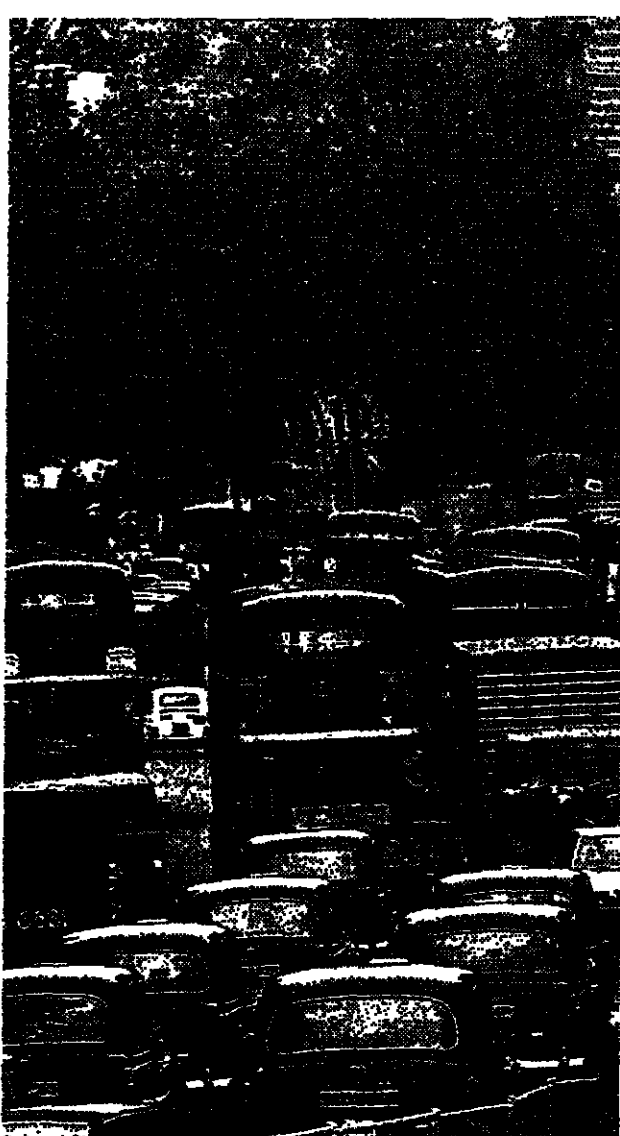
the responsibility of some 50 separate bodies. The working party chairman Dr John Ashworth warned yesterday that piecemeal actions to reduce traffic congestion would be resisted by potential losers.

"Our package is designed to make everyone a winner," he said. "It should be implemented in its entirety if London is to remain the world city in Europe."

The report recommends discouraging car-owning commuters from driving to work by giving local authorities the power to impose a charge on businesses providing parking spaces. It also suggests transferring vehicle excise duty on to fuel so drivers pay according to the distance they drive.

Dr Ashworth, who is director of the London School of Economics, believes that a longer-term solution to London's problem is likely to involve road charging. A NEDO survey showed that the majority of Londoners would find road charges acceptable in peak periods in central London, provided the revenue was invested in public transport and roads.

Buses are seen as having particularly great potential for the relief of congestion because they are the only public transport mode with substantial spare capacity immediately available.



Logjam: London suffers from a 'creeping paralysis' and the economy could suffer, warns the Nedo working party

Britain takes lead in researching road congestion

By Richard Tomkins, Transport Correspondent

ONE beneficial spin-off of Britain's traffic congestion difficulties is that they have put the country at the forefront of research into a technology with immense potential.

The world market for systems which monitor and manage traffic - an area of study known as road transport informatics - could be worth \$27bn by 2010, Nedo says in its report.

Britain is currently ahead in the evolution of many traffic management systems, the report says, but it warns that Japan and the US are catching

up fast. Key technologies in the field of road transport informatics include systems for controlling traffic flows with traffic lights, in-car route guidance systems, video surveillance, automatic vehicle location, and electronic road pricing systems.

Nedo says the market for these technologies is set for explosive growth as congestion worsens. The day is probably not far off, for example, when route guidance systems will be fitted as standard in more expensive cars.

Britain has taken the lead in

most of these technologies, the report says. Siemens Plessey and GEC Marconi, for example, have already developed electronic road pricing systems.

However, Nedo adds: "As in so many markets, the UK is renowned for its research, but not for making it a commercial success. This also applies to the technological developments in the field of road transport."

The report says it is vital that new means of funding are explored to help with the development of traffic management products. British companies, it urges, must become

more involved with EC projects.

It also recommends the establishment of a national information centre to promote the development of road transport informatics, as in Japan with the Japan Traffic Management Technology Association and in the US with the Intelligent Vehicle Highway Society of America.

Application of technology in pilot schemes is also essential, it says to provide a shop window for British technology. Traffic wardens will wield hand-held computers as a

deterrent to illegal car parkers envisaged by Nedo.

As things stand, the working party's report says, the low detection rate of illegal parking means the average cost of parking on a double yellow line is much less than the price of one hour's lawful parking in London.

The NEDO working party recommends a substantial increase in the traffic warden force to reverse the imbalance. It also wants to see technology employed to correct some of the inefficiencies of the present penalty notice system.

BRITAIN IN BRIEF



Five bid for £2bn defence contract

Invitations to tender for one of the biggest UK defence contracts expected this decade have been issued by the Ministry of Defence.

Five electronics companies and consortia will bid to define, develop and produce the Bowman system - a new generation of battlefield mobile communications for British military forces. The project could eventually be worth up to £2bn.

The companies invited to tender were British Aerospace (Military Aircraft), GEC-Marconi (which has teamed with Thomson-CSF, the French electronics group), ITT Defence International, SEK-ALCATEL and Siemens Plessey Defence Systems. It is understood that British Aerospace will team with ITT.

Workplaces shut in raids

Government inspectors have carried out the largest series of health and safety raids ever on 1,416 factories and other workplaces, shutting down 31 and demanding that another 116 improve safety standards immediately. Five companies are being considered for prosecution.

The raids, by 50 Health and Safety Executive (HSE) inspectors and 55 environmental health officers seconded from local authorities, took place last week in West Yorkshire, South Yorkshire and north-east England. Dr Allan Sefton, HSE director and campaign organiser, said: "A significant minority of employees were working in such dangerous conditions that inspectors had to take immediate action. Hazards faced included unguarded machines, flammable liquids and harmful substances."

SEAT in drive on jobs

SEAT, Spain's biggest car maker, has singled out north-east England in a recruitment drive. The Volkswagen subsidiary has selected the region as the first area outside Spain to be targeted in its search for employees for the new plant it is building at Martorell, near Barcelona. SEAT said Nissan's favourable experience of north-east England had prompted the advert.

Byatt warns on competition



Mr Ian Byatt, (pictured above) director general of Ofwat, the industry's economic regulator, has raised the prospect of more competition within the water industry, beyond that already proposed. He welcomed the government's current plans to introduce an element of competition, which will form part of the Citizen's Charter outlined in the Queen's Speech, (background, Page 12) and hinted he was considering other ideas.

Launch of new forward market

The world's first wholesale forward market in electricity has been opened in London. The market was launched by GNI, the derivatives broker subsidiary of the London commodity broker Gerrard and National.

Electricity sellers and buyers seeking contract cover to protect them from fluctuations in the wholesale electricity market or pool have been practising trading contracts for the last two weeks. The new market will make it easier for the industry to swap and manage exposure to fluctuating prices.

Rise in pension problems

Enquiries to the Occupational Pensions Advisory Service (Opas) have doubled in the last six months. Opas, which offers free advice to those who have encountered problems with their pensions, also says that out of 12,000 enquiries received in the past six months, 1,400 required detailed investigation - four times the number of serious cases for the same period last year.

More than a third of problems arise when employees leave their jobs or try to transfer their pension from one job to another. "Transfers are a perennial problem," said Mr Donald Hall, chief executive of Opas. "Delays in payment are a common problem, as is the failure of trustees to provide information regarding transfers."

BNFL submits application

British Nuclear Fuels has for the first time submitted a planning application directly linked to promises that, if its request is approved, it will spend money on the community affected by its operations.

The planning gain proposal is linked to a BNFL application for outline planning permission for eight new storage plants for intermediate nuclear waste within BNFL's Sellafield reprocessing site in West Cumbria.

Courtaulds to close factories

Two midlands lingerie factories are to close with 200 job losses, Courtaulds Textiles, one of the UK's leading textiles companies has announced. A reorganisation of Sheers, the women's underwear manufacturer within the clothing division of Courtaulds, means that factories at Royston in Hertfordshire and Biggleswade in Bedford will close.

T.S. Eliot poems found

A farmer sorting through an attic full of his late wife's belongings nearly threw out a hoard of letters and unpublished poems by the poet T.S. Eliot, the British Library has said. The collection goes on display in London next week.

WE INTRODUCED OUR BUSINESS CLASS LONG BEFORE BUSINESSMEN COULD FLY.



Imagine you were a 13th century merchant travelling from Beijing to Rome on the Silk Road. Your favorite part of the journey would certainly be the Turkish land. Only when you get there, instead of the unrelieved trek, there would be visits to fine monuments. Instead of bandits, trustworthy guards to escort you all the way. Every evening, you would stop at a caravanserai where you would be safe. Your animals well-fed. Yourself feted with Turkish cuisine served in marvels of Turkish pottery. You would also find a Turkish

bath, even a physician if need be. Not to mention the library for the learned and the chess sets for the illiterate. And all free!

Now, imagine how we would serve businessmen and women travelling on air today. Or, may we suggest that next time you fly to Turkey from business centers of the world and you need the best flight connections possible, reserve a seat and discover our Business Class for yourself. Then you will see that it makes quite a difference to know what "business class" was, long before men had wings.

TURKISH AIRLINES



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Some people are being conned by TV commercials. The people who pay for them.

YOU ARE all too aware of the high costs of advertising on television. When you receive the bill, however, you will no doubt be comforted by the knowledge that television commands a huge audience and gives your brand status because of its impact and intrusiveness.

At least, in common with hundreds of people in your position, this is what you have been told it does.

But just how intrusive is it? A revealing new piece of research confirms that television has far less impact than most advertisers are being told.

By putting a hidden camera into their television sets, a research psychologist called Dr. Peter Collett was able to video people 'watching' the commercials.

Let's assume that your television budget is £10 million. How much of that money is actually doing you any good?

Dr. Collett saw (literally) that 20% of

the commercials played to an empty room.

That's £2 million of your money spent communicating with inanimate objects.

Another 10% of the commercials were missed as people used the breaks to flick through other channels. Curiosity accounts for a further £1 million of your money.

Of the remaining 70% of the commercials that could have been seen, half were missed whilst the audience behaved as if the television wasn't there. (Some didn't behave at all, they just canoodled).

Which means that only one third of the commercials got the benefit of the viewers' attention.

Around £7 million of your £10 million was totally wasted.

Now you know that television is less than half as effective as you thought it was. Or put another way, more than twice as expensive.

To the advertising world, however, this

will not be a bolt out of the blue.

For years the advertising industry has known that millions of people do not watch the commercial breaks.

It is well-known, for instance, that during the break after Coronation Street, the power and water industries experience massive 'surges' of demand.

What could this be but millions of ITV viewers abandoning their sets to put the kettle on?

In fact a long line of research studies beginning as long ago as 1956, has cast doubt on how much attention viewers pay to commercials.

The problem is that if you hadn't read about Dr. Collett's research here, most advertising agencies wouldn't have fallen over themselves in a rush to bring it to your attention.

Naturally the television companies cannot wish to highlight these facts.

But why should some people in the advertising industry join in a conspiracy of silence?

The explanation is probably as simple as this: that some ad agency managements, 'creative' people, and even some clients, think that going on television will make them more famous, win them more plaudits and, ultimately, make them richer than advertising in the press.

An idea that is, if nothing else, rich in irony.

For Dr. Collett observed that some people who stop watching television during the commercials pick up a newspaper.

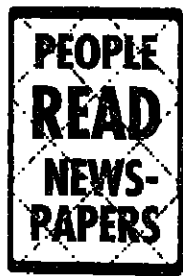
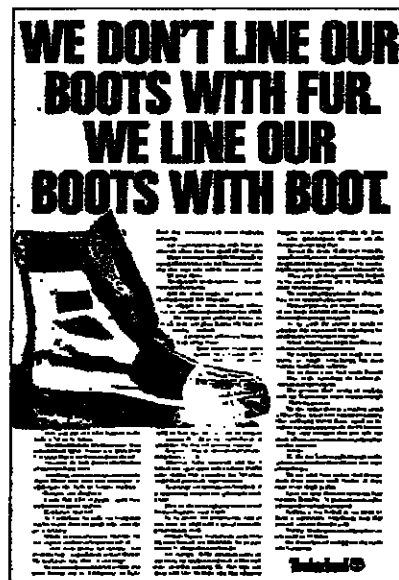
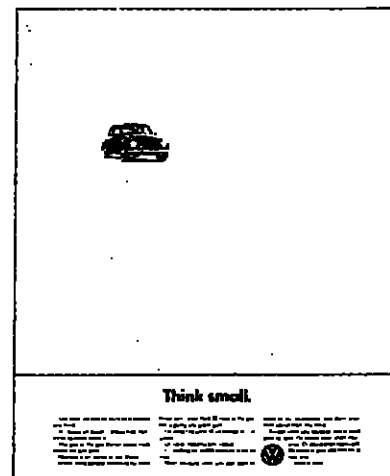
The point of this advertisement is not to imply that television is a complete waste of money.

Nor is it to suggest that you demand of your agency that television never again appear on your media schedule.

It is to ask why they have not kept you in touch with the real story about how people watch television (or don't watch it).

And why they have not written you a press campaign as powerful as the ones featured here for V.W. and Timberland.

If you'd like more information, please call 071-433 1500.



UK NEWS

THE LEGISLATIVE PROGRAMME

Major underlines commitment to European accord

MR JOHN Major, the prime minister, underlined yesterday his hopes of a deal with Britain's European partners at the Maastricht summit as the opening of the last session of the present parliament foreshadowed a lengthy and bitter general election campaign.

Setting out his legislative programme in the Queen's Speech Mr Major also gave a broad hint that public spending would rise significantly again next year.

He also offered a specific and indefinite commitment of increased real resources for the state-run National Health Service.

The House of Commons debate was characterised by acrimonious and ragged exchanges between Mr Major and Mr Neil Kinnock, leader of the Labour opposition.

Mr Kinnock derided the prime minister for refusing to call an election this autumn, while Mr Major accused Labour of abandoning entirely its principles in the pursuit of victory in the election.

Tory MPs jeered when Mr Kinnock replied that the government had not secured satisfactory undertakings on regional policy, growth policy and employment, without which Britain would be taken "naked" into the new arrangements in the EC.

In a lengthy section of his speech on Europe the prime minister signalled the crucial importance for his government of securing a deal on economic and political union in Maastricht in December.

The prime minister, closely watched by Mrs Margaret Thatcher, his predecessor, from a seat in the

upper-gallery directly opposite the Treasury despatch box, said the government was working for an agreement at Maastricht.

But he said, "It must be an agreement which I could make in the confident expectation that I could commend it to this House."

The prime minister made clear that any agreement reached at the Maastricht summit in December must leave it to a future parliament to decide whether Britain accepted a single European currency.

He replaced recent criticism of interference from Brussels in domestic British affairs with a much more positive tone, commenting that: "We too often overlook the extent to which Britain leads the Community; and too frequently recall the difficulties we sometimes face in it."

Mr Major indicated that Britain would have to compromise in some areas. The issues would not be laid out in "black and white" and there would be "hard judgments to be made", he said.

But on the eve of crucial bilateral talks in Bonn with Chancellor Helmut Kohl, he set out the parameters for a deal which he could recommend to parliament.

Announcing that he would open a two-day debate on the summit in three weeks time, Mr Major repeated that Britain would not accept the imposition of a single currency.

He then identified the key obstacles to a deal on political union as new European defence structures which undermined the role of NATO; amendments which weakened Britain's control of judicial,

police and immigration matters; and proposals to enhance the powers of the European Parliament.

All three are areas in which Germany is pressing for substantial advances. German officials in Bonn were yesterday gloomy about the prospects that they would be bridged at today's meeting.

On the Strasbourg assembly Mr Major signalled, however, that Britain's refusal to allow it equal powers of decision-making with the Council of Ministers did not preclude some increase in its authority.

He also insisted that strengthened powers for the European parliament should be focused on improving the accountability of the unelected European Commission and not erode the position of national parliaments.

The legislative programme

unveiled yesterday contained no surprises with the bill to introduce the Council Tax likely to dominate parliamentary business.

The text of the Queen's Speech, however, hinted that next week's autumn statement will show that the government will not meet its objective next year of reducing the share of public spending in the economy.

That would mark the fourth consecutive year in which the target has been missed.

Ministers, however, said last night that the combination of recession and pre-election pressures for substantial increases in spending on health and other sensitive areas made an overshoot inevitable.

Joe Rogaly, Page 23

MAIN POINTS

● Legislation to replace the community charge or poll tax with a new council tax with effect from April 1 1993 will be introduced. The new tax will be based on the capital value of property. The bill would also allow the government to restrain increases in local government spending by capping budgets.

● A bill to transfer control over colleges of further education and sixth-form colleges from local councils to a new independent sector of further education will be introduced and new further and higher-education funding councils established.

● Legislation enabling the government to abolish British Gas's statutory monopoly for gas supply up to 25,000 therms per annum will be introduced. The four utility regulators will be given fresh powers, including the ability to set guaranteed service standards for individual consumers.

● A bill intended to accelerate and simplify decision-making in asylum cases will be introduced, providing for a streamlined appeals procedure and the power to fingerprint applicants.

● A bill transferring statutory responsibility for offshore safety from the Department of Energy to the Health and Safety Commission and Executive will be introduced.

● Legislation will be presented to create a new offence of prison mutiny, carrying a maximum penalty of ten years' imprisonment. The maximum penalties for both aiding a prisoner to escape and harbouring an escaped prisoner would be lifted to 10 years' imprisonment.

● Legislation reforming current arrangements for authorising rail, inland-waterway and harbour projects by private act of parliament will be presented. New legal powers and penalties relating to drink and drug abuse by staff operating public transport systems would be introduced.

● A policy paper on options for privatising British Rail is expected about the end of the year. Legislation for the privatisation of both BR and British Coal would be introduced in the next parliament.

● Britain will continue to put pressure on Iraq to comply with United Nations resolutions including the elimination of its missiles and other weapons of mass destruction. The government also underscored its insistence that Nato must remain the cornerstone of the defence of Britain and Europe.

● The prime minister plans to join other world leaders at a United Nations conference on environment and development in Brazil next June.

● Redevelopment of Cardiff's docklands, the biggest scheme of its kind outside London, will be boosted with a bill enabling a £125m bridge to be built across Cardiff Bay.

Refugees to get speedier decisions on asylum

THE GOVERNMENT'S asylum bill referred to in the Queen's Speech yesterday is designed to speed up processing of applications and reduce the number of what it perceives to be bogus requests for asylum.

The proposals, which are expected to be published today, include fingerprinting new applicants and introducing "fast track" appeal procedures for those who fail to win political asylum.

They complement wider measures already being introduced to accelerate decisions on asylum, deny immigrants the right to free legal advice, and place greater onus for screening refugees on to airlines and other companies which transport them to Britain.

Both Mr John Major, the prime minister, and Mr Kenneth Baker, the home secretary, have fuelled anti-immigrant fears in recent statements that Europe faces a right-wing backlash if it does not stem immigration.

The Home Office says the number of refugees seeking asylum has risen sharply from 30,000 in 1990 to nearly 50,000 by the end of this year. An estimated 500,000 refugees applied across all member states of the European Community last year.

The government is concerned by a large number of multiple asylum requests from the same person, and wants to introduce fingerprinting to reduce the potential for fraud.

The Home Office also hopes to reduce processing time for new applications to a matter of a few weeks through the fast track proposals and current plans to increase staffing. The bill is also expected to limit refugees' access to council housing while they wait for a decision.

The Asylum Rights Campaign, a consortium of refugee and community groups, reacted angrily to news of the proposals yesterday.

It warned that fast track processing could discriminate against torture victims, who are often unwilling to talk about their experiences for many months, especially officials.

Ms Jan Shaw, refugee officer for Amnesty International, said: "Most refugees are people with good careers who escape to the UK to face years of unemployment. It is intensely insulting to say they are coming for economic reasons."

Andrew Jack

Maastricht and the economy set the political tone

IT is a programme designed to exercise past demons and to provide a glimpse of a brighter Conservative future. But the political debate in the approach to the general election will be shaped as much by developments outside parliament as by any new laws. The economy and Europe will set the tone.

Sinking the poll tax, the flagship of the manifesto on which Mrs Margaret Thatcher won the 1987 election, is the first legislative priority of her successor. The bill to introduce the new council tax will dominate parliamentary business.

Mr John Major's second aim is to persuade the voters that the measures in the Queen's Speech to implement his Citizens' Charter hold the promise of a better future rather than the threat of a dismantled welfare state. One of the few phrases in the standard fare of yesterday's address was a commitment that: "My government will attach the highest priority to improving public services."

There were no surprises in the relatively short list of measures with which the Conservatives plan to occupy the House of Commons for, at most, another 8 months. There are 12 bills but only half-a-dozen have substance.

The programme is flexible enough for parts to be jettisoned if - against present expectations in Downing Street - the opinion polls persuade Mr Major to dash to the electorate in the early spring. Under the government's plans to "quill the debate" the council tax bill - the only vital ingredient - should be law by March.

But there is enough also to allow ministers to look relatively busy if the general election is put back until May or June. The asylum bill and the legislation to increase the offence of prison mutiny have a distinctive Tory appeal.

There is plenty of scope for



Parliamentary splendour: the royal procession pictured leaving the House of Lords after the Queen's Speech, which is written for the monarch by the government

sound and fury. The assumption at Westminster is that Mrs Thatcher will be spared the embarrassment of supporting Mr Michael Heseltine's replacement for the poll tax by opposing offers of lengthy overseas lecture tours.

But Labour says that it sees the bill's passage as a platform to remind the voters that whatever the government says it will do, it can expect another poll tax bill next April. If such clashes provide the focus for the political battle the atmosphere will be influenced crucially by events outside Westminster.

The economy - and its impact on the opinion polls - will condition the mood. Few doubt now that a recovery is underway - and Mr Norman Lamont will underline that in his detailed autumn statement forecasts next week. What neither side can judge is how strong and how rapid that recovery will be.

Senior ministers are resigned to the loss of at least one and probably both of the seats the party is defending in next week's by-elections. For the next two months at least

they anticipate that Labour will maintain a lead of anything between 2 and 4 points in the opinion polls. They are relying on a visible turnaround in economy in the first few months of next year to bring the voters back into the fold.

They recognise the hazards. If the polls are worse than expected, Tory MPs will be gripped by the pessimism that leads to mistakes and rebellions. There is already much talk from party managers of the need for steady nerves.

Those nerves will be needed too on Europe. Mr Major made

it clear yesterday that he believes he needs to secure a deal at the Maastricht summit - or at least to ensure that he is not singled out as the villain in any breakdown. He has invested greatly in his policy of returning Britain to the centre of Europe. As much as the repeal of the poll tax that defines his break with his predecessor, The Commons debate in three weeks time is designed to condition the mood among his own supporters for the compromises he will need to make.

For Labour, the strategy will

be to keep on the offensive on every front - the health service, the economy, the council tax, Tory divisions over Europe - and anything else it can think off. As long as they are ahead in the polls it seems to work. But Mr Neil Kinnock can take nothing for granted. Only two months ago Mr Major's exposure on the international stage brought a dramatic turnaround in the opinion polls. It could happen again if he gets a deal at Maastricht.

Philip Stephens

Hostilities begin on council tax

FORMAL hostilities over the handling of the council tax legislation began after the Queen's Speech as Labour rejected with outrage a detailed plan by the government on timing of the discussions on the bill.

Even before publication of the legislation itself today first contact between the two parties to discuss the parliamentary consideration of the measure resulted in a row which leaves the government ready to press ahead with its decision to impose a guillotine to speed through Commons discussion of the plans.

The bill will replace the poll tax with a charge broadly based on eight bands of prop-

erty values, and is the single most controversial measure in the legislative programme.

Labour believes that the government will impose the timetable immediately after MPs first debate the bill, in about ten days' time.

Ministers are "considering fully" Labour's request that the first debate on the bill should be extended from the normal one day to two days, but there is little overall flexibility in their plans to get the bill out of the commons by mid-December. If the government is to stand any chance of meeting its target of completing the bill by March, the legislation has to be ready for House of Lords discussions

when parliament resumes after the Christmas break.

"It looks as if we are to have a complete re-run of the poll tax fiasco with a cobble-together mess rushed through without proper scrutiny," Mr David Blunkett, the opposition local government spokesman, said.

In total, Labour estimate the government's proposals would allow only around 100 hours for the bill's consideration by MPs - about half the amount of time taken by the poll tax bill in the House of Commons.

Alison Smith

Chancellor claims UK is on the road to recovery

By Peter Norman, Economics Correspondent

MR NORMAN Lamont, the chancellor of the exchequer, last night declared that the UK economy was "on the road to recovery" and that the recent rise in business confidence was fully justified.

The chancellor said the revival of confidence reflected falling inflation, improved cost control by British businesses, the prospect of increased profitability and a rising UK share of world trade. He predicted that the recovery would be non-inflationary, and therefore sustained, and that it would provide the "ideal conditions for investment, enterprise and jobs."

Mr Lamont's upbeat assessment on the UK's economic prospects will be fleshed out next Wednesday when he is due to deliver his Autumn Statement on the economy.

Last night his commitment to beating inflation was strongly supported by Mr Robin Leigh-Pemberton, the governor of the Bank of England, who called on families and businesses in Britain to "build up a constituency for stability" of prices and policies.

The chancellor's "Mansion House" speech is traditionally one of the great events in the City calendar and the occasion



Lamont: confident forecast

for the chancellor to expound on monetary policy. But last night, Mr Lamont, who was delivering the speech for the first time, chose to discuss a wide range of issues, ranging from the forthcoming British Telecom share issue to the collapse of Soviet communism.

The chancellor called on the City to help the Soviet Union develop an efficient banking system by providing training and seconding staff as well as providing places for Soviet personnel in businesses in London so that they could learn about a modern financial services

industry. He made his plea after meeting President Nursultan Nazarbayev of Kazakhstan yesterday morning.

He also commented for the first time on the draft Ecu treaty, unveiled earlier this week by the Dutch presidency of the European Community.

He said the new Dutch text "goes a long way towards meeting our concerns. But there is still much work to be done."

In his speech, he also disclosed that the government wanted improved co-ordination between bank supervisors following the closure of Bank of Credit and Commerce International.

He urged action where bank subsidiaries and associates are located in offshore centres where transactions are "invisible" to supervisors in the main financial centres and suggested that countries where banks are incorporated should bear the cost of deposit protection.

Otherwise his speech contained little for the City. In particular, he left unchanged the government's full funding rule, by which it sets out to finance the budget deficit through the sale of gilt-edged securities.

Editorial Comment, Page 22

Treasury to launch Ecu note

By Rachel Johnson

MR NORMAN Lamont yesterday took steps to enhance the City's European credentials by announcing the launch of a new programme of government-backed three-year Treasury notes denominated in Ecu.

The future role of the ecu amongst the major world currencies will be of great significance to the City, which has already established a clear lead in the Ecu market. We wish to build on that," he said.

The chancellor of the exchequer, however, did not go as far as the City had speculated by announcing the launch of an Ecu gilt - which could have helped towards the financing of the public sector borrowing requirement (PSBR), estimated to be around £12bn in 1991-92 and approaching £20bn in the following year.

Funds raised by the note programme, which will start in 1992 after negotiations on European monetary union have finished, will enter foreign exchange reserves. It will thus function as an extension of the Treasury bill programme. There have been regular monthly tenders of bills since October 1988.

Lex, Page 24

BT 'could cut charges by £1bn a year'

By Hugo Dixon

BT, the telecommunications group, could cut its telephone charges by about £1bn a year and still earn an average level of profits, according to a Financial Times investigation.

The investigation, conducted with the help of stockbrokers Robert Fleming Securities, compared BT's profitability with that of other telecommunications companies around the world, with the rest of British industry and with its own profitability at the time of privatisation in 1984.

BT's profitability was found to be considerably above average on all yardsticks used and to have increased over time.

The scope for price cuts - to bring profitability down to an average level - ranged from \$616m to \$1,454m depending on the yardstick used.

If a £1bn price cut was all given to residential telephone users by lowering the rental charges, the annual cost of a line before tax would drop from £73.84 to £22.41. If, instead, call charges were cut, the cost of every minute spent using the telephone would fall by 16 per cent.

The profitability comparisons are published on the day BT reports its financial results for the three months to the end of September. These results are

the last before the government sells a second £5bn tranche of its BT shares next month.

BT said yesterday: "We cannot possibly comment on this until we see it and get a chance to analyse it." But it added that its prices were among the lowest in the world.

The profitability comparisons will put pressure on Ofcom, which is responsible for regulating BT's prices, to explain why profits have been allowed to reach such a level and what it proposes to do. Yesterday, Sir Bryan Carsberg, Ofcom's director general, said he had no comment to make.

Mr Gordon Brown, Labour's

trade and industry spokesman, said: "I repeat my call for a review of BT including its profits and finance before further privatisation." Mr Alex Carlile, the Liberal Democrats' trade spokesman, said: "It provides fuel for those who believe that BT's virtual monopoly should be broken up."

BT profits will cross the £100 barrier this morning when the company publishes its results for the three months to the end of September, assuming it earns the forecast £80m-plus before tax. Hugo Dixon subjects the profits to some searching comparisons.

Page 23

Ford workers reject two-year pay deal

By Diane Summers, Labour Staff

FORD, the UK's biggest volume carmaker, yesterday offered its 29,000 manual workers a two-year pay deal made up of a 4 per cent increase in the first year and an inflation-matching rise in the second.

The offer was in response to union demands for a rise of at least 7 per cent, a cut in working hours, the introduction of a job security scheme and improvements in pension benefits.

Yesterday's management proposals, which were rejected by unions, come against a

background of gloomy forecasts for the company in the British market.

A management memo to union negotiators yesterday summarised these forecasts as: "Poor financial results, reduced volumes and market share, and the threat from increasing Japanese capacity."

At the first round of the talks two weeks ago, Ford management warned that losses this year might be "far worse" than the £274m reported last year when the company turned in its first pre-

tax deficit for 20 years.

Both unions and management indicated that the deal could be concluded at the next meeting between the two sides on November 14.

Mr John Hougham, Ford UK personnel director, said that the offer was a "serious response" to the unions' claim. He indicated that there would be little movement by the company on the offer at subsequent talks.

Union claims on hours and job security were rejected by the company, although some

concessions were agreed on improvements in pensions.

Mr Eric Hammond, general secretary of the RMTU electricians' union, described the government's discussion document on trade union reform as a "green paper too far."

In its response, published yesterday, to the document, his union made no objection to legally enforceable collective agreements, was critical of the proposal for unions to give seven days' notice of a strike.

Torys adopts ASU, Page 24

FT LAW REPORTS

Bingham inquiry can see confidential BCCI documents

PRICE WATERHOUSE v BCCI HOLDINGS (LUXEMBOURG) SA AND OTHERS
Chancery Division
Mr Justice Millett: October 18 1991; October 21 1991

REPORTS made by accountants for the purpose of an investigation into their client's problem loans, and sent by them direct to the client's legal professional privilege, in that they are not part of any client/solicitor communication, and were not made for the dominant purpose of litigation.

CONFIDENTIAL banking information may be produced to a non-statutory inquiry into the supervision of a bank, in that the public interest in confidentiality gives way to the public interest in disclosure when necessary for the purposes of inquiry into past performance of the Bank of England's statutory functions.

Mr Justice Millett so held when declaring (1) that the plaintiff accountants, Price Waterhouse, were not precluded by legal professional privilege from complying with notices served on them by the Bank of England and the Serious Fraud Office requiring production of documents prepared for the purposes of a committee

investigating problem loans made by companies in the BCCI group; and (2) that they were not precluded by confidentiality or legal professional privilege from supplying documents to a non-statutory inquiry into the supervision of BCCI.

The defendants were BCCI Holdings (Luxembourg) SA, Bank of Credit and Commerce International SA, and other associated companies. The Bank of England, the Serious Fraud Office and the Treasury were joined as defendants.

October 21 1991
HIS LORDSHIP said that from October 1990 partners of Price Waterhouse were members of an investigation committee established by the Abu Dhabi government and later reconstituted as an internal BCCI committee, to investigate problem loans made by companies in the BCCI group.

The present application was prompted by service on Price Waterhouse of notices requiring production of specified documents, issued by the Serious Fraud Office under Section 2 of the Criminal Justice Act 1987, and by the Bank of England under Section 39 of the Banking Act 1987.

Price Waterhouse found itself in a dilemma. It wished to comply with the notices but not to breach duties of privilege or confidentiality owed to its former clients.

First, it sought a declaration that it was not precluded by legal professional privilege from complying with SFO or Bank of England notices in respect of documents which came into existence for the purposes of the investigating committee.

Legal professional privilege attached to all communications made in confidence between a client and legal adviser for the purpose of giving or obtaining legal advice. Litigation did not have to be in contemplation. It did not matter if communication was made through an agent.

BCCI claimed that documents brought into existence after the investigating committee became a BCCI internal committee, attracted legal professional privilege under that head. It said the committee's function was to report to BCCI's legal advisers to enable them to give legal advice to BCCI, and that Price Waterhouse was the means of communication between BCCI and the legal adviser.

The claim was untenable. Price Waterhouse was charged with the duty of bringing material into existence. In so far as it reported to the legal advisers (if it did), it was not passing on a communication from BCCI; it was producing material for BCCI and, at BCCI's direction, forwarding it to the legal advisers direct.

A different privilege

attached to documents brought into existence for the purpose of litigation. Where it was one of several purposes, legal professional privilege attached only if it was the dominant purpose.

The dominant purpose of the investigation was to determine the extent to which the problem loans were recoverable. That was quite independent of the possible need to take recovery proceedings.

Accordingly the documents did not attract legal professional privilege.

The first declaration was granted. Second, Price Waterhouse sought a declaration that an otherwise proper claim to legal professional privilege did not of itself constitute reasonable excuse for non-compliance with the notices.

Section 39(3) of the Banking Act provided that the Bank of England might require production of such documents as it might reasonably require for performance of its functions under the act. Subsection (3) provided that nothing in the section compelled production by a solicitor of a document containing a privileged communication.

The question was whether, on the true construction of Section 39 as a whole, a person might be compelled to produce privileged documents. He might. Although Section 39 merely authorised the bank

to serve a notice requiring documents to be produced, a corresponding obligation to comply was necessarily implied. Except to the extent that they were excluded by subsection (13), privileged documents must be produced.

In view of the answer on the first declaration it was unnecessary to grant the second declaration.

Monday October 21 1991

HIS LORDSHIP said that the third declaration sought by Price Waterhouse was that it was not precluded by confidentiality or legal professional privilege from supplying documents to an inquiry into the supervision of BCCI.

The inquiry, conducted by Lord Justice Bingham, had been set up at the end of July 1991 by the Treasury and the Bank of England.

It was non-statutory. It had no power to enforce attendance of witnesses or to compel production of documents. Its proceedings would take place in private. The results would be made public.

The secretary of the inquiry had requested Price Waterhouse to submit evidence, with copies of all supporting documents.

Price Waterhouse was anxious to comply. It considered it had a public duty to co-operate with the inquiry, which had been set up to serve an important public interest. It was con-

strained by the fact that all BCCI documents in its possession, whether privileged or not, were confidential.

As the inquiry was non-statutory, it must rely on voluntary co-operation by witnesses.

It was well-settled that where one party had information in respect of which he owed a duty of confidentiality, he was not ordinarily at liberty to divulge it without consent.

It was also well-established that although there was a strong public interest in maintaining confidentiality, that might be outweighed by some countervailing public interest in disclosure.

The Bank of England's power under Section 39 of the 1987 act to obtain information and require production of documents overrode legal professional privilege and banking confidentiality.

In the particular circumstances of the case the public interest in favour of disclosure ought to prevail.

The considerations which had weighed with the court were, *inter alia*, that there was an important public interest in the effective regulation and supervision of authorised banking institutions; by Section 29 parliament had chosen to accord greater weight to that public interest than to the maintenance of confidentiality, including banking confidentiality, and even legal professional privilege; if it was in the public

interest to require confidential information to be disclosed to the Bank of England to enable it to perform its supervisory functions under the act, there was at least as great a public interest in disclosure of such information to an inquiry set up to review the Bank's past performance of its statutory functions, provided dissemination of that information was no wider in the latter case than would be authorised in the former.

A declaration was granted, limited to material relevant to the terms of reference of the inquiry. Price Waterhouse was required to maintain the confidentiality of underlying banking transactions, and material covered by legal professional privilege, except to the extent that disclosure was specifically requested by the inquiry.

For Price Waterhouse: David Oliver QC and Paul Gholami (Berbert Smith)

For BCCI and associated companies: Richard M Sheldon and Susan Prevezzer (Lovell White Durrant)

For the Bank of England: Nicholas Stadlen QC (Freshfields)

For the Treasury and the Bank, re the Bingham inquiry: A W Charles and Philip Hawers (Treasury solicitor)

For SFO: Richard Drabble and Christopher Katkouski

Rachel Davies
Barrister

GHANA

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MANAGEMENT

Selling hamburgers to Americans

Martin Dickson reports on the lessons learned by the head of GrandMet's operations in the US

How does a European company succeed with North American acquisitions? Ian Martin should have a pretty good idea, since for the past five years this deceptively soft-spoken Scotsman has been one of the most visible British businessmen in the US.

As head of Grand Metropolitan's American operations, he led the group's \$5.7bn (£3.3bn) takeover in 1989 of the ailing Pillsbury foods group and the subsequent turnaround of businesses ranging from the Burger King fast-food chain to Green Giant canned corn.

At the end of this year, he will return to London to become GrandMet's chief operating officer and, it is widely assumed, his apparent successor, Sir Allen Sheppard, the chairman.

So what lessons does his US tour offer? The main one seems to be that for all America's reputation for red-clawed capitalism and workaholic temperance, the country is quite as susceptible to inefficiency as anywhere else, and so still offers good acquisition opportunities to foreign companies which can identify undervalued targets and apply

to them some simple, universal management techniques. "Pillsbury," says Martin, "was very typical of a mid-Western corporation which has had a very long and comfortable history and then suddenly finds the cold winds are blowing out of the north. I think there are quite a few American companies like that." But it is vital, he adds, that the potential purchaser carries out an accurate pre-takeover diagnosis of the target's strengths and weaknesses.

GrandMet, for example, correctly judged that Pillsbury's headquarters staff had been allowed to get too heavy, that insufficient money was being ploughed into advertising the group's excellent brand names, and that too little attention was being given to new product development, particularly in the burgeoning area of foods appealing to the health-conscious.

America, says Martin, echoing a common complaint of expatriates, is surprisingly bureaucratic: "You have this vision of a great free enterprise society but I think the civil service bureaucracy is pretty damn close to France - and some

of that creep over into business." Do middle-ranking American managers lack initiative, as other European companies sometimes claim? Martin prefers not to generalise, but says that at Pillsbury he certainly found quite a lot of a "go-along, get-along attitude, don't put your head above the parapet. And that's diametrically opposed to the GrandMet culture, which takes the view that sins of commission are far more preferable to sins of omission."

On the other hand, he says, one of the big pluses of managing in the US is its "can-do attitude" and the belief that anyone can get to the top. "American employees respond well to decisive leadership. They want their objectives clearly spelled out and they want to be told to get on with it... there's not so much deliberation about issues, there's more 'let's get going'."

This culture was very well suited to the Martin philosophy on how to turn an ailing company around. One of the keys, he says, is to get clear in your own mind a shortlist

of precise goals and make sure everyone understands them. "It's not enough to be for God and against sin. You have to propose specifically what people have to do to better the situation."

In the case of Burger King, for example, four targets were set and then met: improving the quality of outlets; moving the customer mix more up-market; broadening the product range (such as a successful new chicken sandwich); and getting the products priced right.

It is also vital, he says, that these goals stretch people "so they don't have time to think about dangling over the cliff edge as they rope their way across". Martin correctly judged before the takeover that the quality of Pillsbury's brand names meant the group employed some excellent middle managers and that its real problem was one of leadership.

But he still had to "empower these folks and get them into the adrenalin of decision-making". This was done partly by selective changes in the top management, although GrandMet tried to draw on people from within with a good

track record and keep expatriate executives to a minimum.

It was also achieved by example: for instance, eight days after the takeover, Martin ruled that an environmentally suspect chemical used in Green Giant freezers would be phased out - a move Pillsbury had agonised over for years.

"At first nobody would believe it. Nobody would believe a decision had finally been taken." More rigorous standards were also applied to financial incentives, Martin says one of his biggest problems was getting across to Pillsbury's managers that annual bonuses were not a right, but had to be earned.

What lessons from America will he be taking back to Britain? One, he says, is how to deal with questions of race and gender, where the US seems further down the road than Europe.

Another is community volunteer work and charitable giving, where many American companies are well ahead of European counterparts. GrandMet has a well-established programme of community involvement in the UK, but Martin says this has been



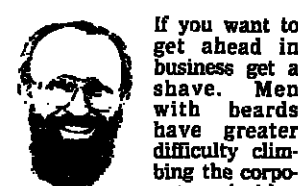
Ian Martin: "It's not enough to be for God and against sin"

reinforced by its US experience.

A third lesson is the value of "corporate celebration". American managers, and employees, he says, "need to celebrate things more frequently and more overtly than European groups - whether it's an executive's birthday or Secretary's Day" (when American bosses traditionally give their secretaries a

present). In the US, he says, a cerebral, understated British manager could find himself misunderstood and would have to become more demonstrative.

But any GrandMet employees hoping that the cerebral, understated Martin will appear in the London headquarters turning cartwheels should not hold their breath.



If you want to get ahead in the corporate ladder, men with beards have greater difficulty climbing the corporate ladder than their clean-shaven counterparts, according to CMB Image Consultants, which advises politicians and top executives on making a good impression.

Beards are often taken as a sign that the wearer has something to hide or has narcissistic tendencies which would not fit in to the corporate hierarchy. In the public sector, by contrast, beards are not a barrier and may even be seen as a sign of seriousness and commitment.

Women, too, may encounter subconscious discrimination based on their appearance. Women who wear make-up - but not to excess - are promoted more rapidly than those who allow nature to speak for itself, says Mary Spillane, director of CMB. For all the talk of legislation to stamp out discrimination in the fields of race, sex and disability, even subtler undercurrents may

No more than a whisker away from success

Charles Batchelor explains why a clean cut image can help an aspiring executive up the corporate ladder



Exceptions to the rule (left to right): Richard Branson, Alan Sugar, Owen Oyston, Sir Graham Day, Lord Hollick and Peter Bonfield

affect your career prospects. In today's competitive markets, business people who want to get on, impress a customer or clinch a sale must re-assess their image, according to Robert Halk, a large financial recruitment agency. Job applicants must look the part if they want to be successful, says Jeff Grout, UK managing director.

Grout bases this advice on research which shows that 55 per cent of the impact we make on people is based on appearance - the way we dress, act and walk through the door. A further 38 per cent reflects the quality of our voice, our accent, use of grammar and overall confidence. Just 7 per cent is attributed to what we actually say.

However much people like to think they are being judged on their true qualities these take time to show through and it is apparently trivial aspects of their appearance which really count. "Your dress, hairstyle and even your briefcase will say more about your professionalism, talent and dynamism in those all-important first few

minutes than anything else," says Grout. "If you make a good first impression, the interviewer will tend to filter out any negative qualities which subsequently emerge and remember only those points which reflect well on you. If you make a bad initial impression the reverse will apply."

But what about men with

beards who have made it to the top of the business ladder such as Richard Branson, chairman of the Virgin entertainment group, Alan Sugar, founder of Amstrad, the consumer electronics company and Owen Oyston, the Lancashire entrepreneur who until recently headed Trans World Communications, owner of several independent radio stations? Are

they not proof that a beard need not prove an obstacle to advancement?

Unfortunately not. What they have in common is that they are self-made businessmen who built their own companies and did not have to submit to anyone else's selection criteria. Men like Sir Graham Day, Canadian-born chairman of British Aerospace and Clive

(Lord) Hollick, managing director of MAI, the financial group, are examples of that rarer breed who appear to have survived the corporate selection process on other qualities.

Peter Bonfield, chairman of ICL, heads a sizeable company but he may have been helped by the more buccaneering image of the computer industry which, in its early years at least, was prepared to accept a more idiosyncratic style. In banking, by contrast, orthodoxy is *de rigueur* and facial hair is actively discouraged.

Day, Hollick and Bonfield may owe some of their success to taking care with other aspects of their appearance. Uniformly dapper, they all clearly pay attention to how they dress.

In Britain, where businessmen buy, on average just half a suit a year, the well-dressed executive has a beard start. In the US, where businessmen buy five suits a year, Germany, where they acquire two and France where they buy one and a half, they might not stand out quite so much.

"Many people treat this subject light-heartedly but the way you look is a serious matter," says Grout.

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- Over 60 employees

For further details contact the Joint Administrative Receiver:

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WV1 3NF
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The Joint Administrative Receivers, J.F. Powell and I.N. Carruthers, offer for sale the business and assets of this components precision engineering company, based in Hinkley, Leicestershire.

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- stock and work in progress

Please address all enquiries to John Powell, Ian Carruthers or Kevin Haycock at Cork Gully, 43 Temple Row, Birmingham B2 5JT. Tel: 021 236 9966. Fax: 021 200 4040.

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TECHNOLOGY

Andrew Baxter looks at the technology transfer between appliances from Whirlpool and Philips

It will all come out in the wash

Around 7,700 times a day, workers at Whirlpool's dishwasher and manufacturing plant in Findlay, Ohio, fold a cardboard box into shape and wrap a finished appliance before despatching it to a warehouse and onwards to retailers across the US.

Soon, the products will be shrink-wrapped through a process developed at the Whirlpool International dishwasher plant in Neunkirchen, Germany. Apart from being cheaper, the see-through wrapping will show up any damage to the appliance during transit, and thus make a small contribution to overall product quality.

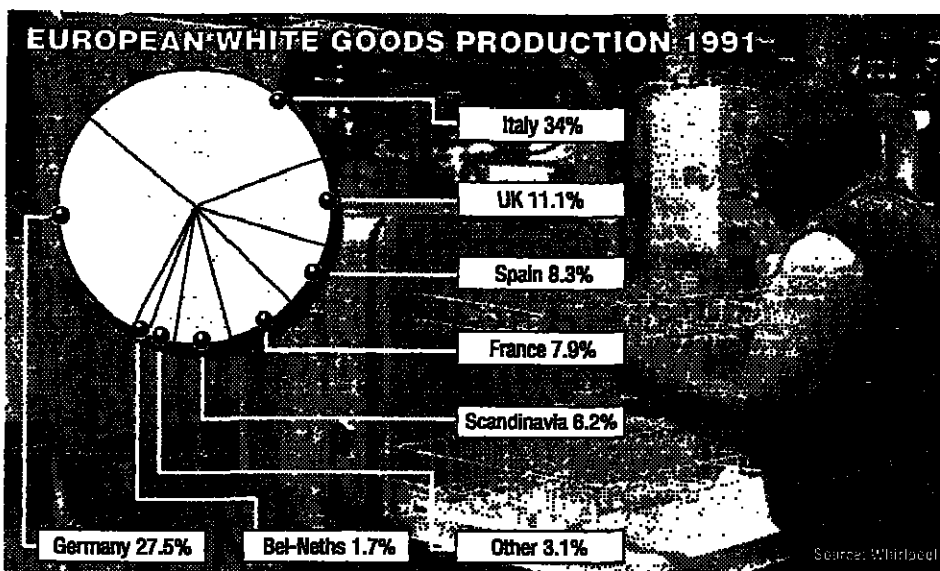
The change is a humdrum example of the technology transfer which executives of Whirlpool, the world's largest white goods producer, will increasingly be looking for over the next few years from the two-stage \$1.1bn (\$830m) acquisition of the Philips appliances business, completed in July. The process, still in its early phases, is intended to be two-way - "what we hope to do is steal shamelessly from each other," says Dennis Krueger, vice-president of the Findlay division and plant manager.

It is a crucial element in the planned global integration of the two companies, which also includes industrial aspects such as common sourcing of parts, and marketing - swapping product features that have hitherto been a preserve of the US or European market.

The main strategic reason for Whirlpool's acquisition of the Dutch business was to give it a significant pan-European presence ahead of the European single market reforms, where growth prospects are higher than in the US. Five years ago, Whirlpool was for the most part a domestic producer, little known in Europe.

But David Whitman, chairman and chief executive, says the integration strategy is essential if the takeover is to help the Michigan-based company turn itself into a global competitor. "Being number one means nothing if we don't use our strength," he says.

This implies pooling the expertise of two companies which had been totally self-sufficient technologically, and creating what current manufacturing jargon calls a "world class company" from a discrete collection of local skills. This, inevitably, is a slow process which requires the building of trust and breaking down of barriers.



Broadly, the technology swap will involve the "export" from the US of low-cost manufacturing and product design techniques learnt over the past decade in a domestic market where the only way to grow has been to take market share from competitors. In the other direction, the flow will centre on the greater expertise of Philips in electronics, a legacy of the former strong links with Philips' laboratories.

Market conditions in the US have necessitated an approach to white goods manufacture that has increasingly emphasised innovation in process technology to reduce costs but also, says Ronald Kerber, executive vice-president and chief technology officer, a continuous effort to design costs out of the product itself.

"We say, let's get X dollars out of the product, then we try to do the same the next year," he says. This approach has, perhaps, been less necessary in a Europe of separate national markets, but is now more relevant in a pan-European context.

Consequently, Whirlpool executives believe their newly-

acquired European plants could learn a few lessons from the techniques being introduced at Findlay. A \$110m investment in a new dishwasher manufacturing area is producing a new range with 16 per cent fewer parts than its forerunners.

This, says Kerber, stems from a more intensive effort on design for automation - which leads to greater consistency and, hence, quality.

'What we hope to do is steal shamelessly from each other'

For example, the latest plastic "tubs" - which form the interior skins of most US dishwashers - are designed with fittings that reduce the number of fasteners required by 40 per cent compared with older models.

As for the manufacturing itself, the new section of the Findlay plant has adopted a cellular approach, grouping the three primary functions - the tub and major parts, the pump

and motor, and the door - into cells. This type of manufacturing normally uses similar technology as traditional production lines but tends to increase productivity and product quality.

Neunkirchen, says Ruggero Bodo, vice-president for planning at Whirlpool International, has been looking for ways to increase capacity, and cell manufacturing "would be one way of doing it."

The US, in return, may be able to import some of the manufacturing flexibility that has been necessary in Europe because of smaller production batches and wide national differences in specification and fashion.

On a recent visit to a Philips refrigerator plant in Barcelona, William Marohn, executive vice-president of Whirlpool's North American Appliance Group, was impressed by the speed of turnover times from one product to another. Whirlpool, he says, needs to find a way to serve small, niche markets in the US with short-run production batches. Kerber, though, cautions that flexibility is a "strategy that has to be

costed". That, it seems, has not always been the case in Europe.

As for electronics in appliances, Philips' relatively advanced position reflects not only the R&D expertise of its former parent, but also increased market acceptance of technology in Europe, which in this respect lies somewhere between the US and Japan, where electronic gadgetry has elevated technology to an end in itself. A case in point is "fuzzy logic," one of the current vogue phrases in the domestic appliance industry, which comprises a series of sensors to check the progress of a machine's operation and make adjustments. A lot of fuzzy logic is giz, says Kerber, but he is interested in the parts that are functional.

In particular, fuzzy logic has an environmental relevance. As in other sectors of engineering, electronic control is often the key to reduced noise and energy consumption - areas where Germany has hitherto been ahead of the US. Some of the noise-reduction technology developed by Banknecht, the up-market European brand, could also be incorporated into the US KitchenAid range.

Another area being investigated for technology transfer is hand-held computers for repairmen. Here the UK has been in the lead, and Whirlpool is looking at developing the concept further, through transatlantic co-operation, so that circuit diagrams can be beamed through from customer service centres to repairmen out on the road.

One technology transfer hurdle yet to be surmounted involves integrating the Whirlpool and Philips computer-aided design systems, allowing designs to be swapped electronically. Integration is technically possible, says Kerber, and is likely to be a priority because of its relevance both to low-cost manufacturing and to accelerating the trend towards common design and manufacturing, at least of the internal parts of appliances.

There is a lot more to be done, Whirlpool concedes, on introducing common parts in its US and European appliances. But the process ought to be less time-consuming or risky than exporting entire products from one side of the Atlantic to another.

That will depend on rather less tangible influences than technology transfer - widely differing customer preferences. Whoever heard of plastic tubs in dishwashers, for example, on this side of the pond?

The computer breaks into song

THERE are few things more irritating than a colleague who repeatedly hums a tune which has a nagging familiarity, but the title of which you cannot remember. Japanese electronics manufacturer NEC may now have the answer.

It has developed a personal computer-based melody retrieval system. When a tune is hummed or played into a microphone the PC matches the ditty to tunes stored on a database. NEC says the software can even recall tunes sung in the wrong key or beat.

To do this it uses a system developed by NEC scientists known as the "ambiguous recognition method". This analyses the hummed tune for note structure and then matches this with melodies on the database which display the similar characteristics.

NEC believes the system will be on the shelves in two years, incorporated in products for the home electronics and education markets.

Fixing 'errors' of Alzheimer's

DOCTORS at St Mary's Hospital Medical School, in London, have discovered a "mistake" in the 717th "word" of the human genome which could help pharmaceutical companies develop drugs to cure Alzheimer's disease, a form of senile dementia.

The discovery, reported in this week's Nature magazine, brings to three the number of mistakes known to cause the early onset of the disease, which affects between 500,000 and 750,000 people in the UK and 4m in the US. All three mutations lead to an increased deposition of the amyloid protein in the brain, although the mechanism by which this occurs is still unclear.

Now that the protein has been identified as central to the disease process, it will become a clear target for drug treatment. A handful of drug companies have already started searching for ways to prevent excess production of amyloid.

Fax messages from payphones

BUSINESS people travelling through UK airports or using conference or exhibition centres may soon find they can

use payphones to send facsimile messages and do the photocopying as well as using them for ordinary phone calls.

London-based UK Telecom has developed a credit-card operated phone which does just that. The company intends to install the machines in public business centres where the site owners will get a percentage of the profits from the machines. The rates charged for using the fax, phone or copier can be changed from site to site.

A further advantage for the site owner is that the fluorescent dot matrix message display, which can guide the user through the operation of the machines in several languages, can be used to give information on the site - a special duty-free airport offer, say - when the machine is not in use.

Data prices go on display

FINANCIAL institutions that want to find out prices information from different countries often have to switch screens to be able to get the data they need.

To do away with this need, Quick Europe, the London-based division of the Quick financial information company, of Tokyo, has developed the Data Board, which displays information from several sources simultaneously. The board, which can be fitted to a wall or be left free-standing, can be as large as the organisation requires in order to enable all the people on the dealing floor to see the information, which is displayed in three colours.

Developed in the UK, plans are also afoot to sell the board in Europe.

Autumn leaves run off the rails

FOR commuters on British Rail's Network Southeast those irksome delays blamed on autumn leaves falling on the track could soon be a thing of the past, writes Michael Terry.

Leaves on the rail surface are squashed to form a thick mush which reduces the grip between wheels and rails.

Network Southeast has imported last-clearing equipment which has already been successfully used by Swedish Railways.

Made by Mahler & Sons of Rossmore, Sweden, the 16 rotating steel wire brushes

WORTH WATCHING

by Della Bradshaw

with rubber scrapers are mounted on hydraulic, telescopic arms, driven by a Volvo Penta TD 121 turbo-charged diesel engine and hung under an existing BR wagon. The wagon is pulled by an ordinary locomotive. The machine is capable of clearing up to 50km of rail per hour. If this autumn's leads prove successful, the equipment will become a permanent feature of Network South East's operations.

Lifting the lid on the latest loos

SINCE Thomas Crapper invented the flushing lavatory back in the last century there have been few real alterations in its basic design.

Now a west London design company, in conjunction with the British Technology Group (BTG), has patented a flushing system which could replace the traditional plunger and piston. The only moving element in the Somerfield Design model is the water.

When the flush button in the one-piece plastic system is pressed, air is pushed into the syphon. This displaces an air lock which acts like a cork in the pipe. This air in turn pushes water into the lavatory to flush it.

As well as being less prone to breakage and needing little pressure to operate - particularly important for old people - the designers say that the system can be made in a variety of shapes and sizes. It could even be manufactured just 50m thick, to hang on the bathroom wall.

Contacts: NEC: Japan, 03 3454 1111, St Mary's Hospital: UK, 071 723 1282, UK Telecom: UK, 071 521 9471, Quick Europe: UK, 071 247 5911, Quick Europe: UK, 071 247 2222, Mahler: Sweden 024 283 00, 0700 UK, 071 463 0888, Somerfield Design: UK, 071 882 5282.

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THE PROPERTY MARKET

U-turn that surprised an industry

By Stuart Robinson

With the development industry lying dormant, and the market struggling to recover from the effects of recession, significant changes to the planning system in England and Wales have escaped close scrutiny. Many in the property industry are unaware of one of the most far-reaching changes introduced by the Planning and Compensation Act which gained royal assent this summer.

In a surprising policy U-turn the government's new planning regime, will be "plan-led" instead of market-led. This means local authorities will dictate the scope, form and extent of development in their areas through a new wave of plans which is sweeping across the country.

According to the database of Hillier Parker, the commercial property consultants, 15 new plans are being published on average every week in England and Wales.

Only a quarter of the country is currently covered by development plans; the government is putting pressure on local authorities to extend coverage to the entire country by the mid-1990s.

Faced with unprecedented cash difficulties, few developers have the time to spend to influence the formulation of these plans and to protect their aspirations.

So how did this switch from a market-led to a planning-led approach come about? It originated in the late 1980s, when the private sector was being encouraged to go its own way regardless of any bureaucratic hindrances, and the government's environmental credentials were coming under increasing scrutiny. This was fuelled by Tories in the shire heartlands enraged at seeing decisions of their councils being overturned by the Department of the Environment's inspectors on appeal.

Furthermore, the DoE was beginning to realise that it could not handle such a large volume of planning appeals, let alone make decisions speedily.

As a result, following the Conservative party conference in 1988, new policies were put forward as planning guidance, which have now surfaced in a more robust form in the act. This places the development plan at the heart of the planning

What the Planning and Compensation Act means for the property market

- A change from the current presumption in favour of development
- Greater vigour in enforcement
- The maximum fine for enforcement increased tenfold to £20,000 and can be imposed on a continuing basis for as long as the breach occurs
- The higher level of fines and greater powers available will encourage local authorities to be more vigorous in enforcement action
- Unilateral planning obligations
- Planning "obligations" may now be entered into unilaterally by a developer and without the agreement of the local authority in order to secure permission which could not otherwise be given
- This could be a major benefit to breaking the deadlock in appeal cases where a local authority is acting unreasonably in asking for an

- These will require permission for demolition of houses
- The new Certificate of Lawful Use or Development makes a breach of planning control which has been established lawful, rather than simply immune from enforcement
- In effect, an unauthorised change of use can be made lawful after 10 years by obtaining an appropriate certificate

- Modification of an obligation more straightforward, with an appeal option if agreement cannot be reached
- Repeal of compensation provisions addresses various anomalies remaining in the legislation
- The ability to seek an award of costs when an appeal is withdrawn may deter local authorities from giving a favourable decision under pressure of a forthcoming inquiry unless the applicant gives an undertaking not to pursue costs
- The new Certificate of Lawful Use or Development makes a breach of planning control which has been established lawful, rather than simply immune from enforcement
- In effect, an unauthorised change of use can be made lawful after 10 years by obtaining an appropriate certificate

process: it will dictate how, where and what can be built in any district.

Yet much of this development plan activity is going unnoticed. Local authorities are not obliged in law to notify landowners when they are reviewing the policies; rather, the onus is on private-sector companies to stay informed.

Failure to keep abreast of the changes could be disastrous for landlords. For example, a housing site, until now a pretty safe bet for planning approval, may in future fall within the green belt. The open playing fields which had been designated for a business park may now

be securely protected on the new leisure and recreation policies. The old remedy of hoping for a successful appeal to the environment secretary is unlikely to work this time around.

The secretary of state has said on a number of occasions that the government would support up to date local development plans. Indeed, there has been a marked drop in the success rate of planning appeals since the late 1980s (see illustration on the right). This is particularly acute where developers are pitted against local authorities armed with their latest blueprint.

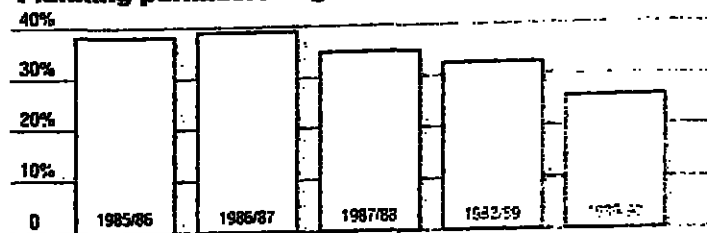
But perhaps a more crushing

blow for the property industry will be that costs can now be awarded against developers deemed to have challenged development plans unnecessarily.

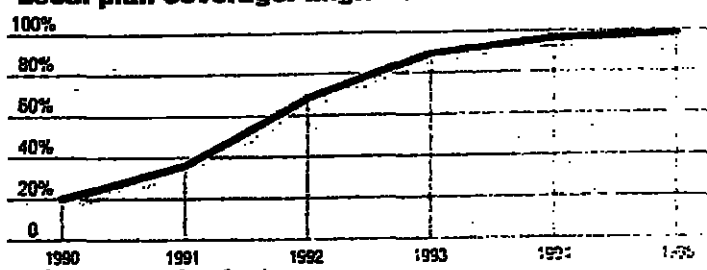
Taken as a whole the act's repercussions could be painful for the next wave of developers, when the market's buoyancy returns. Those in the industry who hope the general election will lead to a change in planning policy should brace themselves: the new "plan-led" approach is supported by all three main political parties.

The author is head of planning at Hillier Parker, commercial property consultants and agents

Planning permissions granted on appeal



Local plan coverage: England & Wales



Planning and Compensation Act: the main points

- Development plans given overriding weight. Decisions in planning applications must be made in accordance with development plans unless material considerations indicate otherwise.
- New planning gain provisions. Agreements may now be entered into unilaterally by the developer, and may contain provisions allowing planning permission to be obtained without the local authority's agreement.
- Established use. Certificates of Lawfulness of Existing Use or Development (CLEUD) introduced to help clarify the lawful planning use of property.
- Enforcement provisions tightened. Substantial increases in fines and penalties, increased powers for local authorities, injunctions against unauthorised development.
- Applications. A local authority may decline to determine a planning application if a similar application has been refused by the secretary of state in the previous two years.

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FINANCIAL TIMES SURVEY

IRELAND

Friday November 1 1991

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The government's plans for economic recovery and closer links with the EC

have been hampered by the vicissitudes of the world's economy. A series of political scandals have added to the gloom and resulted in an assault on the seat of power. Tim Coone reports

School for scandal

IT IS difficult to open an Irish newspaper these days, without imagining some prominent politician or executive choking over a bowl of breakfast cereal on seeing his or her name linked, however spurious, to the latest scandal to have been dug up by the implacable sleuths of the Irish press.

The state of recent scandals, real or imaginary, comes almost as light relief when set against the backdrop of growing economic difficulties, rising jobless figures, and little prospect of relief upon the horizon. Although the government can get some venial satisfaction out of seeing their governors being taken to task in what one cabinet minister condemned as "a feeding frenzy of allegations", there are few Irish people who do not feel a pang of regret over the apparent end of a promise-filled era.

When Mr Charles Haughey was brought back from the opposition benches to the job of Taoiseach (prime minister) in 1987, he came with a plan to revitalize the Irish economy, based on reform of the public sector, a reduction of tax rates, and by putting the public finances in order.

Mr Haughey and his like-minded ministers sought to create an environment favourable to investment, by creating state economic conditions and negotiating a pact between government, and business and trade union leaders based on the Programme for National Recovery. Redundancies in the public sector, were to be counterbalanced by a job creation plan and an industrial

development policy that would integrate Ireland more closely with its European Community partners.

As part of this strategy he invited friends and acquaintances from the private sector, with good track records in their businesses, to sit on the boards of the state enterprises and in some cases take management control of them. Mr Haughey instructed them to get on with turning these companies into profitable concerns, and promised a minimum of political intervention. This they did.

It was the time for initiative and opportunities. The economy grew by 21 per cent between 1986 and 1990. A total of 37,000 jobs were created in the same period. The exchange rate was stabilised against the Deutschmark. Ireland's inflation rate was brought below the EC average and a healthy trade surplus emerged as exports grew. The budget deficit was reduced from 21.8 per cent of gross national product to only 3 per cent.

The vicissitudes of the world's economy then began to conspire against Mr Haughey. The Gulf war and world recession took its toll on the open Irish economy, in which two out of every three pounds of GNP's "side" as exporters' goods and services.

During 1991 an additional 35,000 people have rejoined the dole queues. Emigration, the traditional safety-valve for those the economy could not find jobs for, also slowed sharply as job opportunities in the US and Britain dried up.



Arch enemies: Ha'penny Bridge in Dublin where Charles Haughey, prime minister, has been lambasted by Dick Spring, Labour party leader

This year social welfare spending took an unplanned-for leap, and consumer spending dropped which reduced tax revenues. The result has been budget overruns, and has slammed on government spending.

The government's commitment to go full-speed ahead with the plans for economic and monetary union in the EC places tight constraints on macroeconomic policy.

Currency stability and control over inflation, are the acid tests to which the finance ministry mandarins subject all demands on the Exchequer even more vigorously than before. Inherent in these aims is a target to reduce the Exchequer Borrowing Requirement to 1.5 per cent of GNP in 1993.

Last month, the two coalition partners in government agreed to overhaul the tax system to eliminate many of the tax breaks and loopholes avail-

able to the corporate sector and to shift some of the tax burden away from personal income tax.

This will stimulate personal spending but could reduce corporate capacity for reinvestment if profits from increased turnover do not match higher taxes.

However, opposition politicians are predicting that the government will choose to cut spending rather than impose a greater tax burden on the business sector. They say this is because the government fears dampening off the inward investment which has been growing steadily, especially in the new high-technology industries which the government is actively promoting. An accelerated privatisation programme is considered likely with Telecom Eireann, the now profitable telecommunications company, a probable first target in 1992.

The government says that it does not have the capacity to meet the £240m in increased pay awards to the public sector next year, which means that the government's entire Programme for Social and Economic Progress (Pesp) has to be renegotiated with the trade unions.

The three-year plan was thrashed out last year, building on the success of the 1987 recovery programme. But having seen the Pesp stumble at the first fence, the unions are wary of entering into new commitments with the government

which it again might not be able to fulfil.

The sparks of the recent scandals were ignited in the dry tinder of the thwarted expectations of the unions and the jobs. They turned into a political bushfire, burning a trail all the way to the boardroom doors of the state-run companies which Mr Haughey's executive friends had turned around into profitable companies. The scandals led to a frontal assault on the government which very nearly toppled it last month.

In a hasty fire control exer-

cise, Mr Haughey's ministers ordered inquiries into the allegations of dual interests by these entrepreneurs. They stand accused of having profited unethically or illegally in property and share deals from their inside knowledge and connections within the companies. The heads of five state-run enterprises have resigned after political pressure to do so.

Questions are now being asked as to whether, having seen their colleagues' fingers burnt, other private sector high-flyers will risk stepping

into the public sector to take the place of the fallen angels, and whether Mr Haughey can regain the confidence of the business sector and unions.

Mr Dick Spring, the Labour party leader, describes Mr Haughey's approach as quick fix economics. However, it is unlikely that the changes the Taoiseach has brought about over the past four years will be so ephemeral. The new International Financial Services Centre built on the old Customs House dock in Dublin, stands as one symbol of a number of big projects crowding up the entrepreneurial drive Mr Haughey sought to unleash. The sceptics were confounded. Privatised companies such as Greencore (formerly Irish Sugar) and Irish Life have bright futures. Telecom is now considered one of the best-run telecommunications companies within the EC. Even the detractors will grudgingly admit: "You had to wait years to get a telephone before".

What will inevitably result from the inquiries, regardless of whether there is any evidence to declare the accused guilty of malpractice, is that new ethical standards will soon be introduced into the running of Irish business. The government is drawing up guidelines on a code of ethics in the running of state companies. The public accountability of politicians' and executives' financial interests are to be increased, albeit late in the day.

An economy with solid foundations is emerging in Ireland, even though severe structural problems still exist especially in the agricultural sector. If a more accountable political and institutional framework emerges as the result of the recent government crisis, it can only make the country better placed to take advantage of the upturn when the recession ends.

Whether Mr Haughey will survive the damage he has suffered in recent months and will still be there to continue building on his early successes remains to be seen. Should he be forced to go, his legacy will have been to have mapped out a path for Ireland to follow up to the end of the decade, and to have erected a few signposts to the pitfalls.

COMMUNICATIONS

Cleaning up the tourist joke

WITH THE approach of the single market Ireland's obvious geographic disadvantages in terms of trade are set to become even more acute.

Perched on the edge of Europe, it will soon become the only EC country with no land link to the rest of the Community, when the channel tunnel between France and the UK is completed.

The need for an improved roads network has long been recognised in Ireland. Roads are particularly crucial to the health of the economy as they carry more

than 90 per cent of goods moved in and out of Ireland.

The state of the Irish roads system has been the source of many a tourists joke, and in recent elections some independent candidates in rural areas were elected solely on the basis of a campaign for the filling of potholes.

However, many of the jokes and criticisms are directed at the local road network, where dilapidation has more of a social than economic impact.

According to Dr Con Power, chairman

of the National Roads Authority, the upkeep of Ireland's extensive roads network is far more costly than the country can afford.

The government reiterated its view in January 1991 with the Programme for Economic and Social Progress, a charter for economic development agreed with labour and industry interests. It stated that £250m would be needed for the full restoration of the roads system, a figure representing more than one-third of the national debt.

It has proposed spending about £250m in a 12-15 year programme to develop only the national primary roads.

"It is obvious that government must rigorously apply priorities and the most pressing need is to ensure the adequacy of the national primary roads which are the main trade routes," says Dr Power. But he has criticised the projected duration of the programme as "far too long, having regard to the realities of international competition".

Port facilities have been called into question. In the second half of the 1980s there was a doubling of the volume of freight being transported from the republic to Britain via Northern Ireland. This was in spite of the fact that routing through the Northern Ireland port of Larne could add hundreds of miles to a southern haulier's journey. The republic's east coast ports would seem more convenient, being closer to the UK's main population centres.

Significantly lower port charges and ferry costs in Northern Ireland ensured that exporters based in the republic's islands could make savings of 10-15 per cent by taking the Larne route.

The diversions were calculated to be costing the Irish economy more than £250m annually. According to Mr Tom Ferris, head of planning at the department of transport, the total number of freight units to and from Ireland's ports (north and south) was just over 1m units in 1990, of which 58 per cent went through the Northern Ireland ports. The ending of a lift-on/lift-off service in the republic's main port, Dublin, has further increased the trend towards the northern ports.

Dublin is facing the gravest financial difficulties in spite of extensive rationalisation, having paid £29m in interest on £17m borrowed in the mid-1970s. The port authorities argue that straight comparison of Dublin with Larne is unfair, as Larne handles only roll-on/roll-off traffic while Dublin caters for passengers and cargo in various forms.

Access remains the capital's greatest problem and one state agency has suggested the entire port be moved away from the city centre.

However, the same investment programme being applied to roads, which is two-thirds financed by the EC, has set funds aside for the development of ports. Although the roads investment will improve access generally, £269m has been set aside for direct investment in port facilities.

John Maher



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On the rails: the ending of a lift-on/lift-off service in the republic's main port, Dublin, has further increased the trend towards the northern ports

IRELAND 2

ONE OF the longest running debates in Dublin's political life is whether a famous Dubliner will be a politician or a businessman. At 66 years of age, he is a seasoned survivor of political skulduggery in the corridors of Leinster House, the seat of government. After he narrowly survived a motion of confidence vote in parliament recently, a senator from Fianna Fail, Mr Haughey's party, confided he had won 1250 in a bet on the outcome.

Charlie is Mr Charles Haughey, the prime minister and Caesar-like figure of Irish politics. At 66 years of age, he is a seasoned survivor of political skulduggery in the corridors of Leinster House, the seat of government. After he narrowly survived a motion of confidence vote in parliament recently, a senator from Fianna Fail, Mr Haughey's party, confided he had won 1250 in a bet on the outcome.

The government puts on a business as usual face

on the outcome. When asked if he was so sure of the result he said, "no, but I liked the odds". They were 2.5 to one.

Such omens indicate that Mr Haughey's ideas of March may finally be approaching. The financial scandals which have recently broken over his government and had the press and opposition snapping at his heels for almost two months continuously, have taken their toll. The mood has changed within his Fianna Fail party, demonstrated recently when four rebellious young backbenchers made public their concerns over his leadership and suggested that he should step aside.

He has calmly reassured critics and doubters that he firmly intends to lead Fianna Fail into the next general election, due no later than 2½ years from now. But a growing number of FF backbenchers and, if persistent rumours are to be believed, a cabal of cabinet ministers, are increasingly concerned that Mr Haughey is becoming an electoral liability. This is largely due to his public association with the prominent business figures who have been at the centre of the scandal and are the focus of government inquiries. The Progressive Democrats (PDs), who are the junior partners in the government coalition, share the concern.

The fatal stab in the back will have to be delivered by one of his ministerial entourage, and none so far has shown much enthusiasm for wielding the dagger. If a succession were to take place, Mr Albert Reynolds, finance minister, is strongly tipped as the favourite although he politely eschews any questions regarding his alleged prime ministerial ambitions. The Progressive Democrats (PDs), who are the junior partners in the government coalition, share the concern.

In the confidence debate in parliament, deputies from the opposition Fine Gael party taunted Mr Reynolds with accusations that he "didn't have the guts to tell Charlie to go". Mr Haughey, seated next to Mr Reynolds, smiled back serenely at the opposition benches from under hooded eyelids.

The prime minister is well aware that none of the political parties



Charles Haughey (right) is a seasoned political survivor but if a succession were to take place, Albert Reynolds, finance minister (centre) is tipped as favourite. Gerard Collins, foreign minister, says there is no weakness of resolve in Dublin over its commitment to the Anglo-Irish agreement

■POLITICS: 'How long can Charlie hold on?'

The art of survival

wants an immediate election in spite of the loss of political and business confidence that the scandals have triggered. Mr John Bruton, the Fine Gael leader, has been largely upstaged in recent weeks by Mr Dick Spring, the Labour party leader, as the principal opposition

spokesman and he has not been able to capitalise on Mr Haughey's misfortunes. Opinion polls show Fianna Fail holding a strong groundswell of support with Fine Gael trailing behind in second place, although Mr Haughey's personal popularity has

sunk. The Labour party, with only 15 seats in the 166-seat Dail (parliament) wants more time to prepare for an electoral campaign. Mr Haughey is therefore gambling on a hope that the scandals will soon be forgotten, and that the new pact with the PDs will enable

his government to effect some turnaround of the economy in the coming year. The question is whether the current inquiries into the Greencore sugar company, the Goodman meat-packing plants and the Telecom property deal will turn up evidence of political connivance, as has been alleged. Prospects for an economic upturn depend on external factors, and are largely beyond the control of ministerial intervention.

Nonetheless, the government is putting on a business as usual face, and doing its best to project decisiveness in the affairs of state.

Mr Gerard Collins, the foreign minister, in an assertive speech to parliament, recently said that Ireland "will not contemplate failure" at next month's Maastricht summit on EC economic and monetary union, that CAP reforms must not affect its underlying treaty principles and that direct income support for farmers "must be adequate for all sections of the farming community".

He reassured the opposition benches that there was no weakness of resolve in Dublin over its commitment to the Anglo-Irish agreement or to its interpretation of it. Mr Collins said he had tackled the British government on a state made by Mr Douglas Hurd, the British foreign secretary, at the Conservative party conference last month. Mr Hurd had said that "unity is no longer an issue" in Ireland.

Mr Collins said he had secured "explicit assurances" from Mr Hurd that the British government would not change its position on the Anglo-Irish agreement. He then added that the government "will secure" the agreement of its rights over only on the basis of a "constructive" expression of the aspirations of both Irish and British peoples.

He warned that "should" the give legislative effect to the aspirations of a united Ireland if a minority

A gamble that scandals will soon be forgotten

in Northern Ireland wish to consent to it... would not be a balanced treatment of the agreement". He then added that the government "will secure" the agreement of its rights over only on the basis of a "constructive" expression of the aspirations of both Irish and British peoples.

The spectacle of turmoil in Dublin must have done little to convince the partners to any future multi-party talks, that the time is appropriate for initiatives of risk-taking. Uncertainty over the future elections in the UK has not, however, been cited as the principal obstacle to further progress. To that must now be added the uncertainty over the future leadership in Dublin.

Tim Cooney

FOUR YEARS after it was first mooted, the International Financial Services Centre (IFSC) on the banks of Dublin's River Liffey is approaching completion.

More than 180 financial institutions are committed to establishing operations in the offshore centre and the IFSC seems destined for the success claimed by its promoters. But there are dangers.

Recently a delegation including two senior Irish cabinet ministers visited Germany to head off a challenge to the IFSC which could have led to disaster. The Irish government continually points to the IFSC as concrete evidence of its modern thinking and commitment to the nation's future. As industry, it might.

To a nation weaned on unfulfilled political promises, the IFSC stands out. The derelict Custom House Docks site in the inner city was destined for an urban renewal scheme. Then in 1987 it was designated the perfect location for the government's great new idea - an international financial centre which would revitalise a decaying part of the city and provide up to 7,000 jobs.

The International Financial Services Centre

On borrowed time

Four years later some of the world's largest financial institutions have set up shop in the centre, including Chase Manhattan, Citicorp, Sunam, Credit Lyonnais and Deutsche Bank. Finance arms of multinational industrial concerns such as Pfizer and IBM are represented. They have been tempted by a 10 per cent corporate tax rate, double rent relief and rates exemptions. The EC Commission, whose permission was needed before such a scheme could be established, at first agreed to allow the privileges up to the year 2000. The permission followed acceptance of the Irish argument that the country's peripheral location was a severe disadvantage in a single market, and that some compensation was required.

Earlier this year the Irish government persuaded the Commission to extend the special

status of the IFSC for a further five years, although the Commission insisted that after 2005 no further extension would be contemplated. Although building on the site has progressed, there have been hiccups. The Custom House Docks Development Authority, which organises and promotes the centre, lost its second chairman in September when he resigned after a political row.

The first resigned after a boardroom dispute last year. The IFSC has its detractors. Many of the operations established there are Irish owned, leading to the suspicion that many of the jobs created are simply the result of businesses transferring from other parts of town.

The 180 companies approved for the centre have promised to create 2,800 jobs, still short of the overall jobs target in

spite of its downward revision to a less ambitious 5,000. But the IFSC's promoters point out that companies are wary of forecasting likely staff numbers until their operations are up and running.

The Irish government has worked hard to convince its EC partners that the IFSC is not a tax haven, but provides wealth and employment which would not otherwise exist. But a warning shot was fired across the bows of the Irish government in September when the German cabinet proposed an amendment to German tax legislation which represented the most serious threat yet to the IFSC.

A measure of the seriousness with which the Irish government viewed the German initiative was provided when the Irish minister for foreign affairs and the minister for finance travelled to Germany



IFSC on the banks of the Liffey: 180 companies have promised to create 2,800 jobs

to try to persuade parliamentarians there not to approve the draft legislation.

The proposed law would tax all German companies on the results of their overseas subsidiaries, regardless of their location or purpose.

The German government had been told that it could lose up to £250m in potential tax revenue through German companies establishing operations in the IFSC. With more than 25 German operations in place in the IFSC, the immediate

threat soon became obvious. Two German bankers with operations in the centre warned that their clients might desert them, leading to the closure of their IFSC operations, if the legislation was passed. More potentially

damaging was the possibility that other countries might imitate the German move if the tax law changes were implemented. This was in spite of their apparent conflict with an existing double taxation agreement between Germany

and Ireland, and the fact that the IFSC's tax concessions have the approval of the EC authorities.

The two ministers reached an understanding with the parliamentary committee considering the draft law.

The amendment to the legislation could be changed, if the Irish could provide detailed reassurances that the centre would not become home to brass plate companies - cash conduits rather than creators, that have been set up to cir-

cumvent tax laws elsewhere.

The Irish department of finance and the tax authorities have since despatched a detailed report on the procedures for IFSC approval to the German committee. The encounter was a reminder that the IFSC operates on borrowed time and as the EC moves towards a single market, member state's tolerance of it will have limitations.

The Irish government believes that when the tax concessions allowed by the Commission come to an end, IFSC operations will find other reasons to stay in Dublin. Among these may be the international tax treaties - there are more than 20 - which give Ireland an advantage over other offshore centres.

The Irish authorities will work to find other attractions to keep the foreign institutions in Dublin. The aim will be to ensure that after 2005, the cluster of office blocks on the Custom House Docks site will be a thriving and truly international financial centre, and not a high-technology relic of an era of optimism.

John Maher

■PROFILE: the Irish Labour party leader

Bringer of storms

AS Mr Charles Haughey's government has staggered dazedly from one scandal to the next over the past two months, one Merlin-like figure emerged to whip up the political maelstrom that had the government teetering on the brink of collapse last month.

Mr Dick Spring, Irish Labour party leader and rising star of the Irish political scene, has become almost as familiar with TV audiences as the characters of a soap opera.

He has appeared almost nightly on news and current affairs programmes, lambasting Mr Haughey for his handling of the crises. He has tilted at the most powerful business personalities in Ireland, some of whom are the focus of several government inquiries.

Like a sprightly picaresque homing in on a wily but tiring bull, Mr Spring has drawn blood and seriously weakened Mr Haughey, one of the country's most stalwart and experienced political fighters. As a result of Mr Spring's attacks, Mr Haughey has had to distance himself and his government from some of the country's top businessmen who were his erstwhile friends.

Mr Spring, 40, is part of the younger generation of Irish politicians who entered the Dail (parliament) in the late 1970s and early 1980s, and who are now challenging their older peers on style, image and ideology. "Many younger politicians in the Dail want a clean break with the Haughey-style of politics. He is of the past generation. His time is over," he

says. He has been helped by a sympathetic press, a relationship which has grown out of mutual interest. Ireland is a highly litigious society, and writs are liberally slapped on publishers and broadcasters by those they try to expose when there is a whiff of scandal.

Mr Spring, with his parliamentary privilege, can be reported without fear of solicitors banging on editorial doors. He has relished his role, and as such has become one of Ireland's principal whistle blowers. He has been at the forefront in launching barrages of allegations of wrongdoing and political chicanery against Mr Larry Goodman, the so-called Irish beef baron, Mr Michael Smurfit, the ex-head of Telecom Eireann and prominent businessman, and Mr Dermot Desmond, head of NCB stockbrokers and whose brainchild, the International Financial Services Centre, is a flagship project of the government.

Mr Spring replies to charges of political opportunism by claiming, "I do not knock people just for the sake of knocking. I will not stand back and let a lack of business and political ethics develop in this country."

"In such a difficult economic situation we need everything to be going right for us. Inward investment will be attracted by stability in government and straight dealing," he admits to "enjoying my role in opposition". Having assumed the leadership of the Labour party in 1982, he was a cabinet minister in the coalition government with Fine Gael until 1987. The party's fortunes have waxed and waned for the past 30 years, never managing to break the grip that the two principal parties have held on Irish politics.

Mr Spring sees his main task to reorganise the party at a national level, to field candidates throughout the country and "to win a solid block of 30 deputies" in the Dail.

The victory of Mrs Mary Robinson, the Labour candidate in the 1990 presidential elections, has gone a long way to lifting party morale. "It heralds an era of new politics," says Mr Spring.

He is reluctant to commit the party to any future coalition, preferring instead to see Fianna Fail and Fine Gael forced into a coalition government, with the Labour party assuming the principal opposition role.

"I was in a coalition cabinet for four years as a junior partner. It was very frustrating and I don't want to repeat the experience," he says. His party has displaced Fine Gael into third place in the capital. He is not unhappy that Mr Haughey has survived the present crisis. "We are ready to fight an election but we will be in an even better position next year," he says.



Dick Spring, rising star of the Irish political scene (above) and Noel Whelan, Limerick University vice-president



TC

■PROFILE: vice-president of Limerick University

Focused on the future

LIKE MOST Irishmen, Dr Noel Whelan, the vice-president of Limerick University, is passionate about Ireland. But his passion is not one of a romantic and vainglorious past. His is firmly focused on the future.

From his office window, the eye can savour a pastoral scene of well-tended meadows stretching down to the sparkling waters of the River Shannon. However, he quickly draws the visitor's attention to a nearby construction site.

He points to the workmen pouring cement into what will be the university's new £15m post-graduate research centre by next year. Then he pours out facts, figures and prognoses on the strengths, weaknesses and needs of the Irish economy and the implications for Irish higher education.

The main role of Limerick University, Ireland's newest and fastest-growing university, "is to create graduates that are second-to-none and that are relevant to Ireland's needs," says his vice-president.

Dr Whelan points out that Ireland, as a small country on the periphery of Europe, with an open economy, has, as one of its principal comparative advantages, its well-trained and highly-educated workforce. However, the new graduates have to be attuned to the demands of the "global village we now live in," he says.

He had a distinguished career in the Irish civil service, which has taken him from research evaluation in the agriculture ministry, through the

finance ministry, economic planning department to the prime minister's office.

Dr Whelan has been at the centre of Ireland's decision-making process for most of the past two decades. He has been vice-president of the European Investment Bank (a post he still holds in an honorary capacity), which has given him

'Our agricultural problems are the same as in 1973'

a panoramic view of Ireland's place within the European Community.

"We need to be keenly aware of what industrial and related sectors are likely to survive and prosper in the EC post-1992. We need to target specific sectors within Ireland which are in sympathy with these growth sectors," he says.

He laments the past focus of the Common Agricultural Policy. "The structural problems of Irish agriculture are the same as when we entered the EC in 1973. If all the money that was spent on agricultural support had been channelled into infrastructural development instead, there might have been a longer-lasting benefit for Ireland."

A government sectoral development committee which he chairs noted in a recent report:

"Ireland is well positioned in the manufacturing sectors which are the fastest growing in Europe: office and electronic data processing equipment, electrical engineering and pharmaceuticals. Its economy is also very exposed to agriculture, a declining sector, and food and drink, a sector which will be characterised by rising concentration as competition for slow-growing food budgets intensifies."

The new chairs of studies opened in the past year at Limerick reflect the committee's observations and concerns: telecommunications, aircraft engineering, accounting and finance, chemical engineering, law, Japanese studies, European integration, and peace and co-operation studies.

The new post-graduate research centre, and a nearby

technological park attached to the campus, are intended to make Limerick "a national centre of excellence for research and development in advanced technology," says Dr Whelan.

Telecommunications, aviation research, power electronics, advanced materials, sensors, advanced manufacturing technology, analog circuit design and computer software are the priorities. The university has been designated the national centre for tourism policy studies.

By the end of the decade, Limerick University will be producing 2,500 graduates a year and Dr Whelan anticipates its contract research budget will be £10m annually. Well trained graduates are not sufficient in themselves according to Dr Whelan. Industrial policy "must also have a hands-on approach to those sectors which have potential. If not, we will continue to suffer from endemic and insidious job losses," he says.

TC

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IRELAND 3



Killybegs harbour: the home port to the bulk of Ireland's fishing fleet

FISHING INDUSTRY: heading for deeper water and . . .

An uncertain course

ON THE wild, windswept coast of Donegal a lighthouse drives a thin pencil of light out through dense sheets of rain and spray sweeping in from the Atlantic. It marks the entrance to Killybegs harbour, the home port to the bulk of Ireland's fishing fleet.

In the cosy bars of the town, ruddy-cheeked trawlermen talk of the recent victory of the local Gaelic football team over the league champions. They lament the fact that most of the team will be at sea for the next match. The mackerel season is starting and with it the busiest time of year for this close-knit fishing community.

If the locals know how to find their way home by the Killybegs light, they are far less certain of the course their own industry is taking. A fog of EC restrictions and quotas, a later-day armada of Spanish trawlers marauding in Irish fishing grounds and a lack of political clout at home, has left many an Irish fisherman's horizon looking decidedly bleak.

Mr Frank Doyle, the president of the Irish Fishermen's Organisation (IFO), says: "The outlook is not optimistic. Ireland's fishing policy is very unsatisfactory. There are no development criteria."

He points out that whereas Ireland has 16 per cent of the EC waters within its 200-mile limit, Irish trawlers take only 3.2 per cent of the total EC catch. "It is 20 per cent of what we should be entitled to," he says.

Many of the rural communities in the west of Ireland have few employment alternatives, with agriculture in decline and tourism offering only limited possibilities. "Fishing is the one resource which would provide long-term economic

returns to the coastal communities," says Mr Doyle.

The problem is that Ireland missed the boat when the EC Common Fisheries Policy (CFP) was drafted nine years ago, and catch quotas were allocated to each member state's fleet on the basis of historic catch levels.

In Killybegs, heads are shaken ruefully when the subject is broached. "Today you can only buy new boats and modernise if you sell the equivalent tonnage outside of the Community," says one leading trawler-owner. "Most of the coastal waters are now fished

white fish catch capacity, an area in which Ireland has been unable to fill its quota. About 20 licences are available.

The Killybegs trawlermen say that a 90 foot or 400 tonne ceiling on boat size within the scheme is too low to enable them to exploit the deeper waters. The government's reasoning is that it wants to distribute the licences among communities all along Ireland's west coast, and not put the extra catch capacity in just a few large trawlers.

The new boats will therefore have to compete in the increasingly overfished waters over

present level they are clearly not working. Owners that are caught treat the fines as part of their operating costs."

Some have abandoned trawling and turned to salmon farming. At Inver Bay, just along the coast from Killybegs, the site manager of one salmon farm says: "The small fisherman cannot make a living here any more. The fish just aren't there. I gave up four years ago and started with salmon."

Salmon sea farming in Ireland earns more than trawled catches. However, it has run into a storm of criticism from environmentalists and anglers who claim the fish farms pollute the sea estuaries, and escapees are interbreeding with the wild salmon, affecting the quality of the wild product.

Both claims are vigorously denied by the salmon farmers. They are facing bad times due to competition from Scottish and Norwegian producers who dominate the market.

Trawlermen and salmon farmers fear the Norwegians. A 15 per cent tariff on processed fish products gives the Irish an edge against the Norwegian competition. EC officials are negotiating a free trade agreement with the EFTA countries though, and fisheries has become one of the main sticking points with the Irish voicing the loudest objections.

With no change in EC quotas or an increase in regional development funds, the thriving coastal communities such as Killybegs, face stagnation or eventual decline.

"There is a fundamental clash between the CFP and regional development policy within the EC. One or the other has to give," says Mr Doyle.

Tim Coone

AGRICULTURE: the real world is closing in on the bucolic bliss

Small farmers forced to bow to the winds of change

IRISH FARMERS, like many of their EC colleagues, tend to be a proud and conservative bunch. Change is anathema. They like to be left to get on with their farming with as little interference as possible.

For the past two decades, the EC Common Agricultural Policy (CAP) has encouraged them to do just that. Price supports and intervention buying have insulated them from the outside world and their competitors in the Argentine Pampas and the New Zealand year-round pastures. The Irish countryside is dotted with modern, double-glazed bungalows displacing the stone-built cottages of the last century as the typical image of the rural lifestyle. Gleaming, futuristic tractors can be spotted nestling in a shed on the smallest of holdings.

The General Agreement on Trade and Tariffs (GATT) has changed all that. The real world and the global marketplace is breaking in on this bucolic bliss. The need for the large trading partners of the world to come to an agreement in the Uruguay Round of GATT, to liberalise trade and to sustain world economic growth into the next century, has signalled that small farmers in the industrialised North will increasingly have to cede market share to their counterparts in the developing South and eastern Europe.

Mr Ray MacSharry, the EC agricultural commissioner and Irishman from rural Sligo, is not loved by his compatriots. He has had a tough time convincing the farming lobby at home that the package of 30 per cent cuts in farm support covering the period 1986-96 being proposed as part of the EC-GATT negotiating package will be compensated by a system of direct payments to producers. Recent talk of further flexibility by the EC on the agriculture issue, has worried farmers still more.

The theory of comparative advantage is lost on the average Irish farmer. A typical reaction is one of "I don't want to lose money or social security. I



Ray MacSharry, the EC agricultural commissioner and Irishman from rural Sligo, is not loved by his compatriots

want a fair price for the products of my labour."

Mr Brian Barry, the executive secretary of the powerful Irish Farmers' Association, says the MacSharry proposals "sent shock waves through the system. There is greater dependency now than has been seen for a long time."

"There is a feeling that the European farmers are being forced to become the safety-valve in the world dairy market," he says, referring to the milk quota cuts that first began to bite in 1987. When the MacSharry proposals were first made last year, the IFA organised protests outside the US Embassy in Dublin and in Mr MacSharry's home town of Sligo.

The quota cuts have forced a decline in the number of milk producers in Ireland from a level of 64,000 in 1983 to 46,000 at present. A recent study by the IFA notes that farm incomes fell by 12 per cent in real terms in 1990. A further fall of 11.5 per cent is predicted for 1991.

"This major cut in farmers' living standards has been suffered before the GATT support cuts or the CAP reform process have even begun," the report says. The IFA calculates that farm income from a typical 30-cow dairy herd has fallen from a level of 130 per cent of average industrial earnings in 1989 to a forecast 88 per cent this year.

The structural problem of Ireland's agriculture is further complicated by the fact that it is largely grass-based. This creates strong seasonal peaks of output in both milk and beef through the spring, summer and autumn. Processing plants have to invest in machinery to cover the peaks, but then are mothballed through the winter, or kept just ticking over, making them less competitive than their EC neighbours which have a more continuous year-round supply.

Mr Alan Gillis, president of the IFA, warns that the CAP reform and GATT proposals "will force farmers to choose least-cost production, which is

The farming lobby in Ireland is a powerful one, and the fight is expected to be a tough one

mainly from summer grazing, thus further accentuating the seasonality problem."

Some farmers have responded to the problems in the dairy industry by converting their herds into beef, but there is limited scope. "What pays is milk," says Mr Barry. The capital investment in dairy equipment makes conversion difficult. Quota cuts are forcing a rationalisation and

concentration in the dairy processing industry. Many of the smaller co-ops have been absorbed by the larger ones in recent years, a trend that is likely to accelerate.

If the cuts are being viewed almost as inevitably as a rainy summer in Dublin, what are the alternatives? A growing number of producers are going into part-time farming and cashing in on the growing tourism trade. In some parts of Ireland, such as Donegal in the north-west, tourism contributes more to local wealth than farming. Others have opted for more exotic but potentially profitable niche markets such as mushrooms and deer farming.

Mr Barry is sceptical that such alternatives can provide a lasting co-op. Many of Ireland's farmers are ageing, and reluctant or unable to deal with change. The traditional outlet for sons and daughter is emigration.

"The social dimension is so important here. Ireland has a unique dependence on agriculture, 15 per cent of the country's workforce derive their incomes from agriculture, one of the highest ratios in the EC. There has to be a special recognition of Ireland's problem," he says.

Mr Gillis's alternative strategy is to propose that imports into the EC must be controlled and stabilised, while production controls should seek to balance the internal EC market.

"Prices for farm products in the EC must reflect production costs and living standards in the EC," he told farm and business leaders recently. "The farming lobby in Ireland is a powerful one, and the fight is likely to be a tough one. But as the EC turns its attention increasingly to the problems of stabilising eastern Europe and a possible expansion of the community, it is difficult to see how the Irish farmers can long hold out against the inexorable forces of change."

TC

INWARD INVESTMENT: foundations for high-tech infrastructures

Emphasis on service sector

TWO OF the biggest industrial projects to be seen in Ireland for decades got under way during the past year.

By the Shannon Estuary, the vast 1280m hangar and aircraft maintenance facility of Shannon Aerospace is rising like a monument to Ireland's launch into the aviation industry. The project, a joint venture involving Luftansa, Swissair and CPA, the world's largest aircraft leasing firm, should see Shannon Aerospace servicing narrow-body jets from the world's air fleets by this time next year.

Near Cork, Sandoz, the Swiss pharmaceuticals company, is in the process of building a new 1200m production facility where eventually 45 per cent of its international business in pharmaceuticals will be manufactured.

The two projects are symbolic of the country's success in attracting inward investment to lay the foundations of a high-tech industrial infrastructure and to provide jobs for the ever-growing numbers of secondary school leavers and graduates. Ireland's low corporate tax rate of 10 per cent, a highly-skilled workforce and low unit costs lie at the heart of this success.

The Irish chemical industry is one of the fastest-growing in Europe, according to figures from the Federation of Irish Chemical Industries (FICI). "The rate of reinvestment in the industry is running at some 1500m annually," says Mr Neil Buckley, the director-general of FICI.

In the aviation sector, the opening of the 110-acre Shannon aviation park last month is designed to capitalise on Shannon's free zone where a strong electronics industry has grown up in the past two decades alongside the international airport.

Attractive cash grants for capital, training and R&D costs are being made available from Shannon Development, the government development agency for the region, to promote the park and to bring in international industries in manufacturing and services. Ms Ina Reddan, the marketing manager charged with administering the programme, says: "We want Shannon to be to aviation in Ireland what Sili-



Inward investment is not the answer in itself to job creation

con Valley was to electronics in the US.

Not all has been going as well as planned. Last year, some of the leading US electronics and software companies, such as Wang, cut back output considerably and laid off hundreds of workers.

Financial and political pressures upon the government have led to a questioning of the tax concessions and cash grants given to the corporate sector. Last month, the two coalition partners in government agreed to an overhaul of the tax system, with a view to eliminating a wide range of tax breaks and loopholes, to facilitate a reduction of personal income tax levels over the next two years.

Details of how the cuts will fall will probably not be revealed until the Budget in January. "It is inconceivable that there would be anything in that package that would affect the government's commitment to retaining a maximum corporate tax rate of 10 per cent until the year 2010," says Mr Buckley.

However, it is most unlikely that the government will renege on its pledge, although Mr Albert Reynolds, the

professor put it) has caused a shift in focus in the mid-1980s to a more careful analysis of trends and industrial markets.

"We have to make judgments on the best use of our scarce human and financial resources," says Mr Flinter. The average cost of every job created with grant aid has fallen from over 120,000 in 1987 to about 115,000.

Mr Flinter says that more emphasis will be placed on encouraging the private sector to build advance factories, and for the IDA to take equity stakes in new companies rather than giving capital grants in every instance. He expects a growing emphasis to be placed on service industries.

The opening of the new International Financial Services Centre in Dublin this year, which is an IDA-funded project, grew out of the IDA experience in drawing service industries into other locations around the country.

The ultimate yardstick of the IDA's success will be whether the jobs that it helps create will remain. The pace of restructuring in the Irish economy is breathtaking, with almost as many jobs being lost every year as are created with the help of IDA funds.

"Our strategy is to support companies with a long-term competitive advantage. The hailing-out of companies in difficulties with no real future is not the answer," says Mr Flinter.

The development of high-technology industry, accompanied by consolidation in the food industries, and supported by a growing and efficient services sector with a view to companies being able to hold their own against EC competition, is the course being charted out by the IDA for industrial development in Ireland.

The role of foreign investment has been vital in laying the foundations for that game plan. Irish and foreign companies can find the senior executives here in Ireland with the necessary international experience which will be needed for future growth. That wasn't the case two decades ago," says Mr Flinter.

TC

IRELAND 4

■TOURISM: taking advantage of a healthier environmental image

The colour of money is green

TOURISM HAS become an increasingly important part of the carefully balanced Irish economy.

The country, which is predominantly agricultural, has never enjoyed a strong industrial base, in spite of successive governments' intensive and often expensive efforts to attract foreign manufacturers over the past 30 years.

By happy accident, Ireland has avoided many of the environmental problems associated with some modern industries. This is an obvious advantage for tourism and the Irish government has realised the need to capitalise on it, identifying success in this sector as one of the keys to economic stability and future prosperity.

According to a report prepared for the Irish Tourist Industry Confederation and published in October, tourism revenue represents about 7 per cent of Ireland's gross national product and the tourism industry made a contribution of more than £1.1bn to the exchequer last year, compared with less than £700m in 1985.

Irish holiday makers abroad spent only £700m last year and just £400m in 1985. Ireland has maintained its position as a substantial net beneficiary in the increasingly global tourist trade.

The industry's £438m contribution to the current account last year amounted to more than half the country's balance of payments surplus. But the Irish government, fighting an unemployment level approaching 20 per cent of the workforce, has consistently urged the industry to measure its success in terms of numbers employed as well as revenue.

In 1988 the government directed Bord Fáilte, the state tourism promotion authority, to double annual visitor numbers and revenue in the five years to 1992, and to create 25,000 jobs over the same period. This required a growth rate of about 15 per cent per annum, a target which appeared daunting but has so far been largely achieved.

Not only has revenue grown.



Street artist in Dublin

Last year the industry employed 90,000 people compared to 66,000 in 1985. The Gulf war ensured that 1991 started badly, with gloomy predictions of a national tourism disaster.

About 440,000 US tourists visited Ireland last year. This accounts for only 14 per cent of the total tourist market but US tourists make a disproportionately large contribution to the industry. They tend to be richer and more willing to part with their money than other travellers.

The Gulf war and the increase in international terrorism which was expected to follow it kept bookings from the US at extraordinarily low

levels in January and February. Mr Martin Dully, chairman of Bord Fáilte, predicted that the number of US arrivals this year could drop by between 20 and 40 per cent.

In the event, numbers largely held up, with a speedy end to the conflict bringing renewed interest and bookings. In the period from January to June, the latest for which statistics are available, the US business fell by 29 per cent.

However, increases in tourists from elsewhere left the overall downturn at just 3 per cent.

An ambitious 30 per cent growth target had been set for the number of visitors from European countries in 1991. In

1990, 74,000 Europeans came to Ireland. The growth rate achieved up to the end of June was 12 per cent.

A surprising consequence of the year's unique booking pattern was an unprecedented crisis in the car hire industry during its peak summer season. Unlike hoteliers and restaurateurs, who can only gaze in dismay at empty rooms and tables when bookings are low, car hire operators can vary the size of their fleets according to expected demand.

In Ireland, tourists account for about 70 per cent of the car hire trade. During August many travel agents found it impossible to find cars for their clients, because the trade had predicted a drop in tourist numbers and had accordingly reduced the size of its fleet by 16 per cent. The problem is expected to be solved before next year's peak season.

A similar problem overcame the ferry trade, and it seems likely to recur.

A shortage of capacity on Irish Sea routes caused severe difficulties for travellers in July and August. The main carriers are studying the problem but in spite of the tourism promoters' best efforts, the ferry companies have yet to be convinced that the purchase of additional vessels can be justified.

Bord Fáilte has succeeded in increasing the impact of its advertising overseas with selective campaigns, in spite of contracting budgets.

Irish communities in the US are specifically targeted through periodicals and cable television. Taking space on the French Minitel home computer information service helped double inquiries from France, and tourism and consumer shows in Austria and Germany helped lift interest in those countries.

Direct mailing lists are compiled so that special interest groups overseas, such as anglers and golfers, can be advised of new developments in their fields. Much of the funding for new tourist projects comes directly from Euro-

pean Community grants, but the Irish government has played its part.

New hotel accommodation, and tourist orientated facilities such as marinas, have been funded indirectly by the exchequer through the Business Expansion Scheme, which provided tax concessions for private investors.

Earlier this year, the government announced a £12m "agri-tourism" scheme offering grant aids to farmers for the development of leisure pursuits, with funding for up to half the total costs of a project available.

Reflecting the increased popularity of golf worldwide, 1991 has seen the construction of an unprecedented number of golf clubs and courses in Ireland. At last count there were more than 40 under way.

John Maher



Trinity College, Dublin

■PROFILE: Aosdána, transforming the arts

A little-known creative academy

nominated by two members of their own discipline and elected first by their own discipline in a postal ballot and then by the general assembly. Quality of work rather than quantity or commercial success is the criterion. It helps if you have won a few prizes.

Election to Aosdána is undoubtedly an honour; for those with a social conscience it implies a certain responsibility. But its best known aspect is its practical one: an optional annuity (known as the Cnuas) to the value of £3,300 which allows the artist to devote his or her time wholly to creative work. Names of recipients are not released, but it is known that 80 of the 149 members receive it.

The existence of the Cnuas is remarkable in a state which has been better known for censoring its artists than subsidising them. It is not to be confused with tax exemption which has been on the statute books since 1969, also thanks to Mr Charles Haughey, and gives all creative artists resident in Ireland (the north or the republic) and must apply for it in writing every quarter.

Its administration, according to Ms Patricia Quinn, development officer of the Arts Council and assistant registrar of Aosdána, is "very liberal and humane".

Income is reviewed on a three-year basis so that prizes and big commissions can be spread, and people decide for themselves when to stop applying. Irish artists, it seems, are an honourable lot and she could not think of any case where the request for a Cnuas had to be refused or even questioned.

Aosdána meets in general

Aosdána costs £0.5m a year out of a total budget for the arts of £9.4m

assembly (attendance voluntary) at least once a year to elect new members, debate procedural matters, discuss developments on the arts scene and intervene in them if necessary. While no one person can be typical in a group of such distinct individuals as Aosdána, Dermot Healy, 42, novelist and playwright (two Hennessy Literary Awards among others), now living in Sligo, is representative of its younger members. He was elected three years ago, and the Cnuas was his first experience of a regular income, albeit one that he describes as "somewhere between a lowly paid civil servant and a highly paid dole person".

He explained the difference it has made: "In London, while I was writing my first collection of stories I spent three or four days a week labouring on the buildings. At the moment I'm editing *Force Ten*, a magazine of new writing, and I'm closely involved with the Seven Woods theatre company here in Sligo. I can't do that sort of thing before because any work besides my writing had to be out and out profit."

"But Aosdána is not just about the Cnuas. The meetings put a new perspective on the business you're in. We tend when isolated to become anything from paranoid to naive. This is good in terms of work, but it's also good to meet your peers and elders because it takes away a lot of misconceptions. And Aosdána gives you a voice: at the moment I'm trying to get the next general assembly to discuss having

regional meetings of members to deal with things happening on the ground in their own locality which I think would encourage more people to take a responsibility for the arts in their community."

Aosdána costs £0.5m a year out of a total budget for the arts of £9.4m. This leaves scope

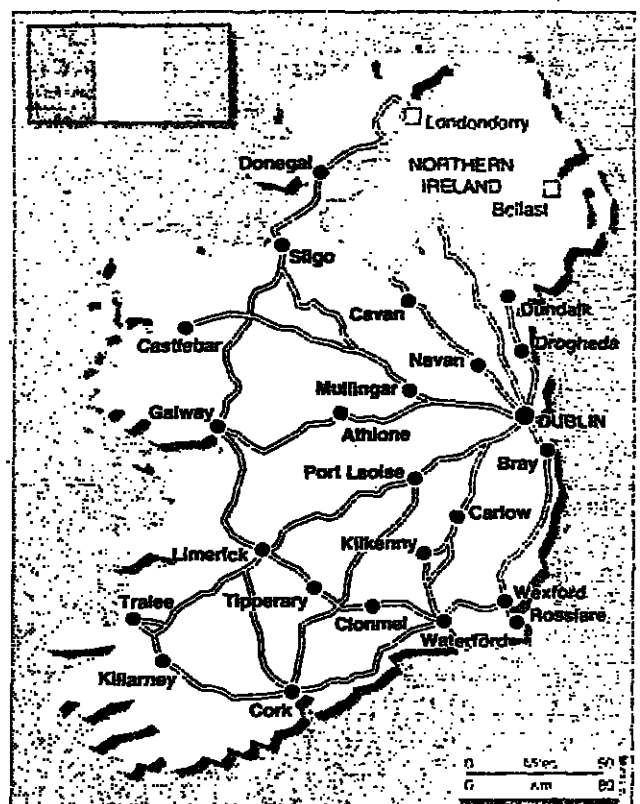
Quality of work rather than quantity or commercial success is the criterion

for more traditional arts subsidy which, in Ireland as elsewhere, is chiefly concerned with providing facilities for the public in order to increase enjoyment of the arts. While corporate patronage of the arts

is actively encouraged, brewers and banks have proved generous. Mr Haughey does not believe that private patronage, in a state as small as Ireland, can supply the necessary steady support to individuals. This is the gap that Aosdána is meant to fill.

Its most obvious achievement is to have encouraged many Irish writers and artists living abroad to return home, thus invigorating the local scene. Perhaps the best indicator of its success is the high degree of consensus that it inspires in the normally contentious Irish arts world. When after all is said and done, where, is chiefly concerned with providing facilities for the public in order to increase enjoyment of the arts. While corporate patronage of the arts

Alannah Hopkin



KEY FACTS

Area	68,890 sq km
Population	3,505,000
Head of State	President Mary Robinson
Currency	Irish Pound
Average Exchange Rate	1990 \$1 = 1.56 Latest \$1 = 1.58

ECONOMY		1990	Latest
Total GDP (\$bn)		42.5	n/a
Real GDP growth (%)		6.5	n/a
GDP per capita (\$)		12,143	n/a
Components of GDP (%)			
Private Consumption		56.5	n/a
Gross Fixed Investment		18.1	n/a
Stockbuilding		0.4	n/a
Government Consumption		15.4	n/a
Exports		56.9	n/a
Imports		57.2	n/a
Consumer prices (% growth)		3.3	3.5
Unit lab costs (% growth)		2.4	1.2
Ind. wage rates (% growth)		3.9	4.2
Ind. production (% growth)		4.7	4.8
Unemployment (% lab force)		17.3	19.0
Reserves minus gold (\$bn)		5,223	5,896
Narrow Money (% growth)		7.6	18.0
Broad Money (% growth)		8.9	9.3
Discount rate (% pa)		11.3	10.3
FTA share price index		-28.5	+20.7
Gross government debt (\$bn)		43.86	n/a
Debt as % of GDP		103.1	n/a
Budget deficit (\$m)		765	n/a
Current Account Balance (\$bn)		1.4	n/a
Exports (\$bn)		23.6	13.9
Imports (\$bn)		20.7	11.8
Trade Balance (\$bn)		3.1	2.2
Main trading partners (% 1990)			
UK		34.0	43.7
US		8.2	14.1
Germany		11.8	8.2
France		10.3	4.4
Netherlands		5.7	4.0

Notes: All growth rates are percentage increases over same period in the previous year. 1991 latest figure is for (1) third quarter (2) first quarter (3) May (4) August (5) second quarter (6) first two quarters (7) end September

Source: Central Bank of Ireland, IMF, Datastream, EIU

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ARTS

A vivid clash of black and white

John Muafangejo was Namibia's most admired artist and he worked entirely in black and white. A new exhibition of more than 60 of his prints reveals him as an artist whose work is accessible and more provocative than one might at first sight think. His work was used as the backdrop to the Nelson Mandela concert, so is this the exhibition of a "political" black African artist? Not exactly. The surprise of *John Muafangejo: I Was Lonely* at the Museum of Modern Art in Oxford (until January 5; Tel 0865-723733) is to find that Muafangejo's art is rooted in the older symbolic clash of black and white; the struggle between God and Satan.

Muafangejo was born in Owambo, an area which straddles the frontier between Angola and Namibia. When his father died, his mother moved to an Anglican mission in Namibia. Muafangejo was educated at mission schools and then went on a bursary to study at Rorke's Drift in Natal, at a school established in 1905 by the Swedish evangelist church to teach arts and crafts to blacks. Far from home, the young man suffered from the intense depression which was to afflict him all his life.

He became a teacher and settled eventually in Windhoek, unable to live in Owambo because of the war between South Africa and Angola. During the 1980s his work won him acclaim as one of southern Africa's leading artists. He died in 1987 at the age of 44.

The subject matter of these amazingly vibrant linocuts ranges widely. Some illustrate the stories and customs of the Kunyama, Muafangejo's tribe, as in *Strong Man is Struggling the African Lion*. Others record historical events such as the epic *Battle of Rorke's Drift*, and two scenes of the assassination of Owambo chiefs. However a more significant part of Muafangejo's work is directly autobiographical. It deals with love, the death of parents, and his craving for the isolation in which he could become an artist.

Muafangejo's style is "naïve" in the formal sense. A picture will often be divided into sections and vividly patterned like an African textile. Muafangejo seems often to have felt that the images alone were insufficient and so he included ribbons and blocks of text. The spelling is quaint, there are spoonerisms, and letters are often the wrong way round - not surprisingly, since they have to be carved in reverse on a



One of Muafangejo's historical linocuts, "Battle of Rorke's Drift"

linocut. But we should not be misled by the artless look of these texts; they contain a powerful clue to the artist's real intentions.

Lonely Man, Man of Men has just such a straggling text, which continues "who is very happy and enjoying with (sic) his art work". In the right hand panel is the artist, holding an outsize scraper and linocut. On the left is the ordinary life he shuns, two scenes of a drinking session and amorous couples. *John's Mother Was Dead 1980* shows his mother's grave. Under it the son expresses his sorrow that he could not attend her funeral because of the war, and a biblical list of his mother's descendants. Both in language and imagery, the bible is strongly present in these eloquent prints. Muafangejo himself being a political artist, commenting that the world, and not he, was political. The texts he used are not the rhetoric of the armed struggle, nor does it even seem that he took poverty and deprivation for his themes. Muafangejo

emerges as root and branch an African Anglican Christian, and perhaps someone who felt morally obliged to use his education to convey the eternal Word of God.

In a print recording the bombing of an Anglican seminary, he challenges his fellow-believers, "If we are truly Christian faith, we must give 10 per cent of our properties to bishop when he will be ready to rebuild". Reading this, one has a strong sense of Muafangejo as belonging above all to a beautiful congregation. "Father hear our prayers... hope and be strong, peaceful." So runs the message with the picture of Archbishop Desmond Tutu's enthronement. Christ on the cross is half black and half white and the congregation is both black and white.

Is this an image of a goal to be striven for by politicians and activists? Or did Muafangejo's vision draw its force from the traditional teaching that Christians must endure oppression, their lot in this black and white world.

and console themselves by longing for the next world where all men will be brothers? For anyone who feels gloomy about the dismal state of explicitly religious art in this country, I recommend this exhibition. Here is art used as it was five centuries ago, stamped with the urgent eloquence of faith.

Another artist who concentrated exclusively on images of humanity was Ernst Barlach, the German expressionist who "enjoys a higher official status than any other German artist." I quote from the catalogue of the interesting exhibition at the Goethe Institute (60 Princes Gate, London SW7 Tel 581-3344) until 15th November, *Ernst Barlach: The Misery and Grandeur of the Human Condition*. This striking show of lithograph and woodcuts from the 1920s and '30s is a good introduction to the powerful if rather limited aims, of this artist whom the Nazis condemned as "degenerate".

Patricia Morison

Figaro's Wedding

COLISEUM

Ten weeks into the season and English National Opera has unveiled its first new production of 1991-92. The company's nod towards *Don Giovanni* is a staging of *Le nozze di Figaro*, produced by Graham Vick with designs by Richard Hudson, and sung in a specially commissioned translation by Jeremy Sams. So *Figaro's Wedding* it has become - not only a literal version of the title but an accurate one, for the opera concerns not Figaro's marriage but his wedding, while the marriage that is very much under scrutiny is the Count's.

It is a wonderfully stylish, intelligent show: gorgeous to look at, much more than adequately sung, and a verbal delight. Sams' ear for rhyme and metre is faultless, his ability to fit the most toothsome image effortlessly into recitative or aria inexhaustible. "That bastard Figaro", thunders Bartolo in his first-act aria: "What's this, the Spanish Inquisition?" demands Figaro in the third, who is later warned: "Fight with the big boys and they're certain to beat you". It is all beautifully done, never overdone; the natural shapes of the lines, their inner stresses and rhythms, are always respected. Above all it is wonderfully funny.

With a steady supply of laughs assured, Vick has been able to concentrate upon teasing out the themes, and to ensure that the production works logically and economically from moment to moment. Costumes are faithfully 18th-century, and Hudson has supplied simple, spare backdrops in primary poster colours. The space expands at act by act until the fourth is played in a deep, velvety outdoors of emerald green and midnight blue, strewn with a random litter of furniture that includes Figaro's bed from the opening of the opera, and permeated with the nocturnal sounds of crickets, barking dogs and the cry of a vixen.

There is a minimum of extraneous business and no contrived slapstick, just a lucid concentration upon placing the characters precisely and meaningfully in each scene. The breakdown of the Almazivras' marriage is at the core; this is no mock weighty counterpart to the jovial sparring of Figaro and Susanna but a partnership in serious despair, whose cracks are only temporarily sealed by the redemptions of the final scene. Around the troubles of that couple - physically overbearing Count, steely, uncompromising Countess - the others orbit and sometimes collide.

The discipline and the tight focus on every character pay dividends in all the performances. From John Graham Hall's ridiculously camp Basilio (deprived of his Act 4 aria) and Sally Harrison's affecting Barbarina, through Siddhant Harry's Marcellina (most authoritative in her final-act turn) and the virtuoso patter of Donald Adams's Bartolo, to the protagonists.

On Wednesday Christine Botes sang Cherubino as a late replacement; she was due to take over the role from the flustered Elizabeth McCormack later in the run, but offered a gangling, nicely awkward youth, still coming to terms with his sexuality. Anthony Michaels-Moore's Count and Bryn Terfel's Figaro are large, dominating figures, both with a jealous temper barely kept in check. Michaels-Moore is the suave charmer than the sexual bully, while Terfel's power resides properly in his quick wits and his verbal dexterity; he delivers



Bryn Terfel: panache

Sams' lines, relishing their conceits, with more panache than anyone.

Cathryn Pope's Susanna began awkwardly but gained steadily in authority, and acquired a dry, carefully tended wit. She is much less the manipulator than convention usually provides, and very much the inferior of Joan Rodger's Countess, who is perhaps the most powerful figure of all in this production, not just through her limpid, unfailingly elegant singing ("Dove sono" so elegantly decorated, was unquestionably the highlight of the evening), but in her complete emotional control and fierce determination to rescue her marriage as best she can. It is she who realises that the reconciliations of the final scene are only a temporary truce; she has won a battle but not the war.

Fred Daniels is the conductor, showing less aggression than in his *Don Giovanni* for Opera North earlier in the year, but still swift and often rather anonymous; most of the time one hardly notices he was there, which may be a compliment of sorts, but a rather back-handed one. In this context of this *Figaro*, though, it is more than acceptable: every component, musical and dramatic, has its place and contributes to the memorable effect of the whole.

Andrew Clements

Julius Caesar

ROYAL SHAKESPEARE THEATRE, STRATFORD-UPON-AVON

Julius Caesar always seems cold and unaffectionate alongside other Shakespeare plays. Coleridge found it perplexing and Johnson uninviting. To make it compelling, the director has to find a dramatic language for political debate which extends beyond rhetoric, and has to extract and refine the play's polemics on kingship, tyranny and republicanism. Stephen Pimlott's production of *Julius Caesar* at Stratford comes close to understanding the realities of the play, but loses itself in wayward, over-lavish staging.

The problem is how to make the play's arguments work dramatically. In 1983 Ron Daniels used a giant video screen to broadcast the play's public rhetorical element. Pimlott's answer is a folding post-modernist set in crimson and blues which rightly dwarfs his actors in a larger purpose, but which dissipates the attention away from the play's real action, its political debate.

At first, that debate between Republicanism with its justification of tyrannicide, and a Divine Right theory may seem to have little to offer in 1991. If the first audience in 1500 saw *Julius Caesar* as an investigation into the scope and rights of people and monarch, the 1991 audience, in light of the Western European culture of federalism and the Eastern European ethic of separatism, should respond to the play's thinking about the morality involved in political conduct.

Shakespeare keeps his Romans at arm's length, treating them as players in a predetermined historical pattern, much given to extemporised *gratias*. The current theatre favours emotionally rather than factually sympathetic characters, so Pimlott tries to make his Romans accessible by focusing on the four principals. But it is

really Brutus's tragedy: he has a pagan, rationalist conscience trapped in a Roman environment.

Jonathan Hyde, as Brutus, brings out the tensions, and it is his relationship with David Bradley's superbly cast Cassius, sculpted of pure purpose, which carries the production from their first circumspect plotting to their stern farewell on the battlefield. If Owen Teale's muscular Mark Antony were less boorish, he might qualify as the cynical manipulator he really was, and if Robert Stephens' Caesar were less tensely imperious, the argument about his death might make emotional as well as intellectual sense. Bernard Gallagher plays an eloquent and energetic Cassius; the other conspirators are all portrayed as decent republicans acting in their country's best interest.

The speeches at Caesar's death are both well-orchestrated, and the bawling, fickle populus a feather for each wind that blows. These are the most effective scenes of the evening, because they rely solely on the arguments presented in the verse. Unfortunately, the production offers no view on the legitimacy of Brutus's conduct, or even on the propriety of his motives. In the republican sentiments of the *Discourses*, Machiavelli delivers this fundamental truth: "Men do not know how to be either wholly good or wholly bad but choose a middle way." He knew that ultimate values are often mutually incompatible, and that political decisions operate at the level of *realpolitik*. In *Julius Caesar*, Cassius knows this, but Brutus does not. To know the worst is not to be liberated from its consequences, but it is still preferable to innocence.

Andrew St George

Berio and others

ROYAL FESTIVAL HALL

The outcome of the South Bank's new residency scheme, due to start in 1992/3, may not be what was expected. As the resident orchestra, the London Philharmonic will be assured of 50 concerts a year; but the Philharmonia, the most prestigious rival for the town of the *Châtelet* in Paris, where it will enjoy the sort of working conditions unknown to London orchestras in the past. The South Bank will be a beneficiary and could ironically find itself with two sources for the adventurous and well-prepared programmes that were originally the aim of the sole residency scheme.

A European dimension has come to bear on this local issue. Earlier in the year the Philharmonia announced a novel residency of its own at the Théâtre du Châtelet in Paris, where it will enjoy the sort of working conditions unknown to London orchestras in the past. The South Bank will be a beneficiary and could ironically find itself with two sources for the adventurous and well-prepared programmes that were originally the aim of the sole residency scheme.

In the past few days both orchestras have been flexing their muscles. On Wednesday the Philharmonia offered an imaginative concert devoted to the Italian composer Luciano Berio, mostly his last works, which have been kept by Brahms and Mahler (Berio has kept up a symbolic relationship with past masters), but also a performance of his new work *Contino* for a large orchestra.

Berio himself describes the piece in architectural terms: "an airy yet solid construction... a non-permanent building". But to a first-time listener other analogies suggest themselves: a leopard in slow motion perhaps, with grace and languor of movement and yet whose blood vessels hold an unceasing rush of energy. For there is a bubbling activity in this music, however slow

the overall pace, and its sound-world seems to be made up of countless little restless organisms. It is Berio at his most evocative.

In the adaptation of Brahms's *Clarinet Sonata*, Op. 120 No. 1, Michael Collins was the excellent soloist, while Thomas Hampson sang with his customary strength and verbal clarity in the two sets of early Mahler songs. The composer had so much to go on here for his orchestrations, not least in Mahler's own similar *Des Knaben Wunderhorn* settings, that he could hardly fail to capture the rich, lush Mahlerian atmosphere. But sadly even Hampson was sometimes lost from view as a result of heavy-handed work on the part of Berio the conductor.

The night before, the concert by the London Philharmonic may not have ventured into such eclectic paths, but it was still far from the crowded Austro-German highway.

The Four Legends on the Lemminkäinen story by Sibelius are not often heard together in concert, and the orchestra's Music Director, Franz Welser-Möst, will probably not have been the first candidate in mind to deliver them. But he did so with a fine sense of drama and atmosphere that made the pieces seem, if not cumulatively the equal of a symphony, at least strong in their own right. One sensed the orchestra fully exercised by the music-making, and the performance set a few sparks flying.

If rivalry over residency status means that orchestras strive to raise their standards and the quality of their programmes, then it can only be to the audience's benefit.

Richard Fairman

Mozart in 1786

BARBICAN HALL

The English Chamber Orchestra's chronological "Mozart 200" series is now well into its final stretch, and on Wednesday they reached 1786. Just at the start, they sounded a little tired: the Overture to *The Marriage of Figaro* - or as we might start calling it, "Figaro's Wedding" - was quick but soft-edged. Bright semi-quaver runs were self-effacing instead, and the *sforzando* comic jabs neither sharp nor gleeful enough.

From the C major piano concerto, K.503, everything went better. At the keyboard, Andrés Schiff's touch was immaculate, his address thoughtful and intense; the conductor Jeffrey Tate was as usual a sensitive collaborator. Between them they seemed to have agreed upon a strong and sober reading of the piece, never forgetting the fact that this is one of Mozart's trumpets-and-drums concertos.

Schiff did allow himself a canonic that slipped briefly into *Figaro*, but he delivered the Andante with firm seriousness - and very

forward tone: in fact the piano-sound predominated in the whole performance, just occasionally to the loss of orchestral voices.

As for the final Rondo, which dear old Girdlestone thought "so uninspired" (as we might start calling it, "Figaro's Wedding" - was quick but soft-edged. Bright semi-quaver runs were self-effacing instead, and the *sforzando* comic jabs neither sharp nor gleeful enough.

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colour, which she used here to conjure up a whole character from this concert aria alone, the better to project every line with its own expressive, unfurled sense.

The music seemed to have been waiting for her to come along. So did Schiff's piano (for K.505 is the disguised love-duet that Mozart wrote for himself at the keyboard and Nancy Storaasli's soprano; he melted beautifully, and became a gallant, gentle partner.

In Tate's delicate but searching account of the "Prague" Symphony, K.504, which ended the concert, there were enough fresh, musicianly touches to keep the most jaded ear alert.

Perhaps his final Presto came too near *prestissimo* for the comfort of his players: they sounded hassled, too anxious about just keeping up to strike sparks off their individual phrases. Still, Mozart's counterpoint tingled with rare clarity.

David Murray

INTERNATIONAL

ARTS GUIDE

TODAY'S EVENTS

The Mozart bicentenary has had so much attention this year that Prokofiev - born 100 years ago - has lost out in the anniversary stakes. But some cities are paying belated tribute. The biggest celebration takes place over the next month in London, in a Prokofiev Festival presided over by Mstislav Rostropovich, who knew the composer personally and for whom the *Sinfonia Concertante* was written.

The festival opens tomorrow at the Barbican, with a series of talks and discussions involving Rostropovich and Prokofiev's son Oleg. On Sunday at the Festival Hall, Rostropovich conducts the London Symphony Orchestra and children's chorus, with Sergey Leiferkus, in the epic cantata *Seven Years Are Seven* and the concert version of film music for Ivan the Terrible. Over the following four weeks, Rostropovich will conduct his LSO in all seven symphonies, plus the piano and violin concertos with distinguished soloists. On Dec 1, he will also play the *Sinfonia Concertante* and the world premiere of *Fugue for*

cello. There will be chamber music concerts (beginning on Mon with a programme including the Cello Sonata played by Rostropovich) and a recital of songs by Elisabeth Soderstrom (Nov 12).

The festival's operatic content consists of a new production of Prokofiev's seventh opera, *Betrothal in a Monastery* (The Duenna, after Sheridan), at the Guildhall School of Music and Drama. Rostropovich will conduct the first three performances (Nov 11, 13, 15). There will also be screenings of films for which Prokofiev wrote the soundtrack (071-638 8891).

Paris pays tribute to Prokofiev this month with André Serban's production of *The Fiery Angel*, which receives eight performances in the original French at the Opéra Bastille starting on Wednesday. Lawrence Foster conducts, and the cast is led by Marilyn Zachau as Renata and Philippe Bouillon as Ruprecht. Chicago's Lyric Opera is also staging one of Prokofiev's rare opera's this month. Its English-language production of *The Gambler* opens on November 9.

EXHIBITIONS GUIDE

BERLIN
Brücke Museum Karl Schmidt-Rottluff (1884-1976): a comprehensive retrospective of watercolours by the German expressionist, with 140 works from all periods of his creative life, many of them being shown in public for the first time. Ends Feb 23. Closed Mon

FRANKFURT
Städelsches Kunstinstitut und Goethe-Museum: portraits of Philip IV and Charles III, two of the greatest masterpieces from the Prado. Ends Jan 19. Also the Städel Moderns 1905-77: paintings dubbed degenerate by the Nazis, including work by Beckmann, Chagall, Gauguin, Klee, Kokoschka and Matisse. Ends Jan 12. Daily

LONDON
Barbican Japan and Britain: an aesthetic dialogue 1850-1930, with works by Whistler, Rennie Mackintosh and others who contributed to the exchange of influences. Ends Jan 12. Daily
Hayward Gallery
Toulouse-Lautrec: the most comprehensive exhibition of his work ever held in UK. Ends Jan 19. Daily

National Gallery The Queen's Pictures: nearly 100 paintings tracing the growth of the royal collection over 300 years. Ends Jan 19. Daily
Tate Gallery Gerhard Richter (1932): the first major survey in Britain of one of Germany's most eminent living painters. Using photographic images chosen specifically for their everyday banality, Richter shows the potential of painting to offer an alternative reality. Also Anthony Caro (1924): new and recent work by the British sculptor. Plus Turner's Rivers of Europe. Ends Jan 26. Daily

MADRID
Museo Nacional Centro de Arte Reina Sofia André Breton (1896-1966): wide-ranging exhibition recreating the aesthetic world of one of the leading

theorists of Surrealism. Ends Nov 30. Closed Tues
Museo del Prado Josep de Ribera: retrospective, drawn from the Prado's own collection, of the 17th century painter whose Spanish realism was softened by contrast with the Carracci, Velazquez and the Venetians. Ends Dec 29. Closed Mon

MUNICH
Villa Stöck Wolfgang von Wersin (1852-1978): more than 200 works, including porcelain, glass and ceramics, by the artist who made an important contribution to 20th century German industrial design. Ends Dec 8. Closed Mon

NEW YORK
Metropolitan Museum of Art American Watercolour: 150 masterpieces from the museum's own collection. Ends Dec 10. Also a major Saurat exhibition and another devoted to his neo-impressionist followers. Ends Jan 12. Also French 19th century drawings: 30 recent acquisitions. Ends Dec 1. Also Renaissance tapestries and armour from Flanders, Germany and Italy, on loan from the Patrimonio Nacional Madrid. Ends Jan 5. Ends June 92. Closed Mon

PARIS
Galerie d'Art St Honoré Flemish landscapes of the 16th and 17th centuries: from the earthiness of Peter Bruegel the Younger's country life scenes to the visionary mountain landscapes by Josse de Momper the Younger. Ends Dec 20. Closed Sat and Sun (267 rue St Honoré)
Galerie Michele Heyraud Terry Haas: geometric volumes in plexiglass, which enchant with their purity, their reflections and

prisms. Ends Nov 30. Closed Sun and Mon (78 rue Quincampoix, next to Centre Pompidou)
Grand Palais From Watteau to David: Les Amours des Dieux. 70 works from the school of 18th century painting, in which mythological themes offer a pretext for glorifying feminine nudity with pleasing sensuality. Ends Jan 6. Closed Tues, late closing Wed

Grand Palais Géricault: a retrospective marking the 200th anniversary of artist's birth. Géricault replaces David's cold neo-classical style with a romantic vision of prancing horses, gold and scarlet uniforms and dramatic subject matter. Ends Jan 6. Closed Tues, late closing Wed

Grand Palais A Golden Age of Decorative Art: 350 works from the period 1814 to 1848, much of it commissioned by the Bourbon monarchy. The style is technically perfect but heavy, with overwhelming decorations. Ends Dec 30. Closed Tues, late closing Wed

Musée des Arts Décoratifs Dubuffet: the artist's personal collection of his own work. Ends March 29. Closed Mon and Tues
Musée de l'Orangerie des Tuileries Derain: more than 60 works by one of the original Fauves, focusing on his early years and including a recording of the artist describing his formative influences. Ends Jan 20. Closed Tues
Musée Picasso Picasso: 100 works from the years 1893-1905. Ends Nov 25. Closed Tues, late closing Wed

Musée d'Orsay Munch and France: the interaction between Munch

and French art resulting from his visits to Paris between 1895 and 1908. Ends Jan 5. Closed Mon, late closing Thurs
Palais Garnier The Art of Ballet in Russia: photographs, drawings and costumes from St Petersburg's museum of theatre and music, evoking two centuries of mutual influence in the French and Russian world of ballet. Ends Dec 1. Daily, except opera matinee days and exceptional events

ROME
Palazzo Ruspoli Luciano Freud (1922): first major Italian showing of one of Britain's most distinguished living artists, giving a vivid idea of how the painter's style has evolved - from the meticulous, static, almost caricatural early portraits, to the more relaxed self-portraits and nudes. The sense of unease evoked in much of his work goes back to his German roots (he was born in Berlin, the nephew of Sigmund Freud), and puts him squarely in the Grosz and Otto Dix tradition. He also has close affinities with Dürer in his exquisite detailed drawings. Ends Nov 17. Daily

Villa Medici Matisse: Themes and Variations. Nearly 100 works, including paintings, sculpture, collages and tapestries, lent by the Henri Matisse Museum in Nice. The title reflects an attempt to show how Matisse explored his favourite themes (female nudes and faces, still-lives of fruit and vegetables) in different techniques, from charcoal sketches to oil paintings and sculpture. The exhibition includes photographs and films of the artist at work.

VIENNA
Kunsthofhaus From Eisenstein to Tarkovsky: paintings and drawings by 11 film directors from Russia and Ukraine, showing how they used painting to express ideas which the Communists would have banned on film. Also From the Revolution to Perestroika: Soviet Art 1906-90 from the Ludwig Collection in Cologne. Ends Jan 6. Daily

WASHINGTON
Hirshhorn Museum and Sculpture Garden Saint Clair Corbin: first solo US exhibition by the Brazilian-born artist, including sculpture, furniture and popular culture items made of bronze, marble, redwood and steel. Ends Jan 19. Also Alfredo Jara, the Chilean-born artist whose work expresses social concerns via a fusion of sculpture and photography. Ends March 29. Daily

National Gallery of Art Albert Bierstadt: Art and Enterprise. The most comprehensive collection of work ever assembled of the epic American landscape painter of the 19th century. Ends Feb 17. Also Circa 1492: Art in the Age of Exploration, with work by artists as diverse as Leonardo da Vinci, Dürer, Shen Zhou, Islamic scribes and bronzecasters of Benin. Ends Jan 12. Daily

ZÜRICH
Kunsthofhaus Visionary Switzerland: From Niklaus von Fide to Martin Disler. An expression of the Swiss creative identity in art, covering several centuries and including work by artists as diverse as Adolpho Appia, the Giacomettis, Jean Tinguely and Ferdinand Hodler. Ends Jan 26. Closed Mon

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Lamont tours the horizon

IF ONE has little new to say on anything, the best approach is to say something about a great many things. This, at least, was Mr Lamont's solution at the Mansion House, where, apart from drawing lessons from the BCCI collapse - he applauded the UK's experience in the exchange rate mechanism, the recovery in the economy, the full-funding rule, the Treasury's approach to the ERM share offer, progress in the European Community's negotiations on economic and monetary union, and the revolutionary changes in eastern Europe. It is not just that the chancellor is complacent, but also that he might as well commend what he cannot alter.

Mr Lamont inherited ERM membership from his predecessor, his boss then and now. He also inherited the aftermath of the Lawson boom and his predecessor's unwillingness, inability, to bring the needed recession forward in time. Consequently, he inherited an economic cycle irrevocably out of synchronisation with the political one. Mr Lamont has also had little choice in his brief on ERM to reach agreement on a treaty that pushed the evil day well into the future and did not commit the UK to join even then. It has, in short, been Mr Lamont's fate to do little. But he has done that little rather well.

The heart of monetary policy is the setting of the short-term rate of interest. That is now to be done in the light of the position of sterling in the ERM. Fortunately, as Mr Lamont observes, the growing short-term rate of interest in the pound has allowed a 4% percentage-point reduction in base rates and Britain's lowest interest rate differential with Germany for a decade.

Improving prospects

Unfortunately, the price has been a deep recession from which the economy is very slowly emerging. The chancellor may prove right to extol the improving prospects, even though measures of confidence are still the product of a pound has allowed a 4% percentage-point reduction in base rates and Britain's lowest interest rate differential with Germany for a decade.

The sheep and the goats

THE RIGHT of refugees to political asylum has become a central political issue in Germany, where the number of applications has lately been running at 30,000 a month (60 per cent of those filed in the whole of the EC). It need not be one in Britain where the rate appears to have peaked at 4,442 in April, falling back to 2,947 in September (though that is still seven times the 1988 level).

What is worrying in both countries is the increasingly long time it takes - sometimes as much as five years - to decide whether applicants are bona fide refugees or not. This subjects successful applicants to prolonged and unnecessary stress. It also enables unsuccessful ones to avoid immigration controls - often permanently, since the longer they have been in the country the more difficult it proves in practice to send them back. Many, without winning legal acceptance as refugees, are granted "exceptional leave to remain" on humanitarian grounds.

These are not artful dodgers, but people whose valid reasons to fear returning home do not quite amount to the "well-founded fear of being persecuted for reasons of race, religion, nationality, membership of a particular social group or political opinion" which defines a refugee under the 1951 Geneva Convention.

Asylum bill

Mr Kenneth Baker, Britain's home secretary, will today publish his bill "to enable applications for asylum in the United Kingdom to be dealt with quickly and effectively", promised in the Queen's Speech yesterday. The stated objective is laudable and enjoys all-party support. But Mr Baker is suspected of angling for an anti-immigrant vote. He did, after all, choose to announce his bill at last month's Conservative party conference, where he accused his Labour opposite number of "attempting to pander to ethnic minorities", and there is an election next year.

very well, flatters to deceive) and on labour costs (where pay settlements are still twice as high as they will need to be). If the public now feels entitled to share his complacency, then the chancellor must share the blame for the consequences.

Narrow bands

Given the central role of the ERM in UK monetary policy, the only important announcement the chancellor could have made would have been a move to narrow bands. He presumably concluded that such a shift would have gained him nothing, while increasing his risks. He could also have modified the funding rule, but did not. The chancellor dismisses the present very low growth of broad money as being of little importance. One hopes he proves right. The immediate issue is the government's views between 1985 and 1988 - is not altogether encouraging.

Nevertheless, funding policy is a marginal matter, as is the suggested issue of 3-year notes. The central issue is the role to be played by the UK in the EC's monetary future. On this the government's stance is self-defeating. For the UK to remain outside ERM would probably not be the disaster, either for the economy or even for the City, that many fear. What is certainly true, however, is that to be in an increasingly rigid ERM, but not in ERM, is to bear the costs of the link to Germany without the benefit of the German rate of interest. Having made the decision to enter the ERM last year, it is little sense for the UK to pretend it might stay outside ERM. It should not and, when the time comes, it will not.

One can already envisage a future when the chancellor has even less to offer on monetary policy than yesterday. The cynicism of all eyes will be the governor of the Bank of England, speaking as an influential member of the European Central Bank. Judged by yesterday's Bundesbank-like words from the governor of the Bank of England, on the need for "stability of prices and stability of policy", the Old Lady of Threadneedle Street is already practising for its future role.

The fate of one of the most ambitious and difficult international economic negotiations ever undertaken will be decided this month. The door is closing on officials from more than 100 countries who have been trying for five years to reach agreements that would extend free trade and rejuvenate the global trading system.

The Uruguay Round, conducted under the auspices of the General Agreement on Tariffs and Trade (GATT), has been revived once after skirting disaster at the meeting of world trade ministers last December. Now, the US, the European Community and other trading powers have agreed it would be pointless to let the talks drag on into 1992, when US politicians will be focusing on the presidential election and the Europeans on choosing their new Commission.

Political breakthroughs on all the outstanding issues have to be made in November, if the detailed trade concessions are to be negotiated and legal texts prepared before March, considered to be the latest date at which agreements can be presented to the US Congress for ratification.

It was disagreement over how to reform world farm trade that nearly scuttled the talks last December. Now, once again the outcome of the whole GATT Round hinges on agriculture. Specifically, it depends on whether an apparent change of attitude within the EC will allow its negotiators to reach a speedy compromise with the US and other farm-exporting countries which are demanding fundamental revision of current systems of subsidy such as the EC's common agricultural policy (CAP) which pays farmers to produce surplus produce and then subsidise the export of the surplus.

The import of the GATT talks is not lost on angry French farmers who have been burning public buildings, blocking roads and railways, sacking trucks carrying imports of meat and fruit and harassing visiting ministers. Their actions raise crucial questions. Will President Francois Mitterrand and France's battered socialist government have the nerve to accept a farm deal in GATT that would satisfy the US and its partners? If Mr Mitterrand decides that he cannot take the risk, will German Chancellor Helmut Kohl really leave him isolated?

Without a deal on agriculture the Round will grind to an ignominious halt. Too many countries will refuse to sign the other trade-liberalising and trade-expanding agreements that have been painstakingly placed together over the past five years. The vision of a reinforced, liberal, global trading system that inspired governments to launch the Round at Punta del Este, Uruguay, in 1986 will be shattered.

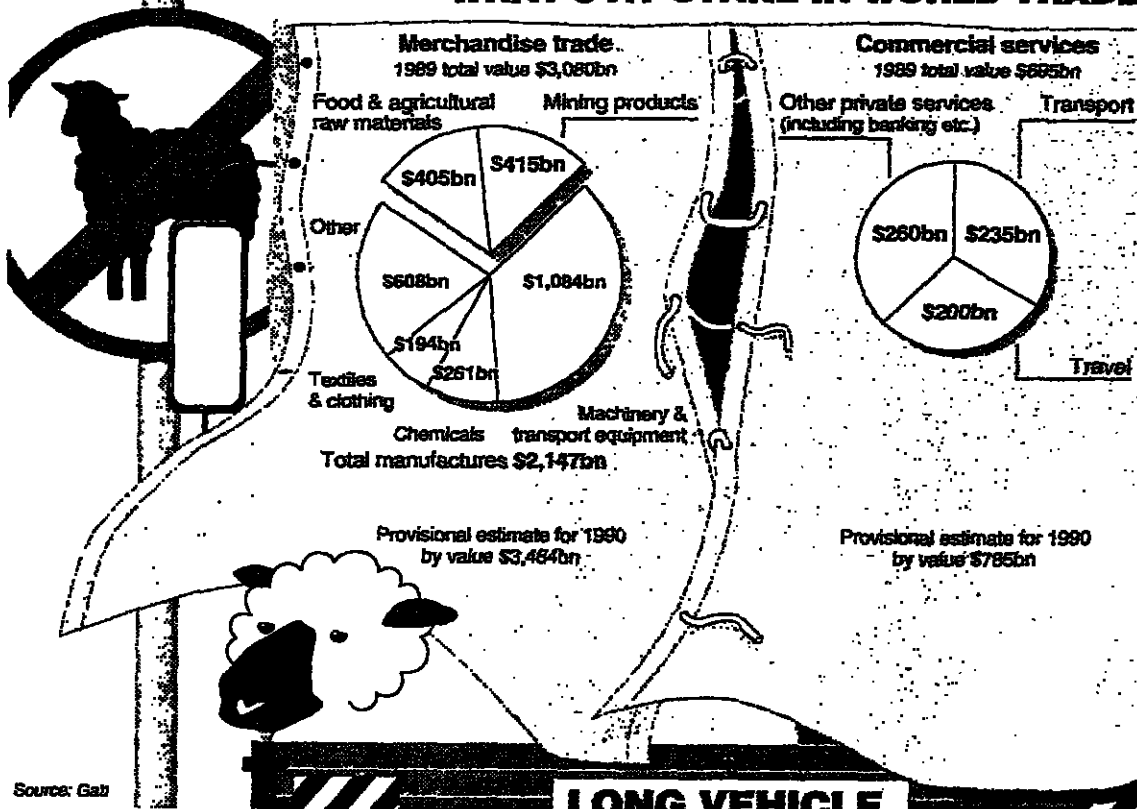
At stake is a broad range of important agreements:

- A general accord on trade in services (GATS) which would help to remove barriers to exchanges of commercial services in the same way as GATT stimulated the expansion of world trade in goods after the second world war. Services, ranging from banking and insurance to telecommunications, transport and tourism, are now the fastest-growing sector of many economies. The value of trade in services is currently well over \$700bn a year. Liberalisation would give added impetus and a healthy stimulus to world economic growth.
- Agreements on intellectual property rights and on foreign investment. The former would harmonise rules for patents, trademarks and copyrights and make it more difficult to pirate the results of costly research and development programmes. The latter aims at stimulating investment flows by establishing guidelines for the trade-restricting conditions that governments impose on foreign investors; they may, for instance, demand that a foreign manufacturer buy a certain proportion of local materials or export a given percentage of his production.

Once again, the outcome of the whole Uruguay Round of the Gatt hinges on agriculture, says William Dullforce

The final showdown

WHAT'S AT STAKE IN WORLD TRADE



Source: GATT

• The removal of what many developing countries consider to be a grave injustice at the heart of the GATT system, the Multi-Fibre Arrangement which governs the \$200bn annual trade in textiles and clothing. Originally designed to give manufacturers in the importing countries a breathing space in which to adjust to Third World competition, the MFA has confined exporters to a straitjacket of bilaterally negotiated import quotas for the past 30 years.

• Within GATT's traditional field of action, the roughly \$2,500bn-a-year trade in manufactures, the Round is poised to give a growth-stimulating injection through an overall reduction of one third in tariffs and the removal of many non-tariff barriers. Mrs Carla Hills, the US Trade Representative, recently estimated that such a reduction would be worth some \$5,000bn in extra growth to the world economy over the next decade.

A revamping of GATT itself has been a core idea in the Round. For two and a half decades after the second world war, world trade in goods was stimulated by the application of GATT's basic most-favoured-nation (MFN) rule, under which a government has to extend trade benefits granted to one country to all other GATT members, and by GATT's simple concept that protection against imports should be achieved by means of non-discriminating tariffs.

However, in the 1970s governments started to chip up the GATT system by subsidising industries threatened by competition, by making dubious and more extensive use of GATT rules that

allow countries to retaliate against alleged dumping and by striking voluntary export restraint deals. In the Round negotiators have been trying to firm up GATT rules and to agree on improvements to its dispute settlement mechanism that would significantly increase GATT's credibility as the watchdog of world trade.

Big trading nations would like to wrap up the Round with an agreement to convert GATT into the fully fledged World Trade Organisation

Failure of the Round would accelerate the movement towards the formation of competing regional trading blocs

(WTO) which it was originally intended to be. In Geneva last week both the EC and the US reiterated their desire to have the results of the Round, including the GATS and the agreement on intellectual property rights, embedded in a WTO.

Set against these ambitions, the collapse of the Round would be an enormous and humiliating setback. Failure would accelerate the movement towards the formation of competing regional trading blocs based around the EC's single market, the North American Free Trade Agreement under negotiation between the US, Canada and Mexico and a Pacific grouping with Japan at its centre. While it is impossible to quantify

the loss in trade growth, there would certainly be a surge in the number of trade disputes. Anti-dumping measures, currently one of the favourite defensive weapons of both the EC and the US, would multiply. An emboldened GATT might well be incapable of handling disputes adequately, leading to a situation in which the powerful trading blocs would rely more and more on their own muscle to assert their will in trade matters.

Mr Richard Gephardt, the Democrat majority leader in the US Congress and the godfather of the so-called super 301 legislation, which enjoins the US administration to take unilateral, punitive action against countries considered to be trading unfairly, has already proposed that a "super super" 301 be enacted. The European Commission has plans to introduce counterpart legislation for the Community, should the Round collapse. Failure would also renew demands from some parts of EC industry for wider use of voluntary export agreements with Japan and the newly industrialised countries.

Among the most anxious to avoid a disastrous end to the Round are the east European countries. They see the reinforcement of the global trading system as a guarantee that their switch to market economies will not be thwarted by the kind of difficulties in finding outlets for their exports that they have already experienced with the EC.

What then are the chances of bringing the Round to a successful conclusion by next March? The odds improved after the quadripartite trad-

ing powers - EC, US, Japan and Canada - decided in September to make a concerted effort to fulfil the pledge by the leaders of the seven big industrialised countries at their London summit to complete the Round before the end of 1991. The "quad's" decision enabled Mr Arthur Dunkel, GATT's director-general, to force the pace.

He gave the seven groups which have been negotiating the agreements - on agriculture, services, intellectual property rights, market access, textiles and clothing, strengthening GATT rules and GATT institutions - until the end of October to finish their work and come up with draft texts. By yesterday's deadline, however, no drafts were available. Mr Dunkel has run into a muddle. Many countries, notably some leading developing countries such as India, Brazil and Argentina, have declined to come to terms until they can see what benefits they will draw from the overall package of results. This package will be embodied in a 1,000-page "blockbuster" of draft agreements that Mr Dunkel has to present before the end of this month.

Although much work has been done to narrow differences in the past three weeks, particularly in the services group, delegations have in fact been waiting to see what will happen in agriculture. Negotiators have had texts or at least parts of texts to work on in all other areas. There is no document yet on farm reform; the assumption has been that Mr Dunkel would produce a draft agreement.

Before he can do that, he needs a signal from the protagonists. The scenario has been for the EC and the US to negotiate bilaterally, any ideas that emerged would then be put to the Cairns Group of 14 farm-exporting nations led by Australia and to Japan. If the shape of a compromise emerged, Mr Dunkel would be given the signal to go ahead.

But the timetable has slipped. Mr Guy Legras, EC director-general for agriculture, and Mr Richard Crowder, US agriculture under-secretary, only started full-scale talks in Washington on Monday and were continuing yesterday in Brussels.

Hope for a compromise rests on the "elbow room" given to Mr Legras by the German cabinet's decision, subsequently embraced by EC trade ministers, that concessions had to be made over farm subsidies, in order to secure the substantial benefits that would be available for EC industry and services companies from a successful Round. For the first time EC industrialists lobbied their governments vigorously to obtain the change of policy.

Chances of a farm deal have certainly improved since the trade ministers' meeting in December, at which the EC offered to reduce its domestic supports by 30 per cent over 10 years containing from 1988 while the US and Cairns Group held out for cuts of 90 per cent in export subsidies and 75 per cent in internal supports and border protection. The EC has since agreed to negotiate reductions in all three areas and has implicitly accepted the principle of converting all import constraints into tariffs and then progressively reducing them. It has also embarked on its own CAP reform.

The US and Cairns Group are ready to compromise on the size of the initial cuts but insist that a mechanism must be put in place which binds all governments to continue reducing trade-distorting farm subsidies. Argentina, Brazil and Uruguay - all members of the Cairns Group - are looking for some immediate opening of markets.

A farm deal is needed urgently. Even with a compromise over agriculture as a catalyst, many knotty and often intractable issues have to be solved in other areas as governments try to balance the trade gains they will receive against the concessions they have to make. The only certainty is that the Round is now heading for its final showdown.

Glasnost rebounds

The Madrid peace conference may one day make world heroes of the Israelis and Arabs taking part. But it could well have dealt the coup de grace to the lingering international prestige of Soviet president Mikhail Gorbachev.

He has been completely eclipsed by George Bush in the Spanish capital, as witness an incident when the two of them were giving a press conference at the Soviet embassy.

How, someone asked, was the US supposed to grant aid to the Soviet Union while the union was itself failing apart? Many of its companies were refusing to abide by Moscow's economic and arms agreements, the Ukrainians being the outstanding examples.

Bush's reply was aptly non-committal: "Well, I think it's President Gorbachev's feeling that they will co-operate on economic matters."

Gorbachev - despite his failure to win Ukraine support for his economic agreement between 12 other republics and Moscow - was far firmer. "Friday morning I spoke with the prime minister of the Ukraine, Mr Volkin," he declared. "This gave him the opportunity... to tell us and report to us that, in fact, he will sign - maybe he's already signed it since I left Moscow - but in these last several days he will have signed it."

Post mortem

The abrupt departure of Ultramar's old guard raises some rather disturbing questions for the City. The first, and most obvious, is why the top management of a company with an unimpressive record

OBSERVER

were paid such handsome sums for such a long time. The sooner shareholders are allowed to vote on directors' service contracts the better. In the meantime one can only wonder why Ultramar's big shareholders such as Morgan Grenfell, Robert Fleming and Schroders, did not take the matter into their hands sooner.

They might legitimately argue they were relying on Ultramar's non-executive directors who are well known in City boardrooms. Lord Remnant, deputy chairman since 1981, sits on boards ranging from Union Discount to the Bank of Scotland and National Provident. As a former partner of accountants Touche Ross and chairman of the family fund-management firm for nearly a decade, he should have been a reassuring name for investors.

Fund managers describe Jimmy Remnant as a delightful gentleman. However, he seems to be a throwback to days when the City was a small village and non-executive directors found their jobs through the old boy net.

Object lesson

Did the London Stock Exchange deserve to lose its monopoly over gathering price-sensitive information on listed companies? The exchange itself appropriately answered the question.

Bruised kiwis

Little known statistic from one of the world's rugby-mad countries. The 1981 annual report of New Zealand's Accident Compensation Corporation shows that the number of male road accident victims totalled 5,455 while the number of rugby players compensated for accidents was 7,225.



Two years isn't so long to wait, I suppose

Just learned the monopoly was ending. The DTT's announcement did not appear on Topic, the exchange's share price and company news service, until one minute past one: an hour and a half late.

Reuters did better. But not all that much, getting the news out at 12.22. A bit more competition needed, perhaps?

Czech off

Harmonisation was never going to be easy. As transport ministers and officials from 26 European countries met in Prague to thrash out ways of

unifying Europe's disparate road and rail networks, their Czechoslovakian hosts were abruptly excluded from the proceedings when their translation service was cut off.

A disembodied voice told other delegates through their earphones: "We regret that the Czechoslovakian interpreters have stopped work on learning that their remuneration is different from that of the interpreters in the other booths."

Plus change, as the Czechs don't say.

Tunnel vision

June 16 1988 is the crucial date, the day the first paying toll will be levied through the Channel tunnel. Only then will Eurotunnel's Sir Alastair Morton know whether the inaugural "Far Sighted Award" he received yesterday is a happy omen or a poisoned chalice.

There was still plenty of scope for him to trip over his own bootlaces, he said when accepting the trophy in London from the industry-backed Invest in Britain Campaign. But he felt more confident now he had learned how to deal with government.

The trick was to go on publicly voicing loud criticisms until eminent figures began siding up to you and muttering: "You do realise that when you go over the top, people stop listening." That was a clear sign you were at last getting through, Morton said. Besides the far sighted trophy for upholding the UK's long-term interests, Invest in Britain is also inaugurating the "Myopic Award" for doing the opposite. This year it goes collectively to the clearing banks "for their ability to aggravate the recession by penalising small businesses".

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FTI/191

Hugo Dixon subjects the UK telecoms group's profits to some searching comparisons

BT's current 22.6 per cent ROCE as compared with 19.6 per cent at the time it was privatised in 1984.

company has been merely exploiting a loose regulatory regime.

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Miyazawa watches as pub brawl erupts

Japan's new leader seems powerless to end factional fighting, writes Robert Thomson

THE Japanese political equivalent of the pub brawl has erupted since Mr Kiichi Miyazawa was chosen to be the country's next leader, with factions and individuals slugging it out over seats in the new cabinet and executive posts in the ruling Liberal Democratic Party.

It is a measure of Mr Miyazawa's political weakness that he has been a spectator to the bare-knuckled settling of scores among his LDP colleagues, who agree that the end of Mr Toshiki Kaifu's "clean" reign means that the taint of scandals past is no longer a bar to cabinet membership.

The factional force, spiced with public threats and childish insults, has reinforced the popular perception that not much has changed in Japanese politics, despite the recent debate on ambitious reforms to the political system.

Having watched the daily melodrama of scorned politicians lamenting that they have "missed their turn" at the top, one newspaper simply asked, "what is the LDP doing?" and demanded that Mr Miyazawa step in and break up the fight. Another said that the new prime minister has as little authority over the party as his predecessor and dubbed him an "English-speaking Kaifu".

For Japanese who presumed that the rise of the sophisticated Mr Miyazawa would mean stronger leadership and a more sophisticated LDP, this week's events have proved disappointing. New appointments are made without regard for an individual's capability, and are intended to maintain the balance, or imbalance, among the party's five factions.

Mr Michio Watanabe, a faction head,



Spectator: Kiichi Miyazawa has been unable to impose authority

senses that he should be more of a statesman if he is to realise the ambition of becoming prime minister, so he has asked for and apparently received the post of foreign minister. This is the same Michio Watanabe who has been forced to apologise several times for racial slurs, although his sometimes thoughtless "straight-talking" is cited by supporters as his most valuable asset, apart from the factional base.

The return of the tainted is best highlighted by the choice of Mr Koko Sato, 63, as chairman of the LDP's executive council. He was given a two-year suspended prison term on charges arising from the Lockheed bribery scandal, but stayed in parliament, and returned to the LDP after his probation period ended in July 1989.

He had generally been known as Takayuki Sato, but his office staff now insists that the Chinese characters be rendered as Koko Sato, and say that the change has nothing to do with the tarnishing of his reputation - the two Chinese characters in contention are translated as "fierce piety".

It is a measure of Mr Miyazawa's free hand in choosing his senior officers, both Mr Sato and Mr Watanabe would probably have missed out. But the new prime minister, to be installed formally next week, has been overshadowed by the "godfather", Mr Shin Kanemaru, the 77-year-old head of the powerful Takeshita faction.

Mr Kanemaru has a Marlon Brando mumble, an expressionless face under close-cropped hair, and an unnerving, vacant stare. His "late-night phone calls" are reported breathlessly by the Japanese media, which presumes that the godfather is a master manipulator and that his judgment, a judgment that comes in short sentences, is the last word on most issues.

The godfather is not infallible, and is clearly more at home in the smoke-filled backroom than on the international stage. During the past two years, Mr Kanemaru has left a trail of foreign policy debris: on a visit to North Korea, he promised Pyongyang financial compensation for its isolation of the last four decades; and in Beijing, he insulted the hosts by offering himself as a "honest broker" in bringing Taiwan back to the Chinese fold.

Part of Mr Kanemaru's skill is in cultivating younger LDP politicians and in maintaining ties to construction companies and property developers, important

suppliers of political contributions. He has publicly claimed the credit for choosing Mr Miyazawa and for picking the moment to dump Mr Kaifu, who was dependent on the Takeshita faction for support.

It doesn't pay to cross the godfather. A member of the Mitsuoka faction, the second largest, recently suggested that Mr Kanemaru represents the bad, old ways of Japanese politics, and that he should retire as a sign of the party's commitment to political reform.

That comment and the more general animosity between Mr Kanemaru and the faction's head, Mr Hiroshi Mitsuoka, who was a prime ministerial contender, prompted the godfather to announce that no Mitsuoka man would take an executive post. The Mitsuoka faction then threatened to cross the floor during the parliamentary vote on Mr Miyazawa's appointment as prime minister, and ultimately got what it wanted.

The man most likely to be the next finance minister, Mr Tsutomu Hata, 56, does have the respect of ordinary Japanese. He had been a bus company employee, selling season passes and working on a midnight run, and is still fond of describing himself as the "salaryman's politician".

More recently, he has twice served as agriculture minister, impressing the ministry's bureaucrats with his detailed knowledge of policy. Mr Hata, a member of the Takeshita faction, favours strengthening the cabinet's role, making it less of a transit lounge for politicians seeking the cachet of a cabinet post, and better equipped to serve Japan's interests.

THE LEX COLUMN

Three overboard at Ultramar

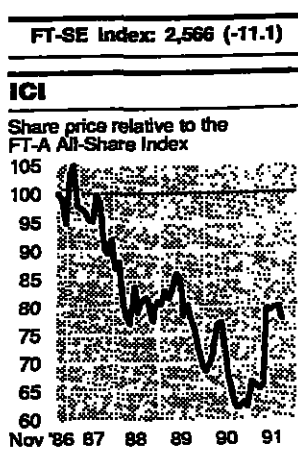
FT-SE Index: 2,566 (-11.1)

The resignation of Ultramar's chairman and two directors in response to Lasso's hostile bid is a novel defensive ploy that deserves a place in takeover history whatever the outcome. The Ultramar option can be taken when the bidder's attack on a discredited, over-paid top management manages to obscure the central question of asset value, threatening to secure its victim quickly and cheaply. The target company stands its ground, but turns the tables. The vulnerable managers resign and waive part of their contractual rights in a belated gesture towards their shareholders. The revamped board is then free to make its defence on grounds of its own choosing, while basking in the glory of having swallowed its own poison pill.

So far, so good. Desperate times call for desperate measures, and Ultramar may just have bought itself a closer, and presumably still more depressing, idea of how much new paper it will have to absorb.

Beyond that, he waded into the debate on bank deposit insurance after the BCCI affair. His support for the notion that the insurance cost should be borne by the country of incorporation may boost the cause of those now arguing for such a rule at European level. But it is hard to see how it would work in practice. In the context of last night's speech, it looked merely a small political sop to the clearing banks who are furious at having had to stump up for BCCI.

For the first time in several hectic months yesterday ICI took the stage primarily as a bellwether stock. The market now has a clear choice between the studiously dead bat of a leading industrialist and the more positive rhetorical shots of a senior politician. The lack of any confirmation of an upturn apart, the main interest in ICI's predictably improved third quarter figures was the progress of its cost reduction programme. At the very least this looks to be on target with a little under one third of the £400m annualised savings promised by 1994 now achieved. The depressing thing from the company's point of view, though, is that these savings need just to stand still. ICI may be a geared recovery play but at last night's price of £11.71 you have to look into 1993, through rose tinted spectacles at that, to find value on fundamental grounds. Some sort of bid premium is



Nov 86 87 88 89 90 91
Source: Datastream

obviously justified but exactly how much only the good Lord knows. Hanson may be boxed in for the moment by the dirty tricks brigade, political timing, and the quietly winning ways of ICI's new chief operating officer, Mr Ronnie Hampel. Significantly, though, Beazer has provided an alternative preoccupation, enough to be getting on with between now and the window of opportunity which some see in the middle of next year. At that point ICI's figures may start to look less impressive by comparison with earlier quarters, a potential source of shareholder disquiet which from Hanson's perspective would sit nicely with Mr Major's re-election. Privately, the ICI board may be praying for Labour.

Thames Water

It is hard to think of a normal company which would be grateful for the opportunity to present a subdued, recession-hit interim result. But that was precisely the impression given by Thames Water yesterday when it announced pre-tax profits growth of just 4 per cent. The picture, though, is not exactly grim: it may be politically inconvenient, but Thames is well on course to exceed last year's annual profit by around 10 per cent.

The modest 7 per cent half-year dividend increase is another sign of how things have changed. A year ago, Thames confidently boasted its pay-out by 19 per cent and helped trigger intervention by the industry regulator. One suspects the company wants to keep open the possibility of a bonus next July should the present government win the election. Doubtless the rest of the sector will be similarly tempted.

Reuters

Yesterday's 4 per cent jump in Reuters shares suggests that speedy access to the news does not always make for correct interpretation. The government's decision to end the Stock Exchange's stranglehold on corporate news announcements will not boost Reuters revenues much, though it is a convenient marketing boost for the company's new UK equity service. By contrast, it spells trouble for the Exchange's own Topic news service, which all the unconvincing flap about regulatory problems and disorderly markets can ill conceal. Perhaps that was why Topic was so slow to publish the ministerial release.

Major and Kohl are still far apart

By Quentin Peel in Bonn

THE CHANCES of Britain and Germany bridging differences over European political union were seen as remote yesterday on the eve of a meeting between Mr John Major, the British prime minister, and Chancellor Helmut Kohl.

The sensitivity of the Bonn talks means they will take place under a virtual news blackout. Only the closest advisers will be present and no press conference will be given. Discussions will include common European defence policy, majority voting on foreign policy and social affairs, and strengthening the powers of the European Parliament.

British officials were adamant that if Mr Kohl wanted the Community to agree a treaty on economic and political union in six weeks, it would be on Britain's "realistic" terms.

"It will be very much a

working meeting. It wouldn't be in the Prime Minister's style to go and stomp in with a blunt instrument. But he's clear that he is in a strong position. He will be making clear what the strength of (British) opinion is on key issues," one official said.

The meeting comes three days after talks on the same issues between Mr Hans Dietrich Genscher, the German foreign minister, and Mr Douglas Hurd, his British counterpart.

"We can't be very hopeful if the Genscher-Hurd talks are anything to go by," a German official said. "We try to help Britain as far as we can, but we have limits, too."

Both sides are stressing their efforts to find room for compromise in the six weeks before the EC summit in Maastricht, which is meant to achieve treating on European political and monetary union.

Relations between Mr Kohl and Mr Major are better than between the German chancellor and Mrs Margaret Thatcher, and there is sympathy in Mr Kohl's Christian Democratic Union for Mr Major's lack of room for manoeuvre in his own Conservative Party, especially in the run up to a general election.

However, there is also real frustration in Bonn at what is seen as Britain's failure to compromise on key questions. "We have to discuss and discuss and discuss again to find out where the fields of compromise are," said a German Foreign Office spokesman.

The most difficult issues include finding means to strengthen the powers of the European Parliament to provide democratic control of EC decisions, and a way of increasing the area of national voting above all in foreign policy and

social policy questions. British officials hope that British support for inter-governmental co-operation in fighting crime and drug-trafficking, and last year's Chancellor Kohl's vision of a "European" joint police force, will be a helpful gesture.

But at the heart of their differences remains a British desire to keep the maximum number of European policies subject to inter-governmental arrangements, and not the institutions of the European Community. Bonn thinks the opposite on most questions.

There was no sign of movement yesterday on the extension of majority voting to wider areas of social policy, when Mr Michael Howard, British employment minister, met Mr Horst Günther, German state secretary for labour and social affairs, in Bonn.

Toyota in single-union agreement for British car plants

By Kevin Done in London

TOYOTA, the Japanese car maker, has signed a single-union agreement for its UK car and engine plants which are due to open next year.

The agreement with Britain's AEU engineering union adds significantly to the fierce competitive pressures facing established car makers in Europe. Japanese vehicle producers are developing a capacity to build at least 1.2m cars and light commercial vehicles in Europe by the end of the decade.

They are introducing labour saving and production methods that are forcing European car makers to seek urgent reforms at existing plants. The Toyota agreement isolates Honda as the only one of the three Japanese car makers developing plants in the UK not to have conceded union recognition. The AEU has a similar agreement with Nissan.

Mr Bill Morgan, AEU executive councillor, said the union would seek a meeting with Honda "as soon as possible" to discuss recognition.

Mr Bill Jordan, AEU president, and Mr Bryan Jackson, human resources director of Toyota Motor Manufacturing (UK), said the agreement was not a "no-strike deal".

The agreement includes flexible working practices and team-working and calls for disputes to be settled through consensus. The workers will elect representatives to sit beside top executives on a 17-member company council, the Toyota Members Advisory Board, which will include responsibility for reviewing salaries and working conditions. There will be "peer group involvement" in any disciplinary procedures.

The AEU, a leading force in the campaign for a shorter working week, has conceded a 32-hour week at the car assembly plant at Burnaston, near Derby, the engine plant at Deeside, north Wales.

The plants will be "single status". All workers will be paid a monthly salary without having to "clock in". They will receive free medical insurance and five weeks' holiday. Toyota said "job security shall be and shall remain a constant priority. The company aims to provide long-term stable employment."

The AEU won the Toyota deal in the face of stiff competition from four rival unions, the TGWU transport union, the MSF general technical union, the GMB general union and the EETPU electricians union.

Ford UK workers reject two-year deal, Page 12; Nissan profits fall 56 per cent, Page 25

Germany to cut federal subsidies by 8%

By Christopher Parkes in Bonn

THE GERMAN cabinet yesterday applied the brakes to runaway public spending with an agreement to cut federal subsidies next year by 8 per cent.

Demanding "strict budgetary discipline" in all sectors, Mr Theo Waigel, finance minister, told the cabinet that total financial aid and tax subsidies handed out by Bonn, state governments and local authorities, had soared this year by 24 per cent to DM59bn (\$83.25bn).

About DM11bn of the DM19bn increase had been poured into the east, which is soaking up resources at an increasingly alarming rate.

The meeting was also of mounting deficits at the Treasury, the organisation charged with privatising east German industry. Mr Waigel said it was expected to record a shortfall of DM30bn next year - the maximum allowed under its constitution - after a DM25bn deficit in 1991, its first year of operations.

In an effort to relieve the pressure, the cabinet backed a proposal put forward by Mrs Birgit Breuel, the Treasury president, that German and foreign banks should be

encouraged to take over east German companies, use their expertise to rationalise them, and later sell them on their own account.

"There are some things that banks can do more easily or better than state agencies," Mr Dieter Vogel, the government spokesman told journalists later, although he stressed that the cabinet fully supported the publicly-funded Treuhander.

Mr Waigel completed his picture of the strains and costs now evident in the reconstruction of the former DDR with a report that all of this year's DM12bn budget for "upswing east" - a two-year programme for social and educational improvements - had been swallowed up by the middle of this year. Part of next year's tranche had already been allocated.

This project is funded by a 7.5 per cent income tax levy which is due to be scrapped next July.

The cabinet approved the minister's suggestion that subsidies from federal coffers, which account for almost 40 per cent of total east German income, have risen by 28 per cent this year, should be cut to



Theo Waigel: demanding strict budgetary discipline DM35.6m. It also reminded state and local governments that the coalition had agreed on a freeze on public services expenditure. In schools and hospitals, for example, increased spending on materials or services has to be offset by cuts elsewhere.

Public housing and supports for coking coal and agriculture are among the heaviest consumers of direct federal and state aid, while tax reliefs for home owners cost at least DM5bn.

According to Mr Waigel's report, almost 3,000 of the 8,000 companies under Treuhander control had been privatised by the end of September, with the purchasers guaranteeing 720,000 jobs. The sales had ended the agency's role in DM14bn. After starting 1991 with 2.9m employees under its protection, this was expected to be reduced to 1.6m by the end of the year.

The opposition Social Democrats (SPD) called for an immediate change of tactics. Most of the companies privatised so far were small to medium-sized enterprises such as hotels, shops and cinemas. That was only the first and easiest step, said Mr Wolfgang Roth, an SPD economics spokesman.

Less than 3 per cent of the Treuhander's expenditure had been spent on the most difficult and costly process of rationalisation and restructuring of heavy industry, he claimed.

Two sides stake out positions at Mideast talks

Continued from Page 1

invite our partners to this process to come to Israel for the first round of talks," he said.

Earlier Dr Haidar Abdul-Shafi, the chief Palestinian delegate, condemned Israel's "blind and violent occupation", demanded an immediate halt to Jewish settlements on Arab land, and repeatedly made clear his loyalty to the Palestine Liberation Organisation, which has been excluded from the conference at the insistence of Israel.

Quoting the 1974 "gun and

olive branch" speech to the UN by Mr Yasser Arafat, the PLO leader, he said: "Let not the olive branch of peace fall from my hands." Israeli delegates in the palace's Hall of Columns grimaced and flinched as they were subjected to an unprecedented series of public rebukes.

In Ramallah in the occupied West Bank, Palestinians took to the streets in a demonstration in support of Mr al-Shafi, delighted that their cause had been given such international attention. They adorned Israeli army vehicles with olive branches as soldiers - who

earlier yesterday had been firing teargas to disperse demonstrators - smiled.

Although Mr Shamir made no concessions, Israeli officials were hoping that his measured address would set the tone for the rest of the day, and they expressed disappointment at the Arab speeches which followed. "They were full of vituperation, full of slander and condescension," said Mr Binyamin Netanyahu, the Israeli deputy foreign minister.

"If you read the texts, these speeches effectively call for the dismantling of Israel."

Mrs Hanan Ashrawi, spokeswoman for the Palestinians, was similarly dismayed by Mr Shamir's speech. Accusing him of racism, she said: "It reflects the attitude and tone of an occupier and a brutalising authority and the extreme right-wing position of his government... He did not make a single conciliatory gesture to the Palestinians."

It was clear that each side had succeeded only in pleasing its own people. In Israel, government supporters and opposition spokesmen praised Mr Shamir's speech.



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16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16

Temperatures at midday yesterday. C-Celsius, F-Fahrenheit. W-Wind. R-Rain. S-Sunny. B-Cloud. O-Overcast. T-Thunder.

RECRUITMENT

JOBS: Swiss bank's survey gives rare comparison of lower-ranked workers' money rewards

What leaner cats earn across the world

A "land in which it seemed always afternoon." Thus the poet Tennyson described the leisureed home of the lotus-eaters (or, in his spelling, lotus-eaters).

The patch the Jobs column inhabits is different: a land where it seems to be always morning 5.30 on a Tuesday evening, the deadline for each week's outpourings. That certainly makes the time between go quickly, too fast for me to be conscious of the passage of longer intervals such as years.

This week, however, something has happened to lengthen my time-scale. "Good Lord, it must be 1991 already," I thought when the mail brought a booklet from Union Bank of Switzerland, which is published only every third year.

It was nevertheless a welcome intrusion because it enables me to respond to a question frequently raised by readers dissatisfied with the pay indicators appearing in this corner of the FT - to wit, *What about the workers?*

Those who ask it complain that the figures printed here are heavily biased towards the managers and high-grade specialists constituting the fatter cats of the working world, at the neglect of the leaner masses scratching their living below. And it's a bias I cannot deny even though I am usually unable to

correct it, being dependent for my data on pay surveys made by consultancies which concentrate on the said upper ranks.

Union Bank of Switzerland's exercise is in my experience a unique exception, which surely makes it worth noting. Even so, compared with the main surveys carried out on a continuous basis, it has the status of only a spot check. Hence the snags inherent in all such studies, which make it foolish to take their findings as better than a loosely approximate sketch of the real state of pay, apply to the Swiss bank's figures more so still.

What it does is to take a dozen jobs which are done pretty well everywhere, and check on the money rewards - salaries plus bonuses - of typical holders of those jobs in big cities around the globe. The latest survey covers 48 of some, and was made some six months ago. (The then prevailing exchange rates, used to convert other currencies into sterling, are listed in the table.)

In addition, the bank compares the prices of characteristic house-

hold budgets in each city, enabling it to assess what the net pay of each of the job-holders is worth in buying power. Because of technical difficulties, however, the price comparisons do not include the costs of house-purchase or rent.

Anyone wanting the booklet giving the full findings should contact Union Bank's GEIC department, Bahnhofstrasse 45, 8001 Zurich, Switzerland; tel Zurich 234 6644.

My table refers to only 21 of the 48 cities, and just three of the 12 jobs. They are the manager of an industrial production department with 100-plus employees, a primary school teacher, and a secretary to a middle manager in industry. No matter where the particular post is located, its holder is the same type of person although subject to different tax rates and state benefits, which in each case are standard for the city concerned.

The people in the manager's job are technically trained as well as long experienced in the work. Aged about 40, they are married but have no children.

The primary school teachers, again married without children, are

in the mid-30s. They have about 10 years' experience since qualifying, and work in the publicly financed education service.

Youngest of the lot are the secretaries, being around 25 and not married. They have been doing the work for five years or so, and

are proficient in one foreign language. As may be seen, Union Bank's check showed them better off for buying power than the

married teacher 10 years older in four places. They are Madrid, Singapore, Vienna, and perhaps more surprisingly Oslo, although in Copenhagen and Stockholm also the secretaries and teachers were on a par.

Even so, the biggest surprise for me is the London-based production manager's low ranking compared with other European counterparts. I could understand the British manager having less buying power than the equivalents in Düsseldorf, Vienna, Paris, Geneva, and even Brussels and Amsterdam.

That would not be far out of line with the results of more regular surveys of international scope. But I would not have expected the London department chief to be poorer than those in Dublin and Copenhagen, to boot.

Still, it could well be that in the specific case of middle management in manufacturing industry, Union Bank of Switzerland's finding is more accurate than the evidence of other, larger-scale surveys I have seen. After all, those which show the Brits doing better than the Irish and Danes tend to lump industrial managers together with similar rankers in more pampered service sectors, including finance.

Michael Dixon

City	Exchange rate £1 =	Production department head			Primary school teacher			Secretary		
		Gross pay	Net pay	Buying power	Gross pay	Net pay	Buying power	Gross pay	Net pay	Buying power
New York	1.7	59,386	39,848	40,291	19,300	14,787	14,951	16,153	12,234	12,370
Düsseldorf	2.9	41,036	28,902	28,886	19,419	15,737	16,885	16,172	11,283	12,106
Toronto	2.1	34,563	23,685	28,445	20,785	14,431	17,324	12,827	9,145	10,978
Vienna	20.7	30,762	21,676	23,408	12,493	9,145	9,876	13,540	10,274	11,085
Paris	10.0	31,593	22,151	22,850	12,471	9,680	9,990	12,293	8,670	8,947
Geneva	2.5	36,404	25,833	22,630	14,444	10,714	11,477	13,006	11,105	11,130
Tokyo	247.6	37,116	29,069	21,302	19,004	15,678	11,477	21,735	16,094	14,130
Brussels	80.4	41,808	18,410	21,018	13,481	8,314	9,491	14,809	8,195	9,355
Hong Kong	14.3	18,113	15,203	20,057	12,590	11,105	14,650	7,245	6,582	8,897
Amsterdam	3.3	27,674	15,381	19,745	12,946	9,284	11,892	12,412	8,849	11,259
Singapore	3.2	19,587	13,540	17,689	5,760	4,276	5,580	6,532	4,810	6,288
Sydney	2.4	21,201	14,550	17,301	13,718	10,368	12,359	11,837	9,264	11,015
Dublin	1.1	25,536	15,500	17,184	13,837	10,689	11,850	11,521	7,542	8,361
Copenhagen	11.3	30,287	16,866	15,589	17,281	10,452	9,642	17,281	10,452	9,642
London	1.0	20,013	15,500	15,500	15,975	12,530	12,530	11,996	9,264	9,264
Helsinki	7.0	34,266	19,004	14,077	16,766	12,471	9,238	14,371	10,036	7,434
Milan	2166.0	19,360	13,659	14,039	11,699	8,788	9,033	11,165	8,373	8,805
Madrid	163.0	16,450	12,174	10,929	14,015	10,650	9,542	14,480	10,868	9,758
Stockholm	10.8	22,923	9,205	8,653	16,887	7,542	5,705	16,887	7,542	5,705
Lisbon	255.0	7,601	5,939	8,904	5,986	4,810	7,211	3,919	3,207	4,808
Oslo	11.6	16,747	9,739	7,104	12,471	8,076	5,891	14,809	9,027	6,584

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- Carmel Ryan**, Personnel Manager, Lyons Tolley "Very useful, even for Personnel".
- Gadby Knapp**, Staff Development Manager, Chantrey Wallaceott "Not just enjoyable, but extremely informative".
- Richard Piper**, Director, UK Finance, Logica "Both entertaining and informative".

Corporate Affairs Professional North East

Northumbrian Water Group plc, capitalized at £250 million, is a dynamic business seeking to maximize shareholder value through concern for customers, employee involvement, a commitment to quality and care for the environment. Aiming to become the UK's leading water and waste treatment based group by 1995, Northumbrian Water is expanding beyond its core business and is poised to realize growth plans on both a national and an international scale.

A high priority is given to effective communications with all target audiences. The Group is therefore looking for an additional Corporate Affairs Professional.

You will be a key figure in a highly proactive function, responsible for all aspects of corporate and financial communications. Working closely with the Corporate Affairs manager, you will:

- Plan and implement the Group's communications strategy.
- Manage and develop financial PR/investor relations programmes.
- Promote cultural change and a new corporate identity.

A broad awareness of business and an interest in the City will be essential to the qualities you possess, as will effective oral and writing skills. You may also have corporate/financial PR consultancy experience.

Of graduate calibre and already in an executive role, you must be able to demonstrate creative flair, strong interpersonal skills and sound political judgement.

In return you will enjoy an excellent reward package, which includes a car, contributory pension scheme, private health care and relocation assistance where appropriate.

Please send full CV, quoting reference number MS1474 to: **Martin Spencer**, CPCR Ltd, Eldon House, Regent Centre, Gosforth, Newcastle upon Tyne, NE3 3PW. Telephone: (091) 213 0990. Fax: (091) 284 2109.

CPCR
HUMAN RESOURCE
CONSULTANTS

FUND MANAGEMENT MARKETING

an opportunity to lead the marketing strategy competitive salary

Our client, a London based international private bank, has the substantial resources to achieve its objective of providing high quality banking and investment products to successful and discerning private clients and their companies globally.

The small fund management team has now established a base from which to grow and is seeking to appoint a client executive to develop and implement the marketing strategy. The bank has a full range of banking products to enable you to offer a comprehensive financial service to your clients. With the responsibility for the generation of additional discretionary funds to manage, you will also be expected to make a major contribution towards the bank's global investment strategy.

Probably in your mid-thirties to mid-forties, you will be a proven portfolio/client relationship manager with experience in a diverse range of international market instruments and be familiar with modern portfolio management techniques. Your background will be in a private banking or similar financial services institution dealing with high net worth individuals. Above all you should be P.C. literate, highly self-motivated, with strong interpersonal and communication skills coupled with an imaginative and creative flair. An additional language skill would be a distinct advantage.

This is a rare opportunity to participate in and actively influence the growth and direction of the fund management division. Remuneration and benefits will reflect the importance placed on this role. If you are suitably qualified and ready to accept this exceptional and rewarding challenge please telephone or send your curriculum vitae, in strict confidence to: **Ian Dodd**, Executive Director.

INTERNATIONAL FINANCIAL RECRUITMENT CONSULTANTS

7 Birch Lane,
London EC3V 9BY

Tel: 071 895 8050
Fax: 071 626 2092



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PEREGRINE

Hong Kong/
Singapore

Economist

Trained economist to join small economics team with very successful, highly regarded Asian based institutional broker. Lively, independent, sales-driven culture has underpinned rapid, profitable growth. Strong balance sheet, excellent corporate finance team and international distribution capability. Offices in Hong Kong, Singapore, Thailand, Indonesia, Malaysia, Vietnam and the Philippines with further regional expansion underway. Competitive remuneration reflecting skills and experience.

THE ROLE

- Reporting to the Director of Economic Research as part of a small, highly motivated, commercially oriented team.
- Responsible for preparation and presentation of regular economic digest.
- Producing independent, thoughtful analysis and forecasts for regional economies. Ad hoc analysis to support sales team.

THE QUALIFICATIONS

- Law 20's early 30's, seasoned, capable economist from commerce or academia. Must articulate economic issues succinctly and add value in reporting. Knowledge of region desirable but not essential.
- Experience of macro-economic analysis at country and regional level. Excellent writer. Good communicator for client and sales team interaction.
- Bright, personable self-starter with initiative and small team orientation. Ambitious to progress within group.

London 071-973 0889
Manchester 061-941 3818

Selector Europe
A Spencer Stuart Company

Please reply, enclosing full details to:
Selector Europe, Ref F3081011,
16 Connaught Place,
London, W2 2ED
071-973 0889

Compliance Officer

to £30,000
Major name in the securities market is currently seeking a Compliance Officer for its Equity & Fixed Income divisions. Responsibilities will include ensuring full compliance in these divisions, development and performance of unit programmes, advising on current regulations and disclosure. Graduate essential, as is a knowledge of SFA regulations. Accountancy qualification desirable. Excellent opportunity for a committed self-starter.

Eurobond Settlements Manager

£25,000
Top City name urgently seeks an experienced manager to head its new Eurobond settlements department. Duties will be the supervision of Eurobonds & Government Bond Settlements which includes repurchase transactions, domestic, cash management, bond borrowing and bond lending. The successful applicant will be able to demonstrate excellent interpersonal and communication skills and have the ambition to develop and lead a dynamic area. A level education minimum. Aged 25-35.

Senior Settlements Officer

£25,000
Prestigious City investment bank seeks to recruit a dynamic, degree educated Settlements Supervisor, aged 24-35, for its Fixed Income Settlements area. Products to be covered include Equities, Bonds, Treasuries and all other Fixed Income instruments. The successful candidate will possess a minimum of 3 years in a supervisory or managerial position and have the confidence and ambition required to develop this demanding role.

For further information please telephone or send your CV to **John Rose Associates** (Financial Recruitment Consultants), Bell Court House, 11 Blomfield Street, London EC2M 2AT. Tel: 071-635 5286 Fax: 071-382 9417.

A Member of the Blomfield Group of Companies

Property Finance

£25,000
In seeking roles within a high profile international bank for a Credit Analyst, aged 25-35, with experience of property lending, preferably of a commercial nature. Candidates will ideally be educated to degree level, be part/full ACIS qualified and have a background in UK housing. Duties will include preparation of credit applications, cashflow and sensitivity analysis on PC, negotiation with customers and market research. Excellent opportunity for a high calibre individual.

Internal Auditor

£25,000
Top Merchant Bank is seeking to appoint a recently Qualified Accountant for a high profile internal audit role. You should be a graduate ACA (first time passes essential) from a Big 6 practice and preferably possess experience of auditing banking clients. This is an excellent opportunity for a young, ambitious accountant to take up a challenging and varied role and to extend further knowledge of banking products within a major City name.

Credit Analyst

c£25,000
Prestigious City-based international bank currently seeks to appoint a Credit Analyst, aged 25-35, with fluency in a major European language (ideally Italian) and a corporate and sovereign entities required as are excellent communication skills and PC literacy. This is an excellent opportunity for an ambitious, committed individual to join an established name in Corporate lending.

THE ROYAL INSTITUTE OF INTERNATIONAL AFFAIRS CHATHAM HOUSE

Invites applications for the post of Head of the Energy and Environmental Programme. The successful candidate should have a track record of substantial studies. He/she will be responsible for: supervising the work of in-house research staff, commissioning papers from outside authors, promoting workshops and seminars. It will also be important to maintain strong links with international and domestic commercial, governmental and academic organisations concerned with energy and environment. In addition to academic skills, candidates should be able to demonstrate administrative and fund-raising capabilities.

Please send a full CV together with the names and addresses of three academic referees to:
Assistant Director (Energy & Environment),
RIA, 10 St James's Square, London SW1Y 4LE.
Closing date: December 6th 1991.

CORPORATE COMMUNICATIONS

Specialist with strong marketing background seeks post with UK or international company.

First-class client and media experience with record of consistent achievement. Investor relations skills. European languages. MBA.

Please write to box A1591
Financial Times One Southwark Bridge,
London SE1 9HL

CORPORATE BANKERS

Hill Samuel is continuing to build its commercial banking business. Today we are recruiting more people with the potential to become the senior managers of tomorrow.

Hill Samuel will remain the Merchant Banking and Corporate Lending arm of the TSB Group, and clear strategies have been agreed for the development of the bank's businesses.

Now and in the ensuing months we will be recruiting Corporate Bankers for all of our specialised desks and we will be looking for individuals with flair and the potential to become prime movers in a powerful organisation.

Hill Samuel's Commercial Banking Division includes the following specific areas:

- ◆ International & Project Finance
- ◆ UK Corporate Banking
- ◆ UK Financial Institutions

Expansion is planned for all of these areas. Prospective applicants are asked to register their interest now for consideration at the earliest opportunity.

We have an immediate requirement for Corporate Bankers in these areas:

International & Project Finance
We have opportunities in both areas. For Project Finance, successful candidates will be MBAs, preferably with an engineering background. For the International team we are looking for graduates in their late 20s who will be able to develop business particularly in France, Spain and Portugal and who are fluent in one or more of these languages.

UK Corporate Banking
We require a graduate or ACIB qualified in his or her mid 20s, sufficiently experienced to assume daily control of several UK accounts and to work closely with a senior marketing team on the creation of new business. This is a high-pressure appointment with the potential for considerable career rewards.

HILL SAMUEL
MERCHANT BANKERS

A MEMBER OF THE TSB GROUP
A MEMBER OF THE SECURITIES & FUTURES AUTHORITY

HILL SAMUEL IS AN EQUAL OPPORTUNITIES EMPLOYER

UK Financial Institutions
Graduates in their mid 20s are required for our UK Financial Institutions desk. A minimum of three years' experience is essential as is the ability to communicate fluently and confidently with senior executives both outside and within the company, and to play a positive role in developing new business.

If you can impress us with your initiative, clear thinking and articulate approach to corporate banking, and you have individuality combined with the ability to appreciate the role of dynamic teamwork, we want to meet you. In particular we will be looking for sound credit training, a proven track record of account management and demonstrable familiarity with all aspects of your chosen area. It is probable that successful applicants will have between three and seven years' experience of banking. We can demonstrate the commitment, the resources and determination to succeed. You will need to identify with these objectives.

Now is the time to join.
Applicants for all areas should forward a full curriculum vitae in strictest confidence to:
Mrs Anna Durdod, Assistant Director - Personnel Department, Hill Samuel Bank Limited, 100 Wood Street, London EC2P 2AJ.

Leopold Joseph



CREDIT ANALYST/ MARKETING OFFICER

We are looking to recruit an individual to join a small team of high quality professionals marketing general banking products to, primarily, private clients and small to medium UK corporates. The successful candidate will have a good degree and preferably be an ACIB. He or she will have spent two to ten years in a similar environment in the City and have a sound understanding of credit analysis. Current exposure to marketing and a positive personality are essential.

Salary and benefits will be well up to industry standards.

Preferred age group 25-32.

Candidates are asked to submit CVs to:

The Personnel Manager
Leopold Joseph & Sons Ltd
29 Gresham Street
London
EC2V 7EA.

Member of IMRO

QUANTITATIVE ANALYST Investment Management

Prudential Portfolio Managers is one of the largest investors in the UK and, with over £43 billion under management, one of the prime players on global markets.

PPM applies the most advanced and innovative techniques to the investment management process. Central in the development and implementation of these strategies is the Global Policy Unit, a high calibre group of Economists, Market Strategists and Quantitative Analysts. To expand this team we are currently looking for a Quantitative Analyst, eager to contribute to the research, development and implementation of leading edge investment techniques within an intellectually stimulating environment.

You should have a good degree (a higher degree is desirable) with a high quantitative component;

strong computer skills are vital. One or two years of quantitative analysis in fund management could be an advantage, but is not crucial. Confidence, strong communication skills and a genuine interest in the application of rigorous quantitative procedures to financial markets are prerequisites. Recent graduates, especially those with a relevant postgraduate qualification, are welcome to apply.

We are offering a competitive salary, depending on experience, plus valuable financial benefits.

Please write, enclosing your C.V. to: Christina Squier, PPMSPS, Prudential Portfolio Managers Ltd., 1 Stephen Street, London W1P 2AP.

We are an equal opportunity employer.

PRUDENTIAL
Prudential Portfolio Managers

APPOINTMENTS ADVERTISING

appears every
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Edition only.)

SOLICITOR

Must have background F.S.A. and limited partnerships property. Scotland based. In-house position. Top pay and benefits for right person. Fax Resume (0382) 456726

Management Positions
Expanding business seeks highly motivated people for limited number of management positions. Contact D.J.T. Flanagan, Senior Partner NETCO on 071-376 7070

Far East Equity Sales c.£35,000
Due to expansion in their London operation this International Securities House has an immediate position for an experienced salesperson in the Far East Equity Markets. Applicants will possess a minimum of 18 months-2 years exposure in the Korean, Hong Kong and Taiwan equity markets and be self-motivated for this new position. A knowledge of settlement procedures in these markets would be advantageous. Age mid-late 20s.

Fixed Income Sales c.£40,000
A well established European Bank is seeking to recruit an additional salesperson in the Fixed Income Markets. Predominantly targeting UK institutional clients, candidates will have gained 3-5 years experience in Fixed Income Sales covering the major European issues. Age late 20s/early 30s.

Senior Eurobond Sales to £50,000
A highly regarded European Bank has identified a need for a Senior Eurobond Salesperson in the Fixed Income Markets. Reporting to Head Office you will primarily concentrate on the sales of Government Bonds to the UK market, with additional responsibility for other major European issues. Applicants will have a minimum of 3 years experience in a similar role, possess German language skills, and have good man management skills.

For further details, please contact Steve Clew either by telephone or in writing
GORDON BROWN & ASSOCIATES LTD RECRUITMENT CONSULTANTS
5th FLOOR, 2 LONDON WALL BUILDINGS, LONDON EC2M 5PP. TEL: 071-628 7601 FAX: 071-638 2738

Gordon Brown

INTERNATIONAL BOND ECONOMIST

Midland Montagu's highly successful International Bond Research team is currently seeking a first class Economist to assist in expanding its International Fixed Income presence.

A graduate Economist, preferably with three years financial experience gained in a Capital Markets environment, you will already have demonstrated the ability to originate and develop new research ideas. As part of a small team, the work will predominantly involve the analysis and forecasting of trends across a range of European bond markets and economies.

This high profile role offers clear opportunities for career development and an attractive remuneration package, including the full range of investment banking benefits.

Please write with full personal and career details including current remuneration to Roger Bootle, Midland Montagu, 10 Lower Thames Street, London EC3R 6AE.



Midland Montagu is the international and investment banking arm of Midland Group. Headed by Midland Bank plc, a member of IMRO and The Securities and Futures Authority

Banking Director

An exceptional opportunity has arisen in a conservative but highly successful British merchant bank for a key executive with extensive experience in the field of property lending.

The candidate must not only have entrepreneurial ability, but must also have extensive experience in the field of loan assessment as well as in active administration of a property loan book.

The appointment would be attractive either to candidates who fulfil a similar role within their own organisation, or to commercially oriented lawyers who specialise in the field of property lending.

Candidates are likely to be attracted by this exceptional opportunity of joining a small and highly professional team of experts at a senior level. Suitable applicants must be able to demonstrate strong motivation and commitment to meet the demands of this challenging position.

The remuneration package offered is highly attractive which will reflect the challenging nature of the position.

Please write in strictest confidence to our solicitors, MacFarlanes, 10 Norwich Street, London EC4A 1BD (Reference PJB.)

PENSION FUND INVESTMENT

Fixed Interest Package up to £100K
A well known City investment house which currently has over £1 bn of funds under management is diversifying into the fixed interest sector of the pension fund market. It requires an experienced manager who, with the help of the existing highly professional team, will establish and expand this side of the business.

You will be professionally qualified and unlikely to be under 30. Your fixed interest skills will be fully developed and your contacts with pension fund managers and independent pension fund advisers already well established. Additionally, you will have the general management qualities which ensure your early appointment to director level. This appointment is being handled with the utmost confidentiality and discretion, hence the brevity of this advertisement. Candidates who seriously believe that they should seize this opportunity should write to Keith McNeish, enclosing career details.

CC&P International Limited
26/28 Bedford Row
London WC1R 4HF

APPOINTMENTS WANTED

INTERNATIONAL PROMOTION AND COMMERCIAL MANAGER

Italian executive, 38, Italian/English bilingual, fluent French, seeks challenging position in international commercial sector, industry or trading. Wide experience: 10 years with Italian leading engineering/construction company in South East Asian countries, willing to travel or relocate.

Write: Studio Bial S.p.A., Via degli Anderbaldi 5, 20125 Milano, Tel. 91575

Young German Broker (32)

London based (relocation possible). Japanese equity market specialist. Fluent English, French and Dutch. Good knowledge of Japanese. 1200 Kagai University degree. Seeks a challenge in portfolio management or in dealing room environment. Available now.

H. Kanzer, 37 Bedford Place, London E1 9SB. Tel: 071-762 2914.

UK and European Equity Sales

Yamaichi Securities is one of the world's leading securities houses, with 40 offices spanning 24 major financial centres. In London, Yamaichi International (Europe) is its European flagship employing over 320 people from twelve countries.

As a result of the steady expansion of its UK & European equity operations, the company is looking for highly motivated sales executives to support its strategic plans for further growth in this sector.

Supported by a dedicated Pan-European equity research team, the primary responsibilities of the positions will be to market a full range of European equities to both institutional and corporate clients across continental Europe and Britain.

Ideally, candidates will have 3 to 5 years experience of working in equity sales, possibly with a grounding in fund management or equity research. Excellent communication and presentation skills, together with a good educational background, are essential for success in this competitive and challenging environment.

Applicants should submit a detailed CV, in confidence, to Jonathan Cohen, JP Search and Selection, 4 Whitchurch Parade, Whitchurch Lane, Edgware, Middx. HA8 6LR. Tel: 081-954 8166 Fax: 081-954 1755

City of London

Age: 25 - 33 years

Salary: Negotiable, plus
mortgage subs,
bonus and
generous
banking benefits

NMB BANK
NMB POSTBANK GROEP NV
London Branch

Credit Analyst

The continuing expansion of NMB's established London Branch means that we are looking for an experienced Credit Analyst to join our existing team to work on all our lending propositions which would include spreading balance sheets, P&L Accounts and cashflows, full written analysis of financial information and making the appropriate approval recommendations.

You should ideally be a graduate aged between 24 and 35 with a minimum of 3 years' experience of Credit and Market Sector Analysis, and be familiar with standard loan documentation.

In return, we can offer you a highly competitive salary plus excellent fringe benefits.

Replies with an up-to-date CV, indicating how your career might be satisfied by this appointment to: Mrs Janice Wilson, NMB Postbank Groep NV, 2 Coptall Avenue, London, EC2R 7BD.

IPE
INTERNATIONAL PETROLEUM EXCHANGE
MARKETING MANAGER
Salary circa. £28k

An opportunity has arisen to fill the above post at the International Petroleum Exchange, Europe's leading energy market for futures and options. The Exchange's business has become central to trading and risk management in the international oil and energy market and is currently experiencing substantial growth and development. The Marketing Manager will respond to the Director of Marketing & Research and the role will encompass a wide range of duties including responsibility for drawing up marketing reports and budgets, contract launches, literature compilation, design and production and the co-ordination of the Exchange's quarterly magazine. There will also be considerable involvement in conferences and seminars. In addition to this the job holder will play a key liaison role with Exchange members, our New York office and Tokyo agency.

Suitable applicants will have had previous management experience and be able to demonstrate strong motivation and commitment to meet the demands of this interesting and challenging position. Previous knowledge of the energy industry and with the futures and options business would be advantageous.

Applications in writing to:

Alastair Harris, Director of Marketing & Research
International Petroleum Exchange, International House
1 St Katharine's Way, London E1 9UN

BRANCH CORPORATE BANKERS TAILOR MADE: THE RESPONSE TO OUR CLIENTS OUR AIM FOR YOUR FUTURE

Hill Samuel is continuing to increase its commercial banking activities in all areas, both professionally and geographically. Opportunities for talented, forward-looking individuals exist at many of our branches.

London, Birmingham, Bristol, Glasgow, Manchester, Reading, Southampton.

We are expanding our business activities in all sectors, raising our profile and aiming to lead, once again, the field of merchant banking in the UK. We have the full commitment and support of the TSB Group. Our professionalism is of the highest calibre with standards maintained by some of the brightest, most dedicated people in banking today. If you possess the drive and the talent we are looking for, if you see in Hill Samuel the right challenge for your professional skills, the right rewards for your career aspirations, now is the time to join.

Banking Manager - Lending

This is a senior, responsible position requiring graduate or ACIB qualified candidates. If successful, you will take control of the preparation of new and existing lending propositions, the development of new business and the monitoring and servicing of our complete lending portfolio. Your experience should include securities and loan documentation and you should possess strong credit analysis skills.

Assistant Banking Manager

Candidates will need a minimum of A level or equivalent and should be ACIB qualified to make a positive contribution to our lending relationships, the development of new business and credit appraisal as well as maintaining the lending portfolio. Ideally your experience will include 2-3 years at a clearing bank.

Banking Manager - Administration/ Loan Control

Applicants should be ACIB qualified or equivalent. Your responsibilities will include monitoring of existing facilities and security perfection. Your experience must include corporate lending and a thorough knowledge of securities documentation.

Banking Manager - Recoveries

The successful applicant will be a graduate or ACIB qualified, with significant experience of commercial lending. This is a highly responsible position entailing the day-to-day control, monitoring and analysis of all our existing accounts. You should be articulate, confident, and concerned to maintain high standards in conjunction with other professionals retained by the bank.

Assistant Manager - Administration

You should be ACIB qualified or have relevant experience. Your duties will include supervising and co-ordinating staff activities, supporting our supervisors and presenting management reports and information as well as the compilation of banking income returns. Experience of foreign and sterling administration is essential.

Securities Clerk

This is an ideal position for A level candidates who are still studying for their ACIB qualification and are seeking to develop their career within a major merchant bank. Your responsibilities will include helping to compile reports for auditors, monitoring security, instructing and liaising with solicitors and stockbrokers and perfecting securities for advances. A positive attitude and corporate securities experience are essential.

Credit Analyst

There is a vacancy for a Credit Analyst at our London Head Office. Candidates should have a minimum of 2 years' experience gained in a clearing bank.

Salaries and benefits for these positions will be highly competitive. Successful candidates will find Hill Samuel to be a stimulating, forward-looking company with a reputation for helping the best people move forward quickly by providing support and training in their chosen areas of merchant banking. We are recruiting individuals with flair and initiative, if you have the qualities we're looking for, forward a full curriculum vitae to: Hilary A. Horne, Assistant Manager - Personnel, Hill Samuel Bank Limited, 100 Wood Street, London EC2P 2AJ.

HILL SAMUEL IS AN EQUAL OPPORTUNITIES EMPLOYER

HILL SAMUEL
MERCHANT BANKERS

A MEMBER OF THE TSB GROUP
A MEMBER OF THE SECURITIES & FUTURES AUTHORITY

Private Banking Senior Manager

c.£40-50,000 + Benefits

City

Key appointment in an established worldwide private banking operation. Opportunity to continue growing the UK business of a highly respected international banking group.

THE COMPANY

- Major international bank with well established and significant London presence. Profitable and poised for growth.
- Established private banking operation providing banking and investment services to high net worth clients and banking services to corporate clients.
- Private Banking operations in London, the Channel Isles and Hong Kong.

THE POSITION

- Run the retail and private banking operation in London with total budgetary and profit responsibility.
- Develop the existing client base and market private bank and also group products.

- Manage and develop a sizeable team. Report to Managing Director of private banking subsidiary.

QUALIFICATIONS

- Experienced retail banker or private client specialist aged 35-45. Preferably ACIB, ACIS or ACA with experience of International Banking.
- Solid marketing and relationship banking experience. Knowledge of offshore trusts and investment services desirable.
- Sound commercial judgement and flair. Team builder with vision and drive.

Please reply in writing, enclosing full CV. Reference N/252

54 Jermyn Street, London, SW1Y 6LX

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LONDON • 071 493 6392
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BRISTOL • 0274 291142 • GLASGOW • 041 204 4334 • ABERDEEN • 0224 638080

Financial Services Manager

Our client is a £100m turnover plc, manufacturing leading consumer brands and marketing them either to independent retailers or direct to consumers through its own retail outlets. The wholesaling side of its operations is supported by making secured loans to retail businesses which supply its products.

Small independent retailers often look to the company for commercial and financial advice, and our client sees this as an important service to its trade customers in developing mutually profitable business. A Customer Financial Services Manager is to be appointed to provide this service. He or she will also ensure that the company's investment is adequately secured, and will monitor all aspects of the financial relationship between the company and its retail customers.

This challenging post requires a combination of financial, legal and commercial expertise. The preferred candidate will be a qualified accountant with specialist experience of loans security, financing small businesses, and maintaining business viability in difficult trading conditions. Experience in the banking sector, or wider financial services, would be particularly appropriate.

The company is well-established and profitable, offering in the short term an excellent salary and benefits package, and in the longer term the prospect of promotion into senior line management. To find out more please call Alan Birch on (0992) 552552 or send your CV and salary details to him at Macmillan Davies Consultants, Salisbury House, Blacocoats, Hertford, Herts. SG14 1PU, quoting reference MD2750.

Leisure Industry

Midlands

c. £30,000 + car



Macmillan Davies

SEARCH & SELECTION

FINANCIAL MIS & EIS CONSULTANT City

Applications are invited from Systems Analysts, experienced in the design and implementation of Management and Executive Information Systems, capable of directing this function for the London Branch of this leading Austrian Bank.

Reporting to the Financial Controller, you will be responsible for modifying and converting existing systems from an IBM mainframe (Midas), onto a PC environment, and creating new systems according to management requirements.

The ideal candidate will be educated to degree level and have a thorough understanding of Banking and Accounting Systems and a comprehensive knowledge of DBASE and Mastermodel financial modelling software.

An accounting/auditing background together with experience in writing procedures and training staff is essential.

An attractive remuneration package, commensurate with experience and abilities, will be offered to the right applicant.

Please write in confidence to: Dione Hurrell
Personnel Officer, Girozentrale Vienna
66 Cornhill, London EC3V 3QE

The closing date for receipt of applications is Friday 15 November. (No Agencies please).



Girozentrale Vienna

EUROPEAN EQUITY ANALYST SCOTLAND

We are retained to advise a major Scottish Institution on the above appointment.

Candidates will have a disciplined investment approach, strong interpersonal skills and a high level of commitment. He/she will have a minimum of two years' equity analyst experience within a reputable house, including time following the European sector.

Those interested should send their curriculum vitae (including package details) or telephone in confidence: Richard A Fletcher, Managing Director, Fletcher Jones Ltd, 9 South Charlotte Street, Edinburgh EH2 4AS. Tel. (031) 226 5709, Fax (031) 220 1940.

FLETCHER JONES LTD
EXECUTIVE RECRUITMENT

Venture Capital/Buyouts

Newly formed European/US venture capital and buyout firm seeks professional with 2+ years' experience in European venture (development) capital and buyouts or in mergers and acquisitions.

Required credentials:-

- * Similarity with accounting and financial regulations of at least two countries: France, Italy, Spain, Germany, UK
- * Educated to degree/MBA level.
- * Fluency in English plus 1 or 2 languages: French, Italian, Spanish, German.
- * EC citizen preferred.

To apply, please forward a detailed CV to Anthony Jones, Career Plan Ltd, 33 John's Lane, London, WC1N 2NS. Tel: 071-242 5775. All correspondence will be forwarded directly to the client company.



Personnel Consultants

Marketing Strategy Consultant

IF Consulting is a leading international channel marketing strategy consulting firm. We are seeking outstanding professionals who can demonstrate records of growth and achievement within their career fields.

Your work experience will be related to the management or establishment of one or more distribution channels with demonstrated success and increasing responsibility. You are likely to be employed as a management consultant or as channels manager, franchise manager, general manager or sales manager for a market leader in industries such as:

- Computers • Office Products • Retail Franchising
- Automotive Aftermarket • Building Products

Your undergraduate degree will be in economics, commerce, marketing, law, engineering or a similar analytical discipline and may already be supplemented with an MBA.

Your written and verbal expression must be outstanding and you must have competent spreadsheet and financial skills.

If you fit our requirements and have the integrity, drive and interpersonal skills to succeed in a vigorous firm, send your written application to David Archer, Managing Director.



IF Consulting
James House, 1 Babmases Street
St. James's, London SW1Y 6HD
Telephone: 44-71-925-2616
Facsimile: 44-71-925-2636

INVESTORS CHRONICLE

EUROPEAN EDITOR

The Investors Chronicle, Britain's leading stockmarket publication, needs a

EUROPEAN EDITOR

to run the magazine's Europe section. This section covers the major quoted European companies, stockmarkets, industries and economies on a weekly basis.

The successful candidate will have:-

- * Experience of investment analysis
- * Knowledge and understanding of European companies and financial markets
- * Fluency in at least one major European language
- * Some experience of writing, organising, commissioning, editing and production.

Write, enclosing a brief CV to: The Editor, Investors Chronicle, Greyhound Place, Foster Lane, London EC4A 1ND.

S.G. WARBURG SECURITIES

INTERNATIONAL ECONOMIST

FIXED INTEREST RESEARCH

S.G. Warburg Securities is seeking to recruit an economist to join its highly regarded international bond research team in London. The successful applicant will play an important role in developing the Group's research and advisory capabilities in European bond markets, with special emphasis on Southern Europe and Scandinavia.

Working for George Magnus, Chief International Economist, in the Fixed Interest Division, the position requires the economist to interpret economic data and policy as well as market developments and formulate transaction-oriented strategies.

Applicants should ideally be aged 25-30, have experience of both international bond and foreign exchange markets and be able to present views confidently in a trading room environment and to clients. Foreign language skills would be advantageous.

Applications, enclosing a curriculum vitae, which will be treated in strict confidence, should be sent to:-

Anita J. Sprules,
Director,
Group Personnel,
S.G. Warburg Group Management Ltd.,
1 Finsbury Avenue,
London EC2M 2PA.

Counter-Party Risk Assessment c.£20,000

An opportunity within the Risk Control Unit of a Prime European bank. In respect of Derivative products generally, with an emphasis on Futures and Options, the responsibilities will require a comprehensive product knowledge and understanding of related risk, as well as the ability to liaise effectively with traders.

Manager - Credit to £20,000

A newly created position within a specialist Credit Control Group of a highly rated international bank. Suitable candidates aged c.35 will be well educated/qualified and able to demonstrate proven credit analysis/risk assessment skills obtained within a disciplined bank credit environment.

Relationship Manager to £40,000

As a result of expansion an established European bank seeks to strengthen the Commercial Banking. The role will combine marketing, relationship and credit responsibilities targeting UK corporate clients generally in respect of a range of products/services.

Credit Analyst c.£25,000

An international bank especially active in London is expanding the credit team and accordingly seeks an additional high calibre and experienced analyst for progressively responsible duties. Suitable candidates will offer a background of formal credit training in international banking together with further potential.

Assistant Manager - Credit to £30,000

A long established major international bank currently has a vacancy within the credit team for a competent credit analyst to support group marketing. The duties require previous experience of large corporate business, analysis and communication skills plus a knowledge of Lotus 1-2-3 or similar.

For further details, please contact Frank Hoy either by telephone or in writing.

Senior Corporate Dealer to £80,000

A major European bank currently seeks a senior corporate dealer aged early 30s to head up their Corporate desk. Pre-requisites for this appointment include appropriate leadership qualities, at least five years experience developing UK Corporate customers and a thorough knowledge of foreign exchange, treasury and off balance sheet products.

Options - Marketing to £70,000

On behalf of a major international bank we currently seek a senior individual with specialist currency options sales experience. The appointee is likely to be aged 28-35, of graduate calibre and currently employed at an active name in the currency options market.

Spot Dealers £ neg

On behalf of several major bank clients we seek spot dealer candidates to strengthen existing desks. Applications are invited from individuals who possess at least two years experience trading Spot Yen, ECU Cable and EMS currencies. Negotiable salaries will accurately reflect the degree of experience.

Senior Strategic Spot Dealer £ neg

For a senior position within a first class European bank we currently seek candidates aged 30-36 with c.10 years experience in the spot market and currently employed at a major trading bank. The role requires familiarity with trading on a strategic type basis and the ability/potential to manage the foreign exchange function. Salary is not seen as a limiting factor.

Managerial Training £ neg

Due to expansion a first class European bank seeks to recruit a senior sales person aged 30-38 to be responsible for establishing a new margin trading function. Applicants will possess a successful background primarily developing high network accounts etc., plus a sound knowledge of systems and accounting procedures.

For further details, please contact Steve Cartwright either by telephone or in writing.

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Gordon Brown

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We are a large and successful Caribbean-based group of companies active in manufacturing, trading and tourism. Due to expansion, we need to add to the team of senior accountants based at our Caribbean head office.

We are looking for qualified accountants (preferably chartered) probably aged 35 to 45, with some experience of working in the accounting profession, plus at least five years' experience working as an accountant in industry or commerce. Computer literacy is essential. Previous overseas experience will be a definite advantage and you must be prepared to travel (therefore energy and stamina are essential). Candidates should have a strong concern for basic principles, plus the ability to analyze problems intelligently and present solutions effectively (to financial as well as non-financial managers) and have a "hands on" attitude to implementation.

Successful candidates will be expected to contribute to a wide range of activities: improving internal controls; enhancing our computer systems and management information systems; preparing divisional operating budgets and capital expenditure plans; analyzing operating results and cash flows (in various currencies); assisting with new projects and acquisitions; helping to motivate and develop our financial controllers and their staffs.

An attractive salary will be supplemented by a range of benefits (including furnished housing, an attractive bonus scheme, medical cover and a car) and relocation costs will be reimbursed. Interested candidates should write, enclosing a CV and details of current remuneration to our consultants:

RMA (FT), PO Box 104, Dorking RH5 6YN

ACCOUNTANCY COLUMN**Assessing the profitability of UK life assurance**

by Richard Lapper

AFTER two years of painstaking work, the UK insurance industry appears to be no nearer to a solution to the highly technical - but exceedingly controversial - issue of how life assurance companies should account for their profits.

Everyone agrees that change is needed to the current statutory methods - under which the majority of profits are realised near the end of the life of a life assurance policy - if the UK is to come into line with the new European standards being elaborated in Brussels in the EC's Insurance Accounts Directive.

Yet despite a thoroughgoing process of consultation there appears to be no agreement about the alternative. The industry appears divided. On the one hand the majority of listed life insurance companies favour the adoption of the so-called "accruals" method, which would boost stated profits and enhance the value of their companies for shareholders.

On the other hand the UK's equally powerful mutual companies - owned by their policyholders - are opposed to change. Although the mutuals do not declare profits, they are worried about potential tax implications.

Standing in the middle - as potential arbiters of the dispute - are the country's actuarial and accountancy professionals and for the moment they appear to be tilting in favour of the mutuals.

All of which is highly frustrating for Mr Michael Lawrence, the finance director of the Prudential, the UK's biggest publicly-listed life assurance company, who has been chairing the industry committee working on the issue and who has been an arch advocate of the accruals technique. "The present method is completely unsatisfactory," says Mr Lawrence.

Under present arrangements - the so-called statutory basis - profits recognised on with-profit policies increase each year with big increases in the final year.

Shareholders receive a portion - usually about 10 per cent - of both reversionary bonuses, which are paid at the end of each year, and terminal bonuses, paid at the end of the policy.

The bulk of administrative expenses - marketing efforts, commissions and policy costs - are incurred by the life company shortly before and shortly after the policy is sold

term. The largest portion of profit is therefore recognised many years after the policy is written.

On the other hand, the bulk of expenses - marketing efforts, commissions and policy costs - are incurred by the life company, shortly before and shortly after the policy is sold. The financial risks associated with possible lapses by policyholders are also greatest at the beginning of the policy period.

Many life companies believe that statement of profits understates a company's financial strength because valuations do not take into account the future stream of profits contained within the life fund - the

company's so-called embedded value.

Concern within the life industry has mounted for a number of reasons. First, there is pressure from the EC. The Insurance Accounts Directive, which could come into law in the UK as early as 1995, would press UK insurers to give a "true and fair" view of their accounts, a requirement from which, under the terms of the Companies Act, they are currently exempt.

Taking a "true and fair" view would involve companies more adequately reflecting the enormous hidden strength represented by their embedded value in the balance sheets in their accounts.

Second, a number of life assurance companies believe that traditional accounting methods lead them to understate the profits they obtain from conventional with-profit policies, assurance that still accounts for about 50 per cent of all business underwritten in the UK.

With many companies in the highly fragmented and over-populated UK life industry either vulnerable to takeover from continental European, United States and Australasian insurers or limited in taking full advantage of the opportunities for expansion abroad, this has become a pressing concern.

The takeover of Pearl Assurance, one of the country's biggest life offices, by Australian Mutual Provident, in 1989 triggered widespread concern.

According to Mr Paul Ruteman, of Ernst & Young, the statutory methods leave proprietary companies "liable to takeover". The AMP acquisition of Pearl was at a price thought to be too cheap because the market had not

recognised the latent profits from existing business.

In response to these difficulties, in the late 1980s a number of companies, including Lloyds Abbey Life, TSB and Barclays, began to use changes in the embedded value in their life funds as a basis for measuring profit.

This involves discounting, at a risk rate of return, the profits emerging from contracts currently in force, allowing for a more balanced recognition of profit. But it does not take into

It would also increase the transparency of life company performance. According to Mr Lawrence, "To the extent that the accounts become more transparent, we are helping to promote an efficient market."

To Mr Lawrence's consternation, the latest draft of the accruals proposals has sparked a surprisingly strong rejection from the country's actuarial and accounting professionals.

In a joint response the Institute of Actuaries, and its Edinburgh-based counterpart, the Faculty of Actuaries, said there were "too many potential pitfalls". Among their criticisms:

● The proposals focus only on the shareholders' profit and loss account and do not lead readily to true and fair accounts for an insurance undertaking as a whole.

● They will reduce consistency between companies and may increase the volatility of reported profits.

● They are not easily compatible with the EC Accounts Directive and "would take UK practice further away from that in continental Europe".

● They do not apply to mutual companies, nor do they provide information of value to policyholders and their advisers.

The two parties are now locked in stalemate. Mr Lawrence is frustrated. He dismisses the actuaries' objections as nit-picking. "To any insider you're dealing with a whole series of objections that are inherently contradictory." Another insurance executive, close to the process, laments the stalemate. "Eventually with goodwill we could reach a compromise. The problem is that there are too many people who believe that their approach represents the only true religion."

Many UK companies are either vulnerable to takeover from European, US or Australasian insurers, or limited in taking full advantage of the opportunities for expansion abroad

account individual insurance transactions and therefore falls foul of the new European standards.

The new "accruals" method represents an attempt to resolve these problems. Like the embedded value technique, the accruals technique would allow companies to bring forward some of their future profits into present earnings, allowing them to more accurately match efforts and rewards. But by developing the concept of "planned profit margin", the budgeted profit that a company would expect to realise on each life assurance contract written, it would also be the transaction-based and aim to present a "true and fair view".

ACCOUNTANCY APPOINTMENTS**Head of Finance**

Kensington c.£30,000

Our client is an established and profitable Healthcare Services Group at the premium end of the market, operating throughout the U.K. The Group, which has a current turnover of £5m, is embarking on a substantial programme of expansion and growth, both organically and through a sustained programme of Capital Investment.

The Head of Finance, as a member of the core management team, will report directly to the Chief Executive and will be fully responsible for the financial operations of the Group, the maintenance and improvement of appropriate controls over the Group's accounting function and the development of enhanced management information systems.

The successful candidate will be a qualified Accountant, with experience in a computerised accounting environment, substantive exposure in management accounting and accustomed to strict reporting deadlines. Well developed managerial and interpersonal skills and the ability to secure the commitment of people working within a decentralized operating structure are essential attributes.

This is an opportunity to make a significant contribution at a senior level in an expanding business environment.

A detailed Curriculum Vitae, which will be treated in strict confidence, should be sent immediately to: Mr Barry Crowley, BARC (UK) Ltd, 24 Adam and Eve Mews, London W8 6UJ.

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Located at International headquarters in London, this is a senior new appointment reporting to the Business Development Director. As part of a small team, the remit will be to contribute to the financial aspects of strategy and to evaluate and implement business development opportunities, including acquisitions and collaborative joint ventures. This will involve close liaison with Regional management, specialist departments, company principals and external advisors. There will be a significant level of international travel.

Up to £60,000 Package + Car

Candidates will be commercially astute Chartered Accountants in their late 20s/early 30s, with significant experience in mergers and acquisitions work, ideally gained with a major accounting firm, or possibly an investment bank. They must have a thorough understanding of accounting and fiscal issues, strategic planning processes and experience of managing overseas transactions. Knowledge of a second European language is desirable. Personal qualities will include strong negotiation and influencing skills, a dynamic approach, team orientation, and high level of commitment.

Please reply, in confidence, giving concise career, personal and salary details to Susan Cooksey, quoting Ref. L 612.

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ROYAL TRUST Audit-International Banking

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Royal Trust is Canada's largest trust company, with assets under administration in excess of 273 billion worldwide. They provide a wide range of financial products, services and advice. These include personal and corporate banking services, as well as investment advice, portfolio management and administration for private and corporate clients.

As a result of recent internal promotions they are now looking to recruit THREE staff for their high profile International Audit Team. Successful applicants will carry out a variety of risk based audits and investigations into Royal Trust's international business and operations. You will be based in London, with approximately 35% of your time spent in European and Far Eastern locations including JERSEY, VIENNA, ZURICH, HONG KONG and SINGAPORE.

In addition to control and efficiency audits, there will be opportunities for you to develop broader experience

through non-audit assignments and special projects involving high level reporting.

The Bank's audit department is an excellent route into senior financial and operational banking roles, and as demonstrated with the recent promotions, career progression in the UK and overseas is exceptional.

All THREE positions require qualified graduate ACAs with 1 to 3 years post qualification experience. Applicants should be aged mid 20s to early 30s with some banking or financial services audit experience. ONE of the posts also requires a knowledge of German, ideally to degree or at least A Level standard, although additional language tuition will be available if needed.

All applications should be sent to Andrew Fisher, JPMS Recruitment Consultants, 3 Catherine Place, Westminster, London SW1E 6DX. Tel: 071-233 5204. Fax: 071-233 6971.

Chief Accountant**An opportunity to work in a prestigious international law firm.**

City £45,000-£55,000

Our client, a thriving City law firm, is anxious to recruit a suitably qualified individual who, after a three month "hand over" period, will replace the current Chief Accountant who will be retiring from the firm in 1992.

The varied workload will involve overseeing a department of fifteen staff working in five sections, namely: cash and banking, billing and ledgers, salaries, bought ledger and data processing. The incumbent will also take responsibility for monthly and annual profit and loss accounts and balance sheets.

Likely candidates for this role will be mature individuals who can demonstrate solid experience of managing a busy accounts department either in another law firm or a large commercial organisation. An ability to lead a team in an informal but authoritative fashion would also be regarded as important.

Applications are invited from professionally qualified individuals (ACA, ACCA, CIPFA, ACMA or ACS) who enjoy working in a professional environment, have excellent communication skills and are good administrators.

Interested candidates should send a CV together with present remuneration details, day and home telephone numbers to Anna Ponton quoting reference H0752.

KPMG**Selection & Search**

2-3 Dorset Rise, Blackfriars, London EC4Y 8AE

FINANCE DIRECTOR

South East

c.£32k + Car

This new appointment in an autonomous medium-sized UK subsidiary of an International European Engineering Company aims to strengthen the financial and management accounting contribution to the profitability and growth of the business.

The Company seek a young qualified accountant as Finance Director reporting directly to the Managing Director with responsibility for Financial and Management Accounting, Company Secretarial, administration and the development of IT. Key result areas will be the achievement of high standards of financial management and contribution to the commercial development of the business.

This is an excellent opportunity for a qualified accountant in his or her early thirties who has managed a financial or management accounting function in industry. Experience in Company Secretarial, IT and international group financial reporting would be advantageous.

The remuneration package will include profit-related bonus and excellent benefits together with relocation assistance where necessary. There are good prospects for development within the Company or Group.

Applicants should write, in confidence, giving full personal and career details, quoting reference 950, to:

ST. JAMES'S MANAGEMENT RECRUITMENT
33 St. James's Street, London SW1A 1HU
(071-493 1788)

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Marefield Hospital**DIRECTOR OF FINANCE & INFORMATION**

Salary c.£32,000 plus performance bonus and other benefits

Marefield Hospital is an internationally renowned centre for cardio-thoracic medicine, surgery and transplantation, with a reputation for quality and innovation. It has an annual turnover exceeding £25m and employs over 700 staff. The hospital becomes an NHS Trust in April 1992.

We are looking for an enthusiastic and energetic Director of Finance & Information who will lead and develop the financial and information strategies and functions within the hospital during an exciting period of change. Accountable to the Chief Executive, the postholder will be an executive director on the Board, which will be responsible to the Department of Health for the hospital's performance.

You will be a qualified accountant, with experience of dealing with financial planning issues creatively and strategically at a senior level. You should preferably have a proven track record of achievement in financial accounting, business planning and cost and price analysis, supported by the necessary managerial and corporate finance skills. As an effective communicator with a high level of interpersonal skills, you should be well placed to manage, motivate and develop the hospital's finance and information teams. In addition, you should have a clear understanding and experience of the application of information technology.

To apply, please write enclosing a full curriculum vitae to: Helen Tait, Personnel Department, Marefield Hospital, Marefield, Middlesbrough U99 6JH (from whom further details may be obtained).

Working Towards Equal Opportunities

The London office of a major international bank requires a

HEAD OF INTERNAL AUDIT

Candidates must have an ACA/ACCA qualification with at least three years post-qualifying experience in the banking sector. He/she will be required to manage a small team of experienced auditors, who are responsible for reviewing all areas of the Bank, including EDP and SFA requirements.

Salary commensurate with age and experience.

Please send full personal and career details to Box A 424, Financial Times, One Southwark Bridge, London SE1 9HL

All applications will be treated in strictest confidence.

WEST LONDON c £50,000 + CAR + PARTICIPATION

European Financial Director

This multi-divisional subsidiary of a diversified US high technology company is seeking a graduate qualified accountant with international experience to organise, develop and manage their financial and administrative functions across Europe.

This person will assume full responsibility, on a pan-European scale, for overall expense controls, financial reporting and analysis, management reporting and budgeting, whilst ensuring the provision of accurate information on a timely basis into the field and to Corporate US Headquarters. The position will also require the extension of worldwide accounting and reporting packages, compliance with SEC and local statutory requirements, management of the European treasury and tax situation, and a knowledge of micro-based systems.

American corporate exposure and experience in applying creative, practical solutions to ongoing and developing issues in a multi-country situation are essential. The position is located in the M4 corridor and will involve some international travel of short stay duration.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Adrian Edgell, Coopers & Lybrand Deloitte Executive Recruiting Limited, 9 Greyfriars Road, Reading, RG1 1JG, quoting reference AE848 on both envelope and letter.

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Manchester

NORWEB

Our client is the Regional Electricity Company for the North West of England. It has a turnover of £1.2 bn and is one of the biggest businesses in the region. It is seen as a progressive REC, and is undergoing considerable change as it restructures to focus on the profit centres of its component business streams.

As part of this restructure, a new position of Financial Controller has been created. Reporting to the Financial Director, the role has responsibility for Financial, Management and Regulation Accounting and the Financial Systems Project Team.

This is a very senior and high profile role in a major business. You

should be a qualified accountant, ideally in your mid to late thirties, with an exceptional track record and have experience in a regulated environment. You should have the energy, drive and a commercial outlook to operate effectively at a senior level. Good interpersonal and communication skills are essential. Candidates currently earning less than £40,000 pa are unlikely to have the required experience and knowledge to meet the requirements of this demanding position; the package will include a car and the usual benefits of a company of this size.

Please reply in confidence, quoting ref. 1677 to Geoffrey Rutland FCA AIT at the address below giving concise career and salary details and a daytime telephone number, or telephone for an informal discussion on 071-489 9000 or 081-878 8395 (evenings). Equal opportunities will be given to all applications irrespective of sex, race, creed or disability. BDO Consulting, 28 Old Bailey, London EC4M 7BH.

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MANAGER INTERNAL AUDIT EUROPE

AMSTERDAM

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This blue chip U.S. multinational with a world wide turnover in excess of \$1 billion has seen rapid expansion through organic growth and strategic acquisition. They have operations in 14 European countries and European turnover is \$350 million. Due to internal promotion they now have a requirement for an individual to manage the European Audit Team.

Reporting to the Audit Director in the USA you also have a functional reporting line to the European Controller in Amsterdam. Your principal responsibility will comprise

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The successful candidate will be a qualified accountant between 35 - 45 with a minimum of eight years audit experience gained either by working in the accountancy profession or with a commercial company. A practical and mature approach to business issues and the

ability to communicate with senior international management are essential prerequisites.

The package will include a generous base salary, relocation, company car and private medical insurance.

For further information about this position please contact Giles Daubeney in Amsterdam on 010 3120 6444 655 (Fax 010 3120 6429 005) or alternatively send your resume to him at the following address, Robert Walters Associates, Rivierstraat, Amsteldijk 166, 1079 LH Amsterdam, Netherlands.

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You will be responsible to the Financial Accountant for accounting for the core wholesale funding and investment activities, including a range of complex instruments. In addition you will play a key role in the implementation of changes to the accounting and reporting systems in a fast moving environment.

Educated to degree standard, you will have an accountancy qualification, preferably ACA, and have significant experience in accounting for a complex bank treasury, either in a line management or an audit capacity. Excellent communication skills are also a pre-requisite as you will have frequent contact with dealers and Group Finance.

This is an unparalleled opportunity for a talented individual to make an impact in this expanding part of the organisation and the position would suit a newly qualified high flyer. Ref: AB 282.

As well as excellent future prospects, these positions offer competitive salaries backed by attractive benefits including mortgage subsidy (after three month qualifying period), pension and share-ownership schemes, profit share and BUPA.

CONTROL OFFICER

Abbey National Treasury Services has a high level of commitment to controls and you will be responsible directly to the Finance Director of this subsidiary for ensuring that internal control procedures are operating effectively. You will also be involved in establishing new systems and procedures to further enhance controls.

The position involves a significant level of contact both within the accounting function and with other areas of Abbey National Treasury Services including settlements, systems and dealers. Strong interpersonal skills are therefore essential. Keen attention to detail is also required but supported by an ability to see the broader picture.

You are likely to be educated to degree standard, preferably with an accountancy qualification and your experience will ideally have been gained within treasury in the wholesale banking sector. Ref: AB 283.

To apply, please write, quoting the appropriate reference number, to Tony Butcher, MSL Advertising, Recruitment Resources, 32 Aybrook Street, London W1M 3JL. Tel: 071-487 5000.



Finance Director

North East Surrey c£45,000 + Car + Bonus + Options

Our client, part of a major construction Group, is seeking to appoint a first-rate Finance Director to play a front-line role in an already advanced programme of profitability and growth.

As an experienced Finance Director, it is essential that you have contracting industry experience. Reporting to the Managing Director, you will be tasked with full responsibility for the company's financial management with a significant input to its strategic direction.

Experienced in contracting systems and procedures, you will be called upon to exercise incisive commercial flair and vision.

The successful applicant will be a Chartered Accountant equipped with the need to succeed in a fast-moving, 'shirt sleeves' environment.

Only candidates genuinely capable of, and interested in, a front-line role need apply.

Please write, with full career and salary details, quoting reference B/396/81, to Steven French.

KPMG Executive Selection

KPMG Peat Marwick, Peat House, 2 Cornwall Street, Birmingham B3 2DL.

European Financial Accountant

Thames Valley

£34,000-£39,000

Our client is a major international corporation - a distinct market leader in each of its chosen fields and a household name in every sense. Underlying this success is its renown for quality and excellence which extends into all areas of the business infrastructure. Also, it is widely regarded as one of the best employers in the UK.

This position represents a rare opportunity for an exceptional young accountant and requires an individual who is ambitious, determined and innovative, with excellent motivational skills and an ability to influence others through the provision of sound and practical commercial advice.

Based at one of the operating divisions they will be expected to make a significant impact by enhancing current financial management practices across all areas of the business as well as providing a full range of

financial reporting services for three European locations.

This is a fast-track development role for a professional with aspirations towards senior management - either within the financial discipline or in a general management context.

Candidates should be graduate qualified accountants with a minimum of 2 years' PQE, who can demonstrate above average intellect, excellent interpersonal skills, and accelerated career development to date.

Relocation facilities are available where appropriate. Interested applicants should forward a comprehensive curriculum vitae, to John Zafar, ACMA at Michael Page Finance, Windsor Bridge House, 1 Brocas Street, Eton, Berks. SL4 6BW.



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Please write Box A1646 Financial Times, One Southwark Bridge,
London SE1 9HL.

Manager Financial Accounts

£30-£35,000 + Banking Benefits

The London Branch of a major US financial institution is seeking to recruit a professional accountant, with strong managerial and technical skills, to join its growing financial controls division.

Reporting to the Financial Controller, the successful candidate will be responsible for managing a team of five staff involved in day to day accounting activities, including maintenance of the general ledger, foreign currency revaluation and limit control, profit and loss and expense accounting. This is a real opportunity for a line manager to initiate change, introduce new working methods and automated systems, and to develop a function able to handle the increasing demands of a growing business.

Candidates, educated to degree level and either ACA or ACCA qualified, should offer proven managerial experience gained within the banking sector. The ability to manage change and to forge good working relationships with business managers are vital qualities for this high profile role. In return you would be joining a recognised market leader able to offer long term prospects either within the financial function or the line of business.

Interested candidates should send their CV to Peter Gerrard, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.



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STEPHANIE SPRATT 071 873 4027

Finance Director

East Midlands - c.£45,000 inc. bonus + car & benefits

Successful £20m turnover subsidiary of highly acquisitive UK plc seeks Finance Director to support Managing Director in achieving ambitious future growth plans. Outstanding reputation for product excellence and internationally acknowledged as market leader.

THE ROLE

- Provide strong leadership within finance function ensuring prompt meaningful information to local executive and group.
- Central role in commercial and strategic decision making.
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THE QUALIFICATIONS

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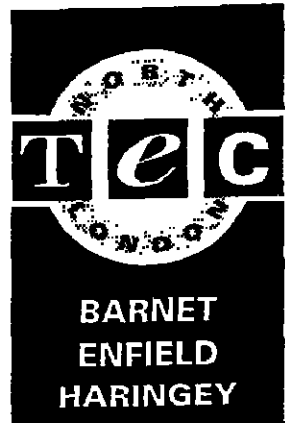
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Interested candidates should contact Chris Nelson on 071-831 2000 (evenings/weekends on 081-785 6545) or write to him at Michael Page Taxation, Page House, 39-41 Parker Street, London WC2B 5LH.

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Candidates, already at head of function level in a 'plc' environment, should be accountants with at least eight years of relevant post qualifying experience including significant exposure to acquisitions and corporate finance, as well as a proven record of success in financial control and systems management.

The compensation package will be negotiated and will include salary, incentive plan, stock options, executive car and other benefits appropriate to this high profile and important position.

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INTERNATIONAL COMPANIES AND FINANCE

Hoogovens forecasts loss after sharp drop in prices

By Ronald van de Krol in Amsterdam

HOOGOVENS, the Dutch steel and aluminium group, expects to make a loss in 1991 because of sharply lower steel and aluminium prices.

The forecast, which marked an unexpected downward revision of earlier forecasts that the company would merely break even in the 1991 second half, caused Hoogovens' shares to fall by more than 5 per cent to close down at 12.60 (\$1.37) at 14.10 on the Amsterdam Stock Exchange yesterday.

Aluminium prices have come under pressure from shipments from the Soviet Union, while steel prices in western Europe have fallen as a result of competition from the former East Germany and other parts of eastern Europe as well as from "third world countries". These price cuts are exacerbating existing problems caused by stagnant demand from leading metalworking sectors such as the car and capital goods industries.

Hoogovens, the Netherlands' only steel producer and the seventh-largest in Europe in terms of production, said its core aluminium and steel divisions will make a loss this year, though smaller activities

such as steel trading and technical services are expected to be in the black.

Overall, the company said it expected a "very modest profit" on ordinary activities, but added that this result would be offset by a provision of "several millions of guilders" needed to finance the restructuring of an aluminium rolling mill in Duffel, Belgium.

Last week, Hoogovens announced it was pruning its total aluminium smelter production by 10 per cent in response to continued oversupply on the market.

The company, a medium-cost steel producer by European standards, is already mid-way through a programme aimed at improving the performance of its steelworks and lowering production costs.

Hoogovens has said that the increase in productivity will involve the loss of 2,500 jobs out of a total workforce of some 26,000.

Hoogovens' latest forecast is a sharp revision of its August statement that full-year net profit would not differ greatly from the 1990 level, which it said would break even in the second half.

In 1990, Hoogovens' net profit before extraordinary items totalled \$1.252m. The 1990 figure was itself 28 per cent down on the year before, prompting the company to reduce its 1990 dividend by nearly 25 per cent.

● Hunter Douglas, the Rotterdam-based manufacturer of window coverings and architectural products, is warning of substantially lower earnings in 1991.

However, the group expects to return to profit growth in 1992.

The company, whose window shades are sold under the Luxaflex name, blamed the downturn on the cost of reorganising its Australian operations, recession in its principal English-speaking markets, and the effect of lower aluminium prices on its smelter business.

Thanks mainly to acquisitions, sales rose by 8.4 per cent to \$1.32bn (\$895m) in the first nine months of 1991. They are also expected to be higher for the year as a whole.

The company, which does not publish quarterly profits, said in August that first-half results had fallen by 40 per cent to \$1.418m.

American Brands to buy Seagram names

By Nikki Tait in New York

AMERICAN BRANDS, the Connecticut-based tobacco and consumer products company, yesterday agreed to pay \$372.5m for the trademarks of seven spirits brands owned by Seagram's Seagram. When the deal closes in December, it will also acquire Seagram's stocks of finished goods.

The transaction will move American Brands from fourth to third place in the US spirits market, behind Britain's Grand Metropolitan and United Distillers, part of the UK-based Guinness group.

Seagram, which reiterated its policy of concentrating on "core" brands, falls into fourth place, followed by Bacardi.

News of the deal comes a day after American Brands failed to win a \$350m hostile bid for Britain's Invergordon Distillers. However, both American Brands and Seagram said that discussions had been under way for some time and that the timing was coincidental.

American Brands ended up with a 40 per cent stake in Invergordon, which it claimed yesterday was a "long-term proposition," although it declined to say categorically that it did not plan to sell.

The brands involved in the deal sell mainly in the US, and comprise the Lord Calvert Canadian Whisky and Kessler American Blended Whiskey products, Wolfshmidt Vodka, Ronrico Rum, Calvert Gin, Calvert Extra American Whiskey, and the Leroux line of cocktails.

Their combined sales in 1990 were around \$235m.

The only significant sales outside the US are for Lord Calvert in Scandinavia, where Seagram is retaining the trademark. Commenting on the sale, Seagram claimed that it was aiming for "share of margin rather than share of market."

It said that while the brands represented about a quarter of Seagram's sales volume in the US, they comprised "a significantly lower percentage of operating income." It declined to give numbers.



THE EMPIRE State Building, America's best-known landmark, is expected to be sold shortly to members of one of America's leading business families for about \$40m, writes Karen Zagor in New York.

The potential buyer is believed to be John Grace, a distant cousin of J. Edgar Grace, patriarch of the W.R. Grace company. A spokesman for W.R. Grace said the reported transaction "has nothing to do with W.R. Grace, nor is J. Edgar Grace aware of it. Mr Grace has a lot of living relatives."

Mr Ron Bruder, chairman of real-estate specialists Brookline Group, said there had been talk of the Graces buying the building in New York real-estate circles for the last 60 days. "I would expect a deal to close within the next 90 days."

A sum of \$40m may seem a

ridiculous price for a prime piece of New York real estate, a 102-story building fronting Fifth Avenue between 33rd and 34th streets. But it is difficult to put a value on the Empire State Building.

Although the building is owned by the Prudential, America's largest insurer, which put it on the block in May, it is controlled by a complex leasing arrangement dating from the 1960s, which prevents any owner from taking control before 2076.

Under the lease agreement, Empire State Building Associates and Empire State Building Company - two partnerships - are entitled to exercise control in almost every respect until that date. The owner gets an income stream of about \$3.4m, which is expected to fall to \$2m by January.

Den Norske Bank dives deeper into red

By Karen Fosell in Oslo

DEN NORSKE Bank, Norway's biggest bank, has plunged deeper into the red during the past nine months.

Group net losses soared to Nkr4.48bn (\$377m) from a net loss of Nkr3.55bn in the same period last year as losses on loans and guarantees increased to Nkr3.78bn from Nkr2.54bn.

The deepening crisis has caused the board to postpone a share issue from this month until the second half of next year. The issue would expand capital by Nkr2bn.

Mr Ole Lund, DnB's chairman, said the value of the bank's shares will have to be written down and that a decision on this would be made by the turn of the year.

The bank said it had been granted Nkr1.25bn in preference capital from the commercial banks' guarantee fund.

Another Nkr480m was issued by the commercial

banks' guarantee fund.

The state-operated fund said yesterday: "The government bank insurance fund's assessment is that a support loan to the commercial bank's guarantee fund channelled to Den Norske Bank... is necessary to secure the bank's capital ratio until this is achieved in a more lasting manner through an ordinary share issue, possibly with the participation of the (newly-established) government bank investment fund."

On October 22, DnB warned it would need a capital injection to meet domestic capital adequacy requirements and at that time said loan-loss provisions would reach Nkr3.8bn. It said its real-estate portfolio would be written down by Nkr400m but yesterday revised this to Nkr478m.

Group operating income, comprising net interest earnings and other operating income, fell by Nkr764m to Nkr3.38bn in the nine months. DnB said the decrease was mainly because of sluggish activity in the stock and bond markets and lower interest earnings.

Unexpected fall at UAL

By Nikki Tait

UNITED Airlines, one of the large US carriers, yesterday surprised analysts when its parent company, UAL, unveiled sharply lower third-quarter operating profits and after-tax earnings down from \$106.1m a year ago to \$25m.

In general, third-quarter figures from other airlines - including United's big rivals, American Airlines and Delta - have been slightly better than pundits had been predicting. United's net profit figure translated into earnings per share of \$1.05, while market estimates were around the \$1.60 level.

The news sent United shares down by \$2 to \$132, while American slipped \$4 to \$63 and Delta by \$4 to \$62.4.

United laid the blame on the sluggish US economy, coupled with competitive pricing in the domestic market.

The strongest carriers have been complaining for some time that pricing tactics by the bankrupt airlines - desperate

for cash flow - have been undermining the industry's profitability generally.

Yesterday, United gave this argument a new twist, by claiming the "geographic characteristics of United's route structure" meant it was particularly badly hit.

Its hubs are concentrated in the western half of the US, where bankrupt carriers such as America West and Continental are also based. It added that there were some "very preliminary signs" that US passenger business may have begun to improve, but said the presence of non-compensatory fares would still hold back progress in the industry.

During the period, operating revenues rose from \$2.97bn to \$3.23bn. Operating expenses, however, jumped to \$3.18bn (\$2.44bn), leaving operating earnings at \$55.3m (\$125m). Like other carriers, United benefited from lower fuel costs - \$422.8m against \$437.6m.

Akzo holds net profit steady

By Ronald van de Krol

AKZO, the Dutch chemicals group, yesterday reported virtually unchanged profit figures for the third quarter. Net profit was \$1.181.5m (\$85.9m) against \$1.165.8m last year, while operating profit fell slightly to \$1.239.5m from \$1.265.6m.

"The figures show that there are as yet no clear signs of a market recovery," the company said.

Turnover was down 1 per cent at \$14.1bn, with higher selling prices and favourable exchange rates more than offset by divestments and lower sales volumes. Akzo's industrial dividend was held at \$1.150.

Akzo posted higher operating profit in three of its four main businesses - chemical products, coatings and health-care products - but its fibre activities fell into the red, reflecting the depressed indus-

trial fibres markets. The fibre division's operating results showed a loss of \$1.13m compared with a profit of \$1.36m in the 1990 third quarter.

The figures were in line with analysts' expectations that Akzo, with its relatively limited presence in bulk chemicals, would be able to weather the slump in the chemicals industry, prompting a modest rise in the company's shares yesterday on the Amsterdam Stock Exchange.

Akzo's results contrast sharply with those of DSM, the Netherlands' other big chemical group, which on Wednesday reported a 50 per cent decline in operating profit and a 38 per cent drop in net profit. Syb Bergman, Akzo's financial director, said the recovery of the fibres business would depend on an end to

recession in important markets such as the US. For the fourth quarter, Akzo expects companies which use fibres to continue to draw down inventories, indicating that sales will not revive in the short term.

Since the summer, Akzo has sold its 57 per cent stake in the loss-making Spanish fibres company La Seda de Barcelona, whose figures are no longer consolidated by the Dutch company. It is also cutting 1,000 jobs in Germany and the Netherlands.

The company gave no new forecast for 1991, but Mr Bergman said the third-quarter result would make it easier for the group to meet its previous prediction that full-year profits would be down some 10 per cent from 1990 levels. In the first nine months, net profit fell 5 per cent to \$1.542.2m.

AEG rejects white goods sell-off

By Andrew Fisher in Frankfurt

AEG, the German electrical and electronics company owned by Daimler-Benz, yesterday denied it had no intention of selling its household appliance division - now back in profit after losing money last year - but was keen on agreeing strategic alliances to save costs.

Commenting on talks with Bosch-Siemens, the German appliance company in which Bosch and Siemens hold equal stakes, Mr Ernst Georg Stöckl,

AEG's chief executive, said these had taken place some time ago and had not been concluded. AEG would, anyway, retain the industrial leadership in any association it agreed with other companies.

He poured cold water on the idea of a link-up between Bosch-Siemens and AEG in the domestic appliance sector. He said he was astonished at the interest shown in AEG's discussion over possible co-operation since it was known that

its talks with Bosch-Siemens had taken place some time ago. He asserted that the white goods sector was a strategic part of AEG's business, which also includes rail, electricity, and automation equipment.

AEG's turnover in the appliance sector is DM2.8bn against Bosch-Siemens' DM7bn. The market leader in western Europe is Sweden's Electrolux with 18 per cent of the market, followed by Bosch-Siemens with 13 per cent.

Data General stays in black

By Louise Kehoe in San Francisco

DATA General, the US computer maker, achieved profitability for its fourth quarter and fiscal year, continuing a turnaround that is unique within the industry, after four years of heavy losses and a broad restructuring of its operations.

The company's stock price plunged, however, from a Wednesday close of \$20.74 to trade at \$17.4 yesterday. Analysts attributed the market reaction to the company's failure to report profits that were higher than their projections.

In the past three quarters, Data General has performed well above expectations, and investors had hoped for another "upside surprise," said Mr Richard Chu, of Cowen, in Boston.

Net income for the fourth quarter was \$18.4m, or 50 cents a share. In the same period last year, Data General reported losses of \$89.3m, or \$2.93 a share, including a restructuring charge of \$71.7m.

Swedish commercial TV licence rivals join forces

By John Burton in Stockholm

THE TWO rivals for Sweden's first commercial TV licence have agreed to join forces to win the concession, which will be awarded next week.

But Ms Birgit Friggebo, the culture minister, said yesterday the government will not automatically accept a joint bid until the proposal is examined, as criticism arose over its anti-trust implications.

The London-based Scandinavian satellite channel TV3, which is owned by Mr Jan Stenbeck and his telecommunications and media group Kinnevik, agreed to withdraw from the competition in return for acquiring a significant shareholding in TV4, which will be the sole bidder for the licence.

The main shareholders in TV4, a competing Scandinavian satellite channel, include Wallenberg family investment company Patria, the pension fund SPP, the farmers co-operative LRF, and the publishers Natur and Kultur.

TV4 will phase out its satellite broadcasting once it starts operating the terrestrial channel next spring. Sweden's Price and Competition Office, however, criticised the new ownership structure of TV4 since it would give Mr Stenbeck a strong position in the Swedish TV advertising market, which has grown rapidly since the

start of TV3 in 1988 and TV4 last year.

Besides his expected shareholding of at least 20 per cent in TV4, Mr Stenbeck will continue to broadcast TV3 by satellite and will jointly own an advertising sales office with TV4.

The government competition agency said that the agreement between TV3 and TV4 would lead to a quasi-monopoly situation that could increase advertising prices. TV advertising spending in Sweden is now estimated at SKr600m (\$82m), but it could reach SKr3bn within the next few years.

A parliamentary committee in September initially awarded the TV concession to TV3. But the former Social Democratic government agreed not to endorse the politically-sensitive decision, which was made shortly before the country's general election.

The new centre-right government proposed that TV3 and TV4 should co-operate in managing the new channel, which will compete against the two non-commercial state-run stations in addition to TV3.

The government's rationale for its merger proposal was that broader ownership would increase financial support for the new channel, which is expected to lose money until the economy improves.

Euromarché accounting change

ALTERED accounting procedures at Euromarché, the French retailer, generated a FF1.04bn (\$178.4m) exceptional loss in the first half of 1991, AP-DJ reports from Paris.

The company's new owner, Carrefour, imposed its more stringent standards of accounting to bring the company's books into line with its own. The changes include new ways

of accounting for the depreciation of stocks, for leases and for employee retirement provisions.

With the exceptional loss, Euromarché had a net consolidated loss of FF1.266bn in the first half of 1991. In the first half of last year, Euromarché showed a loss of FF83m. Without the accounting change, the net consolidated loss for the 1991 first half was FF225m.

CANAL+			
CONSOLIDATED REVENUES UP 15.4 % FOR THE FIRST NINE MONTHS OF 1991			
Paris, October 24th, 1991.			
For the nine months ended September 30, 1991, CANAL+ sales rose 15.4 % to FF 5.16 billion, with a 12.6 % increase in subscription revenue accounting for 70 % of the FF 688 million gain over the comparable prior period. Proceeds from other goods and services were up a sharp 45 %, reflecting the parent company's sales of broadcast rights, higher revenues from Studio CANAL+ and the full consolidation of CANAL+ Editions and the Spanish company Cinepac.			
During the third quarter, the network welcomed 105,340 new subscribers and recorded 58,521 cancellations. Over the full nine months, the net gain in subscribers was 182,000, compared to 70,000 in the year-earlier period and 161,000 in 1989. As of September 30, 1991, CANAL+ was serving 3,214,760 households (including 26,840 with enhanced-definition D2MAC service) in addition to 158,035 institutional subscribers.			
Rapid growth was sustained outside of France, with cumulative subscriptions in Germany, Belgium and Spain rising over 120 % in just nine months to 471,900, from 214,000 at year end 1990.			
Group earnings projections will be unaffected by the non-renewal of TV5 Entertainment's license to broadcast in southeastern England, since provisions had already been set aside for this contingency. TV5 Entertainment is a 12%-owned CANAL+ affiliate.			
REVENUES (FF millions)	9 months ended Sept. 30, 1991	9 months ended Sept. 30, 1990	Change
SUBSCRIPTIONS	4,333	3,847	+12.6%
ADVERTISING AND SPONSORING	202	195	+3.6%
OTHER GOODS AND SERVICES	628	433	+45.0%
Of Which Manufacturing	389	377	
GROUP TOTAL	5,163	4,475	+15.4%

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due 2023

In accordance with the provisions of the Notes, notice is hereby given that for the Interest period 31st October, 1991 to 31st January, 1992 the Notes will carry an interest rate of 10.8% per annum.

Interest payable on the relevant interest payment date 31st January, 1992 will amount to £2,722.19 per £100,000 Note.

Agent Bank:
Bank of Scotland

Mortgage Securities (No 1) Plc

£20,000,000

Class B
Mortgage Backed
Floating Rate Notes
due 2023

In accordance with the provisions of the Notes, notice is hereby given that for the Interest period 31st October, 1991 to 31st January, 1992 the Notes will carry an interest rate of 11% per annum.

Interest payable on the relevant interest payment date 31st January, 1992 will amount to £2,772.50 per £100,000 Note.

Agent Bank:
Bank of Scotland

Residential Property Securities No.2 PLC

£200,000,000

Mortgage Backed Floating Rate Notes 2018

The rate of interest for the three month period 30th October, 1991 to 30th January, 1992 has been fixed at 10.825 per cent. per annum. Coupon No. 14 will therefore be payable on 30th January, 1992 at £2,721.04 per coupon.

Aggregate interest charging balances of Mortgages redeemed during the period 30th October, 1991 to 30th January, 1992: £4,405,617.98.

Aggregate interest charging balances of Mortgages redeemed as at 30th October, 1991: £153,059,322.11.

The aggregate principal amount of Notes outstanding as at 30th October, 1991: £137,700,000.

S.G. Warburg & Co. Ltd.
Agent Bank

THE BANK OF NOVA SCOTIA

(A Canadian Chartered Bank)

\$100,000,000

Floating Rate Debentures 2000

Issue Price 100.10 per cent.

For the three months 31st October, 1991 to 31st January, 1992 the Debentures will bear interest rate of 10.60% per annum and the coupon amount per \$10,000 denomination will be \$267.18.

Agent Bank
Samuel Montagu & Co. Limited

Investors Hotline

"The Technical Trader" 0836 405 485
"Share Watch" 0836 405 484

CHEMICAL NEW YORK CORP

US\$500,000,000 FLOATING RATE SENIOR NOTES DUE 1999

In accordance with provisions of the Notes, notice is hereby given that for the Interest period from 31 October 1991 to 29 November 1991 the Notes carry an interest rate of 5 1/4 per annum.

The interest payable on the relevant interest payment date 29 November 1991 against coupon no 94 will be US\$43.50 per US\$100,000 Note.

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Note Interest Rate Resets

Pursuant to the Indenture dated as of October 1, 1990, between the Issuer and State Street Bank and Trust Company, notice is hereby given that for the Interest Accrual Period October 30, 1991 to April 29, 1992, the Note Interest Rate applicable to the Senior Notes is 6.50% and to the Second Priority Senior Notes is 7.25%. Interest payable per \$1,000,000 principal amount of a Senior Note on April 30, 1992 will be \$52,025.00, and per \$1,000,000 principal amount of a Second Priority Senior Note will be \$58,854.17.

CVAS INTERNATIONAL LIMITED

SENIOR DEBENTURES

Secured Floating Rate Notes due 1999

Interest Rate 6.5000% p.a. Interest Period November 1, 1991 to May 1, 1992. Interest Payable per US\$100,000 Note US\$5,910.58.

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By Cheong, N.A. (CNS) Dept. Agent Bank

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LEGAL NOTICE

No. 891472 of 1991

IN THE HIGH COURT OF JUSTICE

CHANCERY DIVISION

IN THE MATTER OF

MERIDON PROPERTIES LIMITED

IN THE MATTER OF

THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was on the 7th day of October 1991 presented to His Majesty's High Court of Justice for the confirmation of the reduction of the Share Premium Account of the above-named company by \$500,114.

AND NOTICE IS FURTHER GIVEN that the said Petition is directed to be heard before the Honourable Mr Justice Hoffmann at the Royal Courts of Justice, Strand, London WC2A 2LL, on Monday the 11th day of November 1991.

ANY Creditor or Shareholder of the said Company desiring to oppose the making of an Order for the confirmation of the said reduction of Share Premium Account should appear at the time of hearing in person or by Counsel for that purpose.

A copy of the said Petition will be furnished to any such person requiring the same by the undersigned Solicitors on payment of the regulated charge for the same.

Dated this 1st day of November 1991

Messrs. Meridons
10 Marsh Street
London EC4A 3DF
(Tel. 020 7600 2300)

Solicitors for the above-named Company

ANNOUNCEMENTS

LIBRA CITY CORPORATED PRINTING LIMITED

has appointed Mr Paul Vesta to the position of Director of Libra City Printers and Mr David Sadielli to the position of Director of Cityset communications.

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INTERNATIONAL COMPANIES AND FINANCE

JAPANESE INTERIM RESULTS

JAL slumps but ANA edges higher

By Steven Butler in Tokyo

SLUGGISH demand for international air travel in the six months to the end of September contributed to a 9.2 per cent plunge in pre-tax profits at Japan Airlines (JAL), the country's principal international carrier. Meanwhile, All Nippon Airways (ANA), the larger of the two airlines and the leading domestic carrier, showed steady growth in revenues and a 5.6 rise at the pre-tax level.

Sales at JAL fell 2.8 per cent compared with the first half of the last fiscal year, to ¥576.4bn (¥4.4bn). The company said that air traffic demand in

Japan in the period had recovered steadily from the effects of the Gulf crisis but that demand had been further dampened by the sluggishness of the Japanese economy.

International traffic dropped 3.1 per cent to 4.17m passengers while cargo fell 4 per cent. Domestic passenger demand continued to rise as JAL expanded its domestic service, but only by 1.5 per cent to 7.6m.

In spite of falling traffic, costs rose 4.3 per cent to ¥561.7bn because of increased aircraft leasing and maintenance costs. As a result, operating

profits fell by 73 per cent to ¥14.7bn. Pre-tax profits fell to ¥8.78bn, while after-tax profits plunged 91 per cent to ¥2.7bn.

The company forecasts a steady growth in travel amid continued severe competition. It expects to finish the year with ¥9.5bn in net profits, down from ¥13.7bn last year. ANA saw 3.8 per cent growth in domestic passengers to 17.5m, while the addition of new international routes led to a 5 per cent rise in international traffic to 691,223.

ANA enjoyed a 5.4 per cent rise in sales to ¥141.9bn, while

operating income rose 23.1 per cent to ¥38.3bn. The sharply improved operating performance was partially offset by a rise in non-operating expenses of ¥7.3bn. This included a rise in interest payments from ¥14.3bn to ¥15.3bn following the introduction of eight new aircraft.

Pre-tax profits rose to ¥27.8bn, while a higher tax charge brought net earnings down 3.8 per cent to ¥11.9bn.

ANA said its full-year revenues were likely to rise 10 per cent to ¥800bn, with a 3 per cent increase in net income to ¥11bn.

IDC sells 30% of its stake in Sasol

By Philip Gawith in Johannesburg

INDUSTRIAL Development Corporation (IDC), the South African state-owned concern, yesterday sold a third of its 30 per cent shareholding in Sasol, the chemical company, to a pension fund in a share deal worth R550m (R333.3m).

The sale, to the Government Service Pension Fund, forms part of IDC's strategy of selling investments in existing successful projects to pursue new developments. The IDC has the resources to use some R100m for industrial development over the next six years, and the Sasol sale represents the most important step so far in this process.

Mr Paul Kruger, chief executive of Sasol, said: "Many buyers waited for this news before deciding to enter the market. The Sasol share price can now be expected to gain value, due to the fact that the IDC has found a mechanism which removes the uncertainties arising from the sale of its shareholdings."

The IDC expects a pre-tax profit of ¥77bn, the same as last year, on sales of ¥800bn, a 9.4 per cent increase. Sumitomo Heavy Industries reported a 23.6 per cent increase in sales to ¥130.2bn and pre-tax profit 7.6 per cent higher at ¥12.4bn, in spite of a slowdown in orders during the period.

For the year to the end of March, the company expects a 5.7 per cent increase in sales at ¥250bn and a pre-tax profit of ¥6bn, up from ¥4bn last year.

General Dynamics outlines its plan to achieve 'critical mass'

By Martin Dickson in New York

MR WILLIAM Anders, the chairman of General Dynamics, said his company intended to buy as well as sell business lines to achieve "critical mass" in the shrinking US defence industry. He called on rival defence contractors to adopt a similar strategy.

In a speech to an industry conference, Mr Anders crystallised many of the problems facing US defence contractors as the Pentagon prepares to reduce spending sharply.

He said the sector needed to

be strong to perform its national security mission but was currently sick - generating low returns and suffering massive overcapacity.

The end of the cold war had created permanent structural changes, and the era of repeated upswings in defence spending had ended, he said.

Mr Anders said General Dynamics had earlier this year considered diversifying out of defence but had now decided against this, partly because of an improvement in its order

book and partly because studies had shown that defence companies taking this path had a very high failure rate.

The company therefore intended to take the opposite course and concentrate on its core defence competence and "deconglomerate" - selling off activities that were not adding real value. This was adding real value, he said, why it recently announced plans to sell Cessna, its successful business jet business, rather than putting more cash into it.

Heavy industry hurt by erratic ship orders

By Robert Thomson in Tokyo

JAPAN'S leading heavy industrial companies reported generally higher sales for the first half of the year, but said that currency fluctuations and erratic orders for ships had hurt pre-tax profits. The sector expects full-year results to reflect the slowdown in domestic economic growth.

Mitsubishi Heavy Industries (MHI) said pre-tax profit had risen 2 per cent to ¥76.7bn (¥6.16bn). Sales fell 1.1 per cent to ¥1,019.3bn, with ships and steel structures down 11.5 per cent and power systems falling 1.6 per cent. Sales of general machinery and air-conditioning systems were 9.8 per cent higher.

The shipbuilders have reported that their order books are virtually full for the next two to three years, but some

companies have been turning down orders in the expectation that ship prices will increase over the next year and because of wariness of fluctuations in the value of the yen.

Mitsubishi Heavy said that orders in the first half were up 5.2 per cent, and sales would be higher in the second half because of the completion of several shipbuilding contracts. For the full year, the company expects sales of ¥2,450bn, up 5.3 per cent, and a pre-tax profit of ¥160bn, 4.8 per cent higher.

Kawasaki Heavy Industries (KHI) reported a 9.8 per cent increase in sales to ¥980.2bn, but a 36.8 per cent fall in pre-tax profit to ¥5.4bn.

The company said that exports of heavy machinery had been hurt by the apprecia-

tion of the yen over the past year, and that orders of rolling stock from Japanese railway companies had fallen.

In contrast with many Japanese companies, which are cutting capital spending, Kawasaki Heavy said that it would increase outlays from the planned ¥36bn to ¥40bn in the year to end-March.

For the full year, it forecasts a pre-tax profit of ¥22bn, up 7.8 per cent, on sales of ¥950bn, down from a previous estimate of ¥980bn, and 6.6 per cent higher than last year.

Ishikawajima-Harima Heavy Industries (IHI), the second-largest builder of ships after MHI, reported a 15.2 per cent increase in pre-tax profit to ¥12.2bn on a 30.7 per cent increase in sales to ¥374.5bn. The sharp rise in sales

reflected an order backlog from the previous period.

Orders for the first half were down 2.7 per cent, with orders taken by the machinery division down 26.6 per cent because of cuts in capital spending by car makers and paper producers.

For the full year, IHI expects a pre-tax profit of ¥77bn, the same as last year, on sales of ¥800bn, a 9.4 per cent increase.

Sumitomo Heavy Industries reported a 23.6 per cent increase in sales to ¥130.2bn and pre-tax profit 7.6 per cent higher at ¥12.4bn, in spite of a slowdown in orders during the period.

For the year to the end of March, the company expects a 5.7 per cent increase in sales at ¥250bn and a pre-tax profit of ¥6bn, up from ¥4bn last year.

Sluggish sales push Fanuc 9.8%

By Emiko Terazono in Tokyo

FANUC, the Japanese machine tool equipment maker, reported a 9.8 per cent decline in unconsolidated pre-tax profit to ¥31bn (¥236m) for the first six months to September due to sluggish sales in numerical control equipment.

Sales for the first half fell 9.1 per cent to ¥84.7bn, and after-tax profits declined 7.4 per cent to ¥17.2bn. Fanuc's problems stem from the sluggish machine tool market. Demand has plummeted as companies have cut capital spending.

Machine tool orders have shown double-digit declines in the recent months, and machine tool makers, to which Fanuc supplies its products, do not expect the market to bottom until the middle of 1992.

The company said higher labour costs and R&D expenses had squeezed profits.

For the full year to March 1992, Fanuc projects pre-tax profits to fall 14 per cent to ¥60.1bn, or an 8 per cent decline in sales to ¥170.2bn.

Daishowa Paper narrows loss

By Emiko Terazono in Tokyo

DAISHOWA Paper, the Japanese paper producer headed by Mr Kyoji Saito, the controversial art collector, yesterday announced a pre-tax profit of ¥3.7bn (¥28.2m) for the first half to September. The result is an improvement from the 1990 first half, when the company posted a deficit of ¥7.1bn.

Daishowa's interim sales rose 4.3 per cent to ¥180.9bn, and after-tax profit fell 86.9 per cent to ¥287m. Its financial costs increased due to a 22.8 per cent rise in interest payments to ¥17.2bn.

In an effort to reduce its debt burden, Daishowa said it would seek to unload some of its assets, including cross-shareholdings. It said it was considering selling its pulp plant in Alberta, valued at ¥90bn.

Daishowa also hopes to raise up to ¥70bn through sales of stocks, including those of its main banks. It said that the banks - including Industrial Bank of Japan, Fuji Bank and Yasuda Trust & Banking - had given their consent to the stock sales.

The company rapidly expanded its domestic capacity and made several overseas acquisitions in the 1980s, including the 1988 purchase of the Canadian operations of Reed International, the UK publishing group, for C\$631m (US\$558.4m).

Mr Saito is famous for his extensive art collection, including paintings by Renoir and Van Gogh, which were bought with private, not corporate, funds. However, Mr Saito's collection has caused some Daishowa employees to suggest that he should use his wealth to support the company.

For the full year, Daishowa revised down its earnings projections and forecast a ¥6.6bn pre-tax loss on a 1 per cent increase in sales to ¥357bn.

It announced a pre-tax loss of ¥14.9bn for its last fiscal year to the end of March.

Seven other leading Japanese paper-makers posted poor results for the half-year to September. The general downturn reflected the sluggish paper and pulp markets and increased interest rates.

Paper companies have made substantial capital investments

in the late 1980s, causing overproduction and creating a glut in the market.

Pre-tax profits plunged 90.2 per cent at Mitsubishi Paper Mills, while other five companies reported declines in pre-tax profits.

The companies have started to cut production by 70 to 85 per cent, but poor prospects for the market mean they are expected to depress pre-tax profits for the full year.

● Ajinomoto, Japan's largest integrated food processor, announced that its affiliate Morishita Pharmaceutical would merge with the Japanese marketing subsidiary of Roussel-Uclaf, the French medical supply company, AP-DJ reports from Tokyo.

In April, Roussel Medica will merge with Osaka-based Morishita to form Roussel Morishita which will be capitalised at ¥6.73bn, with 30m shares. Ajinomoto and Roussel-Uclaf each will hold 9m shares, while the remaining 12m shares will be held by others.

Sentrachem operating income slips

SENRACHEM, the South Africa chemical company, reported lower profits in the year to August, writes Philip Gawith.

The poor result reflected the continued effects of recession, the disruption of key markets by strikes, poor agricultural conditions and lower petrochemical prices.

Turnover rose 5.5 per cent to R2.3bn (R807m), but pressure on margins pushed operating income down 4.5 per cent to R214m. Attributable earnings fell 18.5 per cent to R22.6m.

Earnings per share declined to 53.8 cents from 66.1 cents, and the dividend was cut by 25 per cent to 18 cents.

The company expects to increase earnings in the current year because of plant improvements and productivity gains.

Domtex sees end to recession in textiles

By Robert Gibbons in Montreal

NORTH America's worst textile industry recession in 50 years is probably over, according to Dominion Textiles, the Canadian integrated textile group. Yarn, denim and some industrial products are recovering strongly.

However, recession is now gripping European markets and Domtex's apparel fabrics business there is down sharply, Mr Charles Hantho, chairman, said after the annual meeting.

For the first quarter ended September 30, Domtex reported a loss of C\$12.5m (US\$11.1m), or 40 cents a share, against a loss of C\$15.4m, or 55 cents, a year earlier on sales of C\$320m, up 8 per cent.

In the year ended June 30 last, the group posted a loss of C\$129m, or C\$4.07 a share, including C\$2.05 a share in special restructuring charges. Sales were C\$1.4bn.

Mr Hantho said the first quarter is normally the slowest because of seasonal factors, and the rise in sales was encouraging. Yarn volume was up 23 per cent and the gains in denim cloth were in upmarket lines, with strong selling prices.

Mr Hantho said Domtex would continue its restructuring and asset sale to confine its global operations to four or five core businesses. Reducing debt from C\$57m as at June 30 last was a top priority.

If the North American Free

Trade Area becomes a reality, Domtex is ready to set up manufacturing in Mexico.

● Southam, Canada's biggest daily newspaper publisher, wants to sell its big commercial printing operation to reduce its debt. It has retained investment bankers Burns Fry to handle the sale.

Southam wants to concentrate on its newspaper and other information businesses. It also owns a large national bookstore chain.

The company, with 17,000 employees, had a loss of C\$17.2m on revenues of C\$412m in the first half of 1991, against a profit of C\$28.1m on revenues of C\$422m a year earlier. Its stock has fallen 50 per cent this year.

Southam is 23 per cent controlled by the Southern family, Torstar, publisher of the Toronto Star, also owns 23 per cent.

Southam's results have been drastically affected by poor newspaper advertising and slow commercial printing markets.

● Rio Algom, the uranium and base metals mining group, reported a profit of C\$11.3m, or 22 cents a share, for the first nine months of 1991, including a loss of C\$20.3m from the shutdown of its tin operation.

This compared with a profit of C\$67m, or C\$1.28, a share, a year earlier, after special items.

the largest reinsurance company in the US, after-tax profits rose from \$153.8m to \$161.8m. Realised gain contributed \$18.6m, compared with \$12.3m, while operating income - before such gains rose to \$145m from \$141.5m. Revenues were \$792.8m against \$770.2m.

General Re described third-quarter underwriting figures as "unsatisfactory," but noted that they had at least improved from the second quarter.

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NOTICE OF REDEMPTION
To the Holders of

Ente Nazionale Per l'Energia Elettrica
(E.N.E.L.)
(the "Company")

U.S. \$100,000,000
9% Debentures due 1995
Guaranteed by the Republic of Italy
(the "Debentures")

NOTICE IS HEREBY GIVEN, that, as permitted by Condition 5(c) of the Debentures, the Company has elected to exercise its right to, and shall, redeem on January 1, 1992 (the "Redemption Date") all of its outstanding Debentures at a redemption price (the "Redemption Price") of 101 1/4% of the principal amount thereof.

Payment of the Redemption Price will be made on or after January 1, 1992 upon presentation and surrender of the Debentures, together with all coupons appertaining thereto maturing after January 1, 1992 at the Corporate Trust Office of The Bank of Tokyo Trust Company in New York City, 100 Broadway, New York, NY 10005 or at the principal office on the city indicated of any of the following Paying Agents: The Bank of Tokyo, Ltd. in London; The Bank of Tokyo, Ltd. in Brussels; The Bank of Tokyo, Ltd. in Hong Kong; The Bank of Tokyo, Ltd. in Singapore.

From and after the Redemption Date, interest on the Debentures will cease to accrue and all coupons maturing after January 1, 1992 shall become void. The coupon for the interest payable on January 1, 1992 should be detached and presented for payment in the usual manner at the specified office of any Paying Agent

INTERNATIONAL CAPITAL MARKETS

Fresh moves may solve HK stock exchange dispute

By Angus Foster in Hong Kong

EXECUTIVES from Hong Kong's Securities and Futures Commission, the overall market watchdog, and the stock exchange yesterday agreed in principle on a joint plan of action designed to solve a dispute over reforms being introduced to the exchange.

Neither side gave details on the plan, but it is expected to involve the exchange putting in place a compromise package of reforms. These will need to satisfy the commission and also aet round a complicated legal problem created by a court ruling on Wednesday.

The new plan of action follows the exchange's failure to implement a last-ditch set of voluntary reforms. In a long running saga, the commission has been pushing for the adoption of the reforms, designed to widen the representation on the exchange's ruling council to include more international stockbrokers and market practitioners. The changes also aim to abolish practices which in the past have been seen as open to abuse.

Although exchange members approved a package of voluntary reforms at an extraordinary

Liffe to revamp Ecu futures contract

By Tracy Corrigan

THE London International Financial Futures Exchange is revamping its Ecu bond futures contract, which has been trailing behind a rival contract on the Maffi, the Paris-based exchange.

Over the past six months, daily volume on the Maffi has averaged just over 2,000 contracts a day, against 341 contracts on Liffe. (Each Liffe contract is twice as large as each Maffi contract, however.) The volume on the Maffi contract, itself less than spectacular, at least offers reasonable liquidity. Traders say even London-based clients now use the Maffi contract.

"It's going to be difficult for London to regain the lost ground," said one trader. The Maffi launched its contract six months ahead of Liffe and has been pushing for the French government's active support for the market, through its long-standing Ecu bond programme, dealers said.

The Maffi market has also been better served by its system of dedicated market-makers. Liffe's designated brokers have failed to provide adequate liquidity.

Consequently, Liffe decided yesterday to switch to a designated market-maker system. The scheme will be introduced on January 13, shortly after the exchange's move to its new Cannon Bridge base.

Designated market-makers will be required to quote a bid and offer at a fixed spread of 4 basis points in the first delivery month of the contract. So far, four firms have come forward: San Paolo, Swiss Bank Corporation, Tokai International and Union Bank of Switzerland.

Liffe is also changing the contract specification. From March, only sovereign bonds will be deliverable. (Bonds issued by supranational borrowers such as the European Investment Bank, will not be eligible.) The list will be decided by the board and will then be fixed for the duration of the contract.

Most market participants said the changes were needed, weighed in with optimism about the contract's future.

Guinness, Thames Water tap into sterling

By Tracy Corrigan

UK COMPANIES are looking more closely at funding opportunities in the sterling market. Guinness and Thames Water both tapped the sterling market yesterday, taking advantage of attractive funding conditions which are

INTERNATIONAL BONDS

widely expected to fade next year.

"There is a possibility over the winter that funding costs will go up due to uncertainty ahead of the [general] election and rates may climb after the election, whoever wins," said Mr David Luffman, Thames' group finance director.

Both deals fared well, despite some weakness in the gilt market yesterday. The £150m 10-year deal for Thames, priced to yield 8 1/2 basis points above the comparable gilt, met enthusiastic demand.

Dealers said that the deal traded better than its AA3/AA+ rating would imply, because investors favour utilities over other corporate names. In addition, the name is quite well known in continental Europe following the privatisation of UK water companies.

Part of the deal is being swapped into floating-rate funding until it is needed for Thames' large investment programme, which is likely to total £400m a year until the end of the century. Thames launched a convertible bond issue earlier this year, and also has a leasing facility with Abbey National, as well as several loans from the European Investment Bank.

The £150m six-year deal for Guinness, the UK brewer, which was priced to yield 80 basis points above the comparable gilt, also sold quickly. Guinness, which swapped the proceeds into floating-rate sterling, perceived a "good opportunity (to tap the market) because of the rally in the gilt market and healthy investor appetite for the Guinness name," according to an official. The deal was quoted at less than 1% comfortably inside full price of 100.

Guinness has raised a total of £770m this year, partly due to a series of acquisitions, but also because the company has been refinancing short-term debt in an effort to lengthen its maturity profile. The proceeds of this latest deal will repay existing short-term bank debt.

Elsewhere, Nordic Investment Bank, the Scandinavian agency, launched a £100m Eurobond denominated in Icelandic

krona. The £12.5bn deal was divided into two tranches, one fixed-rate and one index-linked, both offering high interest rates compared with other currency sectors. However, the Icelandic krona is linked to a basket of currencies (not, as the Swedish krona now is, to the Ecu) so European investors face some currency exposure. However, the Icelandic krona is widely expected to be linked to the Ecu in 1993.

However, the market has limited potential for growth. The NIB lends to Iceland, and

so can directly pass on Icelandic Krona, but few borrowers are likely to have a requirement for the currency.

Elsewhere, Citibank's \$1.5bn deal, increased from \$1.25bn, which was launched on Wednesday, had not been priced by the closing of European markets yesterday, due to a delay at the Securities and Exchange Commission. Dealers said distribution was skewed towards the US, although there was strong European interest in the two-year portion of the

two-tranche global offering. There was limited European interest in the seven-year tranche, which looked tightly priced compared with some Eurobond offerings, dealers said.

A \$200m deal for Nestle Holdings, priced to yield 3 1/2 basis points over the five-year Treasury, met strong demand, including a large portion of institutional interest, according to Credit Suisse.

First Boston, which arranged both the sterling deals as well as the Nestle offering yesterday.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
Nestle Holdings (a/j)	200	7 1/2	101.24	1998	1 1/2	CSFB
Ssangyong Cement Ind. (p/j)	70	7	100	2005	2 1/2	CSFB
STERLING						
Guinness (a/j)	150	10 1/2	101 1/2	1997	1 1/2	CSFB
Thames Water Utilities Fin. (a/j)	150	10 1/2	101.28	2001	2 1/2	CSFB
AUSTRALIAN DOLLARS						
Shell Australia (a/j)	100	10	101.95	1997	2 1/2	Hambros Bank
FINLAND						
Republic of Finland (a/j)	300	8 1/2	101 1/2	1998	2 1/2	Dresdner Bank
SWEDISH KRONA						
Swedish Export Credit (a/j)	150bn	11.7	101.775	1998	1 1/2	IMB Bank (Lux)
ICELANDIC KRONA						
Nordic Investment Bank (a/j)	1.5bn	(c)	101.4	1998	1 1/2	JP Morgan
DEM						
YEM (a/j)	500m	5 1/2	99.70	1999	0.30/0.15	IBJ Inc.

**Private placement. *Convertible. **With equity warrants. †Floating rate note. ‡Fixed terms. § Non-callable. || Coupon was indicated at 3 1/2%. Conversion premium fixed at 25%. Callable from 1/1/94 at 104% declining 1% annually. Put option 14/1/98 at 123 1/2% to yield 7 1/2%. d) Coupon pays Icelandic Credit Terms Index + 5 1/2%. Non-callable.

Dun & Bradstreet in Nikkei Telecom deal

DUN & BRADSTREET Information Services and Nihon Keizai Shinbun have signed a licensing agreement under which the Japanese company will distribute Dun & Bradstreet's electronic information on the Nikkei Telecom electronic information service, AP-DJ reports from Tokyo.

Under the licensing agreement, Nikkei Telecom will provide the company with access to D&B Business Information Reports on companies in the United States.

The two companies have plans to provide Nikkei Telecom subscribers with access to additional D&B

products and to information from other parts of the world at a later date.

Nikkei Telecom is Japan's largest electronic information network.

It has more than 20,000 customers.

BABCLAYS de Zoete Woold (BZW) has announced that it is launching a \$50m Taiwanese stock index fund.

The closed-end fund will be listed in Hong Kong.

It will be structured so that it will allow investors to switch between the index and cash.

The fund will be based on the Taiwan Stock Exchange weighted index which covers 194 different stocks.

Bristol & West issue raises £50m

By Simon London

THE market for permanent interest-bearing shares (Pibs) issued by UK building societies is likely to be the next in the market. The building society has mandated S.G. Warburg Securities to lead the issue and has held meetings with institutional investors over the past two weeks. An issue in excess of £100m is envisaged.

The Halifax issue is likely to be priced at a lower yield spread than the earlier issues, reflecting the credit quality of the issuer. Halifax is rated Aa1 by Moody's Investors Service, the US credit rating agency.

The fact that Mr Murdoch is raising money less than a year after the completion of a yield spread of 220-250 basis points over government bonds.

yield spreads of 850 basis points respectively, but now trade at around 320 basis points.

Pibs are deeply subordinated, ranking even below depositors' funds held in share savings accounts in the event of winding up. They are also irredemable, and non-cumulative — missed interest payments do not mount up for payment at a later date.

Yesterday's issue comes in denominations of just £1,000, against £50,000 for the Leeds Permanent deal. The smaller denominations are designed to improve secondary market liquidity.

The shares were initially placed with UK institutional investors, mostly insurance company and pension fund managers who like to match long-dated assets against their

long-term liabilities.

Halifax, the largest building society with assets of £55bn, is likely to be the next in the market. The building society has mandated S.G. Warburg Securities to lead the issue and has held meetings with institutional investors over the past two weeks. An issue in excess of £100m is envisaged.

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News Corp announces plans for \$700m offering

By Raymond Snoddy

MR Rupert Murdoch, chief executive of News Corporation, confirmed yesterday that he plans to raise at least \$700m in equity and long-term debt.

News Corp said that it is preparing an offering of around \$450m of equity and also a separate offering of less than \$250m in long-term debt.

The equity stake will consist of American Depositary Shares in the US and ordinary shares outside the US.

It will be offered internationally by public offering and placement and not by a rights offering.

The fact that Mr Murdoch is raising money less than a year after the completion of a yield spread of 220-250 basis points over government bonds.

investor sentiment has moved in News Corp's favour.

The offerings are part of a financing programme that includes a private placement of \$175m of exchangeable preference shares to investors that include Telecomunicaciones and Boston Ventures Partnerships.

There is also a proposal to raise around \$500m from the disposal of a 55 per cent stake in News Corp's printing and magazine operations.

The new offerings will be made through a prospectus filed with the US Securities and Exchange Commission.

The equity offering will have to be approved at a meeting of News Corp's shareholders to be held in December.

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS									
Thursday October 31 1991									
Figures in parentheses show number of stocks per section									
Index No.	Day's Change	Est. Earnings (pence)	Gross Div. (pence)	Est. P/E Ratio	Index No.	Day's Change	Est. Earnings (pence)	Gross Div. (pence)	Est. P/E Ratio
1 CAPITAL GOODS (161)	816.03	-0.5	9.39	5.95	13.31	31.79	819.79	813.89	813.15
2 Building Materials (23)	1001.96	-0.2	7.39	6.22	17.83	41.35	1004.38	990.96	990.35
3 COMSUMER GROUP (30)	1301.64	-0.1	8.45	6.16	13.33	34.04	1301.20	1285.51	1285.11
4 Electricals (11)	2488.50	-0.7	8.78	5.31	14.43	84.23	2507.15	2485.95	2486.19
5 Electronics (25)	1736.78	-0.1	11.00	5.52	11.50	51.73	1734.83	1707.45	1706.33
6 Engineering-Aerospace (8)	354.91	-0.1	15.79	7.32	18.52	35.25	353.89	358.86	358.70
7 Engineering-General (43)	1498.10	-0.1	9.98	5.18	12.55	16.58	1499.85	1477.97	1478.13
8 Metals and Metal Forming (9)	429.70	-0.6	15.24	8.25	7.97	18.43	432.13	434.31	434.89
9 Motors (12)	335.35	-1.9	7.08	7.18	19.32	17.56	341.70	340.96	340.96
10 Other Industrial Materials (20)	1577.80	-1.0	8.80	5.17	14.85	37.59	1592.66	1581.22	1586.38
11 COMSUMER GROUP (130)	1578.30	-0.2	7.24	3.53	17.09	34.04	1581.20	1541.53	1542.32
12 Grocers and Disinfects (22)	1877.85	-0.2	7.95	3.47	15.31	38.33	1941.16	1928.35	1945.25
13 Food Manufacturing (19)	1192.12	-0.1	9.51	4.19	13.01	29.98	1204.10	1199.23	1206.68
14 Food Retailing (17)	2377.20	-0.1	9.25	3.42	14.12	52.15	2379.43	2343.03	2380.57
15 Health and Household (23)	4003.20	-0.5	5.04	2.36	22.74	61.87	4025.26	3961.29	3975.90
16 Hotels and Leisure (24)	1337.30	-0.4	7.62	5.16	16.52	13.61	1342.49	1337.49	1337.52
17 Media (26)	1534.20	-0.6	6.88	4.44	16.99	44.40	1524.45	1497.58	1505.90
18 Packaging, Paper & Printing (17)	763.93	-0.5	7.35	4.31	16.50	23.54	760.42	759.07	754.14
19 Stores (35)	1037.28	-0.5	7.28	3.59	18.65	30.25	1032.57	1007.96	1007.67
20 Textiles (9)	1498.10	-0.1	9.71	4.78	12.68	15.49	1493.87	1445.95	1447.11
21 OTHER GROUPS (110)	1260.38	-0.4	9.53	5.15	13.20	36.92	1266.05	1255.82	1256.72
22 Business Services (12)	1398.82	-1.0	7.63	4.67	16.30	39.29	1402.68	1407.60	1408.18
23 Chemicals (21)	1430.75	-1.2	7.05	5.06	17.52	48.39	1448.25	1427.53	1439.08
24 Computers (10)	1498.10	-0.1	9.71	4.78	12.68	15.49	1493.87	1445.95	1447.11
25 Transport (13)	2321.08	-0.7	7.37	4.08	16.81	68.02	2337.22	2328.92	2323.98
26 Electricity (16)	1218.02	-0.1	14.42	5.34	9.04	27.53	1218.05	1204.53	1201.97
27 Telephone Networks (4)	1538.91	-1.4	9.74	5.34	14.44	28.34	1540.49	1526.07	1543.07
28 Utilities (10)	1711.15	-0.4	17.11	6.14	27.77	118.37	1717.41	1707.41	1707.41
29 Other Utilities (10)	1280.14	-1.5	5.38	5.41	25.77	70.17	1272.76	1278.98	1280.17
30 INDUSTRIAL GROUP (481)	1288.33	-0.3	8.37	4.50	14.90	34.81	1292.45	1279.44	1279.84
31 Oil & Gas (19)	2385.40	-0.8	10.56	5.83	12.05	95.60	2404.81	2413.82	2419.27
32 500 SHARE INDEX (500)	1382.12	-0.4	8.49	4.66	14.48	39.49	1388.38	1376.74	1377.49
33 FINANCIAL GROUP (91)	780.44	-0.2	5.99	5.99	32.04	77.88	773.51	777.45	655.47
34 Banks (9)	1076.11	-0.2	4.54	5.82	41.61	37.46	1072.25	1010.72	1020.18
35 Insurance (Life) (7)	1435.09	-0.1	7.58	7.58	43.68	145.85	1435.27	1441.79	1442.99
36 Insurance (General) (8)	1435.09	-0.1	7.58	7.58	43.68	145.85	1435.27	1441.79	1442.99
37 Insurance (Brokers) (9)	1137.31	-0.5	7.22	5.96	18.12	41.44	1120.94	1109.95	1106.42
38 Merchant Banks (7)	484.29	-0.9	4.36	4.36	13.08	480.07	477.73	479.18	345.65
39 Property (24)	807.45	-0.1	6.10	6.10	22.74	64.74	806.86	793.53	793.53
40 Other Financials (12)	1337.30	-0.4	7.62	5.16	16.52	13.61	1342.49	1337.49	1337.52
41 Investment Trusts (70)	1232.12	-0.2	5.51	5.51	26.89	1234.61	1232.06	1222.54	994.10
42 ALL-SHARE INDEX (661)	1288.33	-0.3	8.37	4.50	14.90	34.81	1292.45	1279.44	1279.84
43 FT-SE 100 SHARE INDEX	2566.01	-1.1	2590.1	2565.01	2577.1	2583.3	2588.5	2514.7	2528.3

FIXED INTEREST

PRICE INDICES		The Oct 31	Day's Change %	Wed Oct 30	Accrued Interest	100 (excl. 1971)	British Government	5 yrs	10 yrs	15 yrs	20 yrs	
							1 Low	5 years	8.56	8.54	10.52	
							2 Medium	15 years	9.45	9.44	10.81	
							3 Medium	20 years	9.45	9.44	10.82	
							4 High	5 years	9.70	9.68	11.14	
							5 Coupons	15 years	9.68	9.58	11.26	
							6 Coupons	20 years	9.55	9.54	11.14	
							7 High	5 years	9.55	9.54	11.26	
							8 Coupons	15 years	9.67	9.67	11.40	
							9 01½%	20 years	9.60	9.60	11.40	
							10 Irredeemables		9.65	9.65	10.91	
							Index-Linked					
							11 Inflation rate 5%	Up to 5 yrs.	3.84	3.82	3.99	
							12 Inflation rate 7½%	Over 5 yrs.	4.23	4.23	4.35	
							13 Inflation rate 10%	Up to 5 yrs.	3.22	3.19	2.77	
							14 Inflation rate 10%	Over 5 yrs.	4.06	4.06	4.17	
							15 Bonds & Loans	5 years	11.30	11.30	13.37	
								15 years	11.11	11.11	12.86	
								25 years	10.94	10.93	12.49	
							British Government					
							1 Up to 5 years (267)	122.10				
							2 5-15 years (268)	134.61	-0.04	132.16	1.94	10.80
							3 Over 15 years (18)	144.13	-0.01	144.15	2.53	10.60
							4 Irredeemables (4)	158.56	-0.02	156.59	2.02	13.45
							5 All stocks (649)	133.05	-0.02	133.08	1.81	11.39
							Index-Linked					
							6 Up to 5 years (2)	166.39	-0.05	166.48	0.71	13.81
							7 Over 5 years (19)	149.15	+0.01	149.14	0.34	3.83
							8 All stocks (11)	150.40		150.40	0.68	3.81
							9 Bonds & Loans (61)	113.61		113.65	1.81	9.26

UK COMPANY NEWS

Recession hits Thames Water

By Michio Nakamoto

THAMES Water, the UK's largest water company, was not immune to the economic downturn and saw only a moderate increase in pre-tax profits in the six months to September 30 as the UK recession reduced meter consumption by industry and commerce.

The increase in the taxable surplus of 4 per cent to £118m from a previous £113m was slightly below City forecasts and the shares slipped 2p to 37p.

Investors were also mildly disappointed by the 7 per cent increase in the interim dividend to 6.4p (6p). Earnings per share rose to 23.4p (27.3p).

Mr David Luff, group finance director, said that Thames' progressive dividend policy of increases above the rate of inflation was intact for the full year.

He pointed out that the effects of the recession were felt in a 5 per cent fall in metered consumption by industrial and commercial customers.

Overall turnover rose by only 2 per cent to £436m (£427m). In addition, the decision by Thames not to reduce



David Luff: lowering planned 1992-93 price increase

water supplies in spite of experiencing a below-average rainfall for the third year running meant higher operating costs were incurred to ensure that supplies were available, particularly in rural areas.

Thames was also hit by higher interest charges coupled with lower interest income. The interest charge for the period doubled to £10m (£5m)

an excessive amount, Mr Luff from emphasised.

A major part of the capital spending programme - the London water ring main, a computer controlled tunnel to supply water to every part of London - was ahead of schedule and the first phase was expected to be completed in 1993.

Thames yesterday also announced a £150m fixed-rate sterling bond issue dated 2001 to fund the company's long-term capital expenditure programme.

Operating profits rose by 20 per cent to £118m as the company had been able to increase prices at a greater rate than operating costs, which were necessary in funding its capital expenditure programme.

Thames was, nevertheless, lowering its 1992-93 price increase from a previously planned level of inflation plus 4.5 per cent to inflation plus 4 per cent.

Mr Luff said that "having done so during recession we felt that it would be a good gesture not to go the full 4.5 per cent."

See Lex

Ross buys Stellar for a maximum of £10.8m

By Michio Nakamoto

ROSS GROUP, the acquisitive USM-quoted holding company with interests in electronics and specialist packaging, is acquiring Stellar Group for a maximum of £10.8m.

The initial consideration is £8.8m, comprising £2.2m cash and the issue to vendors of new convertible preference shares, ordinary shares and loan notes.

An additional payment up to a maximum of £2m may become payable if Stellar's profits exceed £200,000 in the nine-month period to December 31, 1991.

This would be satisfied by the further issue to vendors of convertible preference shares.

Should Stellar's profits fall short of this figure Ross may claw back a cash repayment equal to five times the shortfall, up to a maximum of £2.7m.

The acquisition brings together Stellar Group's electrical products and automotive accessories, particularly car alarms, with Ross's business in headphones and wire harnesses.

Ross also announced an £11.5m rights issue to fund the cash element of the acquisition, reduce borrowings and inject working capital into Stellar Group.

The 5-for-11 rights issue of 169,29m ordinary shares is being offered at 7.5p per share against a market closing price yesterday of 10p.

In the year to March 31 it recorded a pre-tax loss of £2.54m on turnover of £19.63m and had bank borrowings of £5m compared with net assets of £1.5m.

Mr Noel Hayes, group managing director of Ross, expressed confidence in the group's ability to turn Stellar around.

Ross achieved a pre-tax profit of £889,000 in the year to December 31, compared with a pre-tax loss of £485,000 previously.

Polly Peck Intl creditors face lower-than-anticipated pay-out

By David Barchard

CREDITORS of Polly Peck International, the electronics and fruit group which collapsed a year ago with debts of £1.15bn, have been told to expect a lower-than-anticipated initial dividend of only 20p in the pound.

A report published yesterday from the group's administrators to its creditors says that the dividend depends on a voluntary agreement by creditors to scale down their claims.

The administrators, Mr Michael Jordan and Mr Richard Stone of Coopers & Lybrand Deloitte, and Mr Christopher Morris of Touche Ross, also warn that no payment may be possible until details about the fate of a large transfer of money, just before Polly Peck went into administration, have been resolved.

The transfer relates to the routing of Polly Peck funds between different creditors last year and is not related to alleged transfers of money to

northern Cyprus, the administrators said last night.

Members of the creditors' committee said yesterday that they were disappointed by the small size of the dividend. Several said they had not yet received the report a day after its publication.

A dividend of 20p would imply that the administrators have been unable to raise more than £260m in cash to pay to creditors.

Through the administrators propose to carry on with their work to salvage the three main Polly Peck subsidiaries and say they will report to creditors at the end of May next year, they could face growing pressure from creditors to cut the process short and place the group in liquidation.

With the exception of PPI Del Monte, all the group's remaining subsidiaries have performed disappointingly in the last year, according to the report. A public offering of a

minority stake in the company is planned for 1992.

Sansul, the Far Eastern electronics company, had a net loss of £33m in the six months ending June 30, while Vestel, the Turkish consumer electronics company, announced a sharp fall in its profits.

The Antalya Sheraton hotel appears to have made a loss during its first year because of the Gulf war, while no details are available of the performance of the group's subsidiaries in Cyprus.

"The prospects of obtaining a return to PPI creditors from assets in northern Cyprus remain extremely uncertain", warn the creditors.

Mayna, the Turkish fruit and vegetable exporter which was believed to have contributed just over half of Polly Peck's £161m profits in 1989, is operating on a substantially lower scale than reported and is unlikely to make an overall profit in 1991.

ICI benefits from cost cutting

By Paul Abrahams

THE NEWLY reorganised operations of Imperial Chemical Industries reported a mixed bag of third quarter results yesterday.

Demand at the industrial chemicals division, remained poor, with volumes lower throughout the division, according to Mr Colin Short, finance director. Demand in the US, UK, France, Italy and Spain was "stuttering", while in Germany it appeared to be slowing. Conditions in Australia were tough.

He added that the outlook was not too encouraging and difficult to predict. Margins were being squeezed as prices fell and the cost of raw materials, in particular naphtha, increased.

The only solace, said Mr Short, was that profits had improved because of cost-cutting which was ahead of target. Trading profits for the third quarter were £49m (£40m) out of a group total of £288m (£174m).

The company was, however, pleased with the performance of the pharmaceutical division which posted profits of £147m (£132m).

Although the US patent on ICI's best-selling drug, Tenormin, expired fully in 1993, the company was taking steps to compete effectively

against generic manufacturers, he said. Ciba-Geigy, the Swiss group, had already announced plans to sell a generic version.

The specialty chemicals and materials division reported profits up from £23m to £48m. The materials operations remained poor, although losses fell from £26m to £14m. In contrast, the paints operations, which increased profits from £32m to £42m, performed particularly well, said Mr Short.

Paint prices had been maintained and the benefits of cost-cutting, which had been started earlier than in other parts of ICI, were starting to flow through.

Between June and August there had been some increase in demand in the US and UK. This improvement had not been sustained through September, however.

Group turnover increased 2.6 per cent from £2,991m to £3,070m. Earnings per share rose 31 per cent from 13.7p to 17.9p.

Total turnover for the nine months was lower at £9,440m, against £9,820m, giving pre-tax profits down from £893m to £708m. Earnings per share for the nine months earnings totalled 64.5p, compared with 81.1p.

Investment sales boost J Smart

By Peggy Hollinger

The sale of investments boosted pre-tax profits at J Smart, the Edinburgh-based contractor and property investor, by 18 per cent to £4.4m for the year to July 31.

Mr John Smart, chairman, said he considered the £200,000 gain on the sale of "a substantial part" of the group's investment portfolio as an exceptional item, although it had been included as part of trading profits. The sale consisted entirely of shares.

Without the gain, J Smart's pre-tax profits would have been virtually the same as last year's £3.75m, on turnover down 9 per cent to £15m.

The final dividend is increased from 5.35p to a proposed 5.8p, for a total payout of 7.95p (7.2p). Earnings per share rose by 4.71p to 29.29p.

European Values receives £52m

By Philip Coggan, Personal Finance Editor

FIDELITY Investments, the fund management group, raised £51.5m for its European Values investment trust, only marginally more than the minimum it expected to receive.

Before the launch of the public offer, Fidelity had been certain to raise £50m. It had placed 21m shares with institutional investors at 100p each and UBS Phillips & Drew had underwritten a further 18.9m.

In addition, £10m of index-linked loan stock had been issued.

Fidelity had hoped to raise a maximum of £80m, but the public applied for £20.4m of

shares, just covering the underwritten element.

Nevertheless, the amount raised makes the offer the third largest investment trust launch this year. The offer was linked to a Personal Equity Plan, and about £12m of the public application came via this route.

Dealing in the shares, which have warrants attached, will start on November 6. St David's Investment Trust is aiming to raise £12.75m via a placing and rights offer. It claims to be the first split capital trust to raise new money and extend its life - from 1994

to 1998 - at the same time.

The trust joined the stock market in 1986 as a split with two classes of share, capital and income, placed at 75p and 113p respectively. If the current offer is approved by shareholders, the trust will issue 4.1m new income shares at 150p, by way of rights, and will create a new class of shares, 7m zero dividend preference shares, via a placing at 100p each.

The zero dividend shares will be redeemed at 207p when the trust is wound up in November 1998, a compound annual return of 11 per cent.

NEWS DIGEST

Glaxo wins FT Analysis award

GLAXO Holdings, the pharmaceutical company, was chosen as Best European Company of 1991 in awards announced last night by FT Analysis, the electronic media rate data publisher owned by the Financial Times.

Analysis ranked all quoted companies across Europe with a market capitalisation of £1bn or more on their performance over three years on such measures as pre-tax profit growth, revenue growth, share price performance, gearing, and current return on equity.

The award for Best British Company went to Harland Simon Group, of Milton Keynes, which makes control systems for continuous-process factories. It was chosen from 2,000 UK listed companies on the basis of five-year performance.

Other awards went to Seaton Healthcare of Oldham, Lancashire (Best New Company); Bomby's Mori Designs, of Sudbury, Suffolk (Young Business of 1991); Brake Brothers, of Ashford, Kent (Best Family Company); and Jelf Randall of the Sunday Times (Financial Journalist 1991); and Anita Roddick, managing director of Body Shop (Outstanding Entrepreneur).

Gresham House loss exceeds expectations

As foreboded at the annual meeting, Gresham House, the investment trust which concentrates on property and small unquoted companies, showed continued losses in the half year to June 30. But they were worse than the market expected and the shares closed at 39p, down 7p on the day.

From a pre-tax profit of £117,000 the group plunged into losses of £23,61m, after higher interest charges and provisions.

Mr Alfred Stirling, chairman, said the board anticipated further losses in the second half. The net asset value of the shares has fallen back to about 74p against 130p at the December 31 year-end.

Net losses of £23,61m (£167,000 profits) leave a loss per share of 61.9p (3.9p earnings). There is no interim dividend (3p).

Anglo St James £0.5m in the red

Anglo St James, formerly Anglo-Pan Group, property owner and dealer, announced a £489,000 pre-tax loss for the six months to June 30, compared with profits last time of £472,000.

These are the second interim results for the 18-month period to December following the change of year-end. Mr Jeffrey Green, chairman, said they reflected a further period of extremely adverse conditions in the commercial property market.

Losses per share worked through at 4.8p (5.1p earnings) and accordingly no dividend is being paid. Turnover

amounted to just £174,000 (£322m).

In May the group completed the merger with St James Estates, previously an associate.

Profits warning hit Faber Prest shares

Shares in Faber Prest, the industrial services and distribution group, tumbled nearly 15 per cent to 206p yesterday as the group warned that pre-tax profits for the year to September 30 would be sharply lower than analysts' 24m forecasts.

Mr Roger Feavours, who became chief executive in September, said exceptional charges arising from reorganisation would total between £1m and £2m, while extraordinary losses on sales of non-core businesses would be about £2m.

Analysts cut pre-tax forecasts for the year to £2.4m. The results are due in December.

Warnford Invs advances 27%

Interim pre-tax profits rose 27 per cent at Warnford Investments, property owner and dealer. Directors said there had been no significant changes in the second half and after-tax revenue for the period was expected to show a substantial improvement.

Pre-tax profits for the six months to June 24 were £4.18m (£3.5m) from gross rents and service charges of £6.28m (£5.65m).

After tax of £1.31m (£1.27m)

Citibank declares interest in MCC

Citibank, the US bank, announced that it had a security interest in 3.3 per cent of the shares in Maxwell Communication Corporation, the publishing company controlled by Mr Robert Maxwell.

It had a non-beneficial interest in 25m MCC shares, and the Citibank UK pension fund had a beneficial interest in a further 77,100 shares.

The interest in the shares is believed to be security for loans to companies controlled by Mr Maxwell.

Goldman Sachs and Morgan Stanley have also recently declared that they held a security interest in the shares of Maxwell companies.

Derwent back in profit with £0.4m

Derwent Valley Holdings, the property investment company, swung from losses of £197,000 to profits of £425,000 pre-tax for the half year ended June 30.

Rental income increased from £2.3m to £3.2m. The share of losses of associates was cut to £243,000 (£421,000). But net interest charges rose to £1.7m (£1.35m).

Earnings per share worked through at 3p (losses 3.1p) after tax of £195,000 (£44,000). The interim dividend is raised to 2.5p (2.75p).

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Delyn Group	0.45	Nov 29	0.45	-	1.45
Derwent Valley	2.9	Dec 6	2.75	-	8.25
Gresham House	nil	-	3	-	3
Ramsey Holdings	1	Dec 4	1	-	3
Silvermines	1.4	Jan 16	nil	0.1	1.5
Smart (J)	5.8	Dec 16	5.25	7.95	7.2
Thames Water	6.4	Feb 7	6	-	17.5
Warnford Invs	2.75	Apr 6	2.5	-	7

Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issue. (C) Capital increased by rights and/or acquisition issues. (S) S.M. stock. (P) Irish currency. (S) Scrip option.

MONTHLY AVERAGES OF STOCK INDICES

	October	September	August	July
Financial Times	86.78	87.16	85.54	84.72
Government Securities	98.65	98.23	94.57	93.82
Ordinary	1971.1	2053.9	2027.3	1953.2
Gold Mines	168.8	158.9	173.4	206.4
SEAO Bargains(4.45pm)	26.924	26.551	26.398	27.891
F.T. Actuaries	1288.80	1307.38	1279.77	1240.82
Industrial Group	1387.17	1404.24	1373.98	1342.46
Financial Group	787.50	835.60	824.46	788.08
All Shares	1245.28	1286.20	1244.33	1208.52
FT-SE 100	2590.9	2622.2	2600.5	2530.1
FT-SE Eurotrack 100	1086.13	1115.00	1108.77	1107.24
	Highest Oct. close		Lowest Oct. close	
Ordinary	2037.9 (2nd)		1829.3 (2nd)	
All Shares	1275.62 (1st)		1214.25 (2nd)	
FT-SE 100	2645.8 (1st)		2514.7 (2nd)	
FT-SE Eurotrack 100	1105.05 (1st)		1086.32 (1st)	

British Gas advises its contract customers of changes to the FI4 Schedule.

With effect from 1st November 1991 British Gas introduces the following changes to its FI4 Schedule:

The maximum daily consumption of gas to a premises under this Schedule shall not exceed 630,000 therms per day. No supply of interruptible gas may be taken under any FI price Schedule in respect of any premises which are, or become, the subject of a contract for the supply of interruptible gas under any British Gas LTI or LVST price Schedule.

Copies of updated Schedules are available from the Registered Office or Regional Head Offices of British Gas plc.

British Gas introduces the Large Volume Short Term Interruptible Gas Schedule for its Contract Gas Customers.

REF: LVST1 Effective from: 1st November 1991

(1) Introduction

Under Section 14(4) of the Gas Act 1986, British Gas may enter into Special Agreements (contracts) with Customers for the supply of gas through pipes to premises which they own or occupy on the prices and terms shown in this Schedule subject to the conditions of a standard contract entitled "Special Agreement for the Supply of Gas: Large Volume Short Term Interruptible Gas". British Gas reserves its position as to whether to enter into contracts where it considers that to do so is not consistent with its overall duties under Section 9(1) of the Gas Act 1986. The prices and terms shown do not apply to back-up gas or to the other forms of supply identified in Condition 5 of British Gas' Authorisation.

Copies of this Schedule and conditions of contract are available from the Registered Office or Regional Head Offices of British Gas plc.

(1) Standard Terms of a Large Volume Short Term Interruptible Gas Contract.

Gas will be supplied under a standard contract, on the basis that the supply is taken for not more than 6 months to a Customer wishing to consume gas at a premises in its ownership or occupation at which its Nominated Consumption of gas for the period chosen must be not less than 50 million therms and not more than 150 million therms at the premises, the consumption starting not earlier than 1st January 1992 and finishing not later than 31st October 1993 and being taken under a profile of hourly and daily consumption agreed with British Gas.

No Customer (including its affiliate companies, see note 10) may enter into more than one contract under this Schedule and no supply may be taken under such a contract in respect of any premises which are, or become, the subject of a contract for the supply of interruptible gas under any British Gas FI or LTI price Schedule.

Under the standard contract terms the supply of gas will be interruptible for a minimum period of 7 days (see note 8) and a maximum period of 14 days during the contract. The periods of interruption, which will occur at British Gas' discretion, may or may not be continuous.

The Basic Scheduled Reference Price for all quantities of gas consumed under a Large Volume Short Term Interruptible Gas contract will be as follows:

INDEXATION %	25 Gas Oil	25 Heavy Fuel Oil	50 PPI
BASIC SCHEDULED REFERENCE PRICE (pence per therm)	21.50		

General Notes

1. Conditions of Contract

The notes given in this Schedule summarise elements of the standard conditions of a Large Volume Short Term Interruptible Gas contract and the way in which they will be applied. They are not exhaustive and cannot take precedence over, or modify, any of the terms or conditions of the standard contract entered into by any individual Customer.

2. Nominated Consumption of Gas

The Customer may nominate the consumption of gas to be taken under the contract. This Nominated Consumption must be in the range 50 million therms to 150 million therms inclusive. The Customer shall take at least, or make a Minimum Payment for gas equivalent to, 80% of this Nominated Consumption of Gas. If the supply has been interrupted at the discretion of British Gas, then an allowance will be given for the days interrupted in ascertaining the consumption for the purpose of Minimum Payment Calculations.

3. Start Date
The contract will provide for a date upon which supplies may commence and from which date the Minimum Payment obligations will apply.

4. Customer's Financial Status

Before entering into a contract with a potential Customer, British Gas may require the Customer to evidence that he has the financial capability to meet his prospective contractual obligations and to discharge promptly his payment obligations, failing which or a suitable guarantee of its obligations, British Gas may refuse a supply of gas under this Schedule. A suitable guarantee may include a security deposit and/or a direct debiting arrangement.

5. Pressure

The pressures at which British Gas supplies gas vary at different parts of the gas supply system. British Gas will supply gas to a Customer at a pressure above the statutory minimum level if this is available at the point of supply. For pressures up to 35 bar British Gas will use reasonable endeavours to maintain any such elevated pressure.

6. Price of Gas

Under the standard contract the mechanism for determining the price of gas shall be set out in a price indexation formula. Prices are based on Quarter 1 1990 prices.

7. Revision of Terms

The prices and other terms shown in this Schedule may be modified at the discretion of British Gas. These prices and other terms will not be altered within 28 days of any previous alteration without the consent of the Director General of Gas Supply (Ogas). Customers should note that alterations to the prices and other terms may be put into effect immediately upon notification by British Gas. However, such alterations will not have effect on Customers who have entered into a contract under this Schedule prior to such modification.

8. Interruption

Without prejudice to the rights of British Gas to interrupt supplies of gas provided in accordance with this Schedule, the requirement for a minimum period of interruption shall be deemed to have been suspended unless and until at least three months have expired from the giving by British Gas of notice under the contract with the Customer of its intention to implement such minimum period of interruption.

9. Taxation

The prices in this Schedule are exclusive of Value Added Tax or any other tax, duty or impost.

10. Affiliate Companies

For the purposes of paragraph (1) above, "Affiliate" means:

(a) any holding company or subsidiary company of the Customer or any company which is a subsidiary of such a holding company and the expressions "holding company" and "subsidiary company" shall have the meanings specified in Section 736(1) of the Companies Act 1985 (except that the words "a majority of" in Section 736(1) (a), (b) and (c) shall be replaced by the words "50 per cent or more of" or

(b) any company which controls a Customer or any company which is subject to control by a company which also controls a Customer using the definition of control set out in Section 416(2) (a), (b) and (c) of the Income and Corporation Taxes Act 1988 (except that the words "the greater part of" in those Sections 416(2) (a), (b) and (c) shall be replaced by the words "50 per cent or more of").

ISSUED BY BRITISH GAS PLC, REGISTERED OFFICE: RIVERSIDE 11th FLOOR, 152 CANNONWAY,

UK COMPANY NEWS

Whitbread pays £50m for Dominic

By Roland Rudd

WHITBREAD yesterday became the largest specialist drinks retailer in the UK by acquiring the Dominic Group from Grand Metropolitan for £49.5m.

The acquisition includes a five-year supply agreement with GrandMet's drinks company, International Distillers and Vintners.

The addition of 667 new outlets to its Thresher drinks retailing chain boosts Whitbread's total number of UK stores to 1890.

Mr Peter Jarvis, Whitbread chief executive, said the acquisition would give Thresher a much better balanced geographical spread across the UK.

Whitbread was the only major brewer to increase its pre-tax profits this year, from £285.7m to £291.5m. The managed retail estate, which includes the group's food, drink and leisure retailing, increased its profits by 7 per cent to £123.7m.

Mr David Tegg, GrandMet's main board Director responsible for property and UK retailing said he was particularly pleased with the arrangement covering the supply of IDV's strong portfolio of brands.

He added: "We have strategically reshaped GrandMet's retailing activities. In the UK, we are concentrating on Chef & Brewer and the Innkeeper Estates."

Internationally, GrandMet will continue to develop its two major retailing brands - Burger King and Pearle Optical. The Dominic Group employees will transfer to Whitbread on existing terms and conditions.

Furniture disposal at Dean & Bowes

Dean & Bowes Group, the specialist interior refurbisher, has disposed of Country Seat, its furniture maker, for £270,000 including some inter-company debt. The purchaser has assumed responsibility for debts of about £56,000.

The effect on Dean & Bowes' balance sheet will be to reduce debt by £466,000.

Alarm bells ring over company news shake-up

By Richard Waters

"IT IS important that information is accurate and everyone gets it at the same time. We wouldn't want the quality to diminish."

That comment from the Association of British Insurers, summed up the nervousness felt by many investors yesterday over the coming shake-up in the way company news finds its way to stock market investors.

The providers of the information that drives stock market prices, as well as the recipients, were cautious as news of the changes broke. "What we want to make sure is that no false markets are created," said the Investor Relations Society. "It could result in an unseemly scramble."

The source of their shared concern: the fact that the Stock Exchange's "yellow book" rules, or listings agreement,

will be changed from the start of January so that companies are no longer required to release announcements to the Exchange before making them available to commercial news vendors.

At present, the Exchange says it takes 10-12 minutes on average to verify that a company announcement is genuine, to write a headline which summarises the import of the announcement, and to release the information to commercial news vendors such as Reuters and Easel.

Announcements are not checked in detail to make sure they comply with the Exchange listing agreement. The Exchange's own commercial news service, Topic, is given the information at the same time as others.

In future, companies will be able to give the announcement

to news vendors at the same moment they give it to the Exchange's company announcements office, though they will be under no obligation to do this.

That will give Reuters and others the chance to get information out on their news services first - and sell more terminals as a result.

Concerns expressed yesterday fall into two camps. First, pressure to react quickly will force news companies to put out information which they have failed to authenticate.

The dissemination of "hoax" announcements could cause chaos in the market.

News companies reply, though, that it is in their own commercial interests to put out only genuine information.

The second concern is that the extra competition will force investors to subscribe to a

wider range of screen services to ensure that they do not miss news which is going to their competitors first. That may not trouble large investment houses, but is less welcome to smaller ones which rely entirely on Topic, the Stock Exchange's commercial news and share price service.

The response of the news vendors: the US already lives quite happily with a system similar to the one to be introduced by the UK next year.

The New York Stock Exchange, however, is told 10 minutes ahead of an announcement that news is about to be released (though not what the news is), and reserves the right to call a trading halt in a company's shares.

London, which prides itself on providing a continuous market, could find itself forced to follow suite.

Macarthy confident of beating bid

By Andrew Bolger

MACARTHY, the retailer and drugs manufacturer, was confident last night it had escaped a takeover attempt from the least welcome of its three suitors.

The company believes the all-paper offer from Grampian Holdings, the Scottish mini-conglomerate, which values Macarthy at £38m and closes today, will be rejected.

Concern about the distribution of prescription drugs caused an £83m recommended bid for Macarthy by Lloyds Chemists and a lower offer from UniChem to be referred to the Monopolies Commission.

Neither Lloyds nor UniChem can bid again until after the MMC investigation concludes in mid-January.

Grampian shares last night closed 3p higher at 202p, which makes its offer worth 286.96p per Macarthy share. Macarthy shares closed 2p lower at 286p, but analysts believed the growing gap between the offer and market price of Macarthy shares reflected the belief that Grampian would not succeed.

Grampian yesterday rejected suggestions by Macarthy that the bidder had failed to obtain the required shareholder approval to create new shares for its offer.

Macarthy's biggest shareholder, John Govett, the fund manager, has said it would not sell its 18.36 per cent stake but would wait the outcome of the MMC inquiry. Lloyds, which has 9.9 per cent, has also rejected the offer.

GPA begins \$250m bond issue

By Roland Rudd

GPA HAS begun the process for its issuing of public bonds by a preliminary filing with the US Securities and Exchange Commission to raise up to \$250m (£145m).

It will be the first public offering by the private Shannon-based aircraft leasing group, whose flotation is scheduled for next year.

If the issue is oversubscribed GPA, also known as Guinness Peat Aviation, may raise up to another \$150m. The group does not have to make a firm decision about the full amount until the final prospectus is published later this year.

GPA is planning to keep its options open about issuing further bonds next year.

The filing by GPA, through GPA Delaware, a US subsidiary, specifies that the guaranteed loan notes will become due for repayment in 1998.

Merrill Lynch is registering the issue with the SEC, and with Goldman Sachs and Salomon Brothers, will market the issue in December.

GPA could have continued to raise money through its commercial paper programme, medium-term notes and bank loans. About \$30m has been raised by these ways over the

past nine months.

However, it believes it will get better terms by widening the number of institutions involved in its debt programme.

GPA, which has credit facilities of about \$70m, has an estimated \$2.8bn of debt against \$1.1bn of equity. It also has another \$10m off-balance sheet debt associated with its joint ventures.

The board decided in March 1990 to consider a simultaneous flotation in Britain, America and Japan, with which it hopes to go ahead in June 1992.

Ritz Design allows chairman time to pay during sale talks

By Richard Gourlay

Ritz Design, the supplier of underwear and blouses to Marks and Spencer, yesterday said it would delay pressing Mr Michael Bancroft, the former chairman, for repayment of nearly £650,000 which he had used for "unauthorised personal expenditure".

Advisers to the Cheshire-based company said the board did not want to disrupt negotiations to sell the company.

Ritz hoped the negotiations would be concluded in the near future.

Mr Bancroft, who owns 21 per cent of Ritz, was due to repay by yesterday the money which an Island Revenue investigation discovered he had spent on personal property and holidays among other items.

Mr Bancroft resigned in June with Mr Tony Cartwright, the finance director.

Ritz said it would not press Mr Bancroft for repayment until the outcome of sale negotiations was known.

Agreement on a sale is expected to be reached before the end of November.

Sercos calls for £9.7m and sees 21% profits rise

By Peggy Hollinger

Sercos, which manages support services for public sector commercial clients, yesterday announced a £9.7m rights issue and forecast a 21 per cent rise in profits for the year to end-December.

The group, which came to the market three years ago at 230p, has launched a 1-for-4 cash call at 450p to fund further expansion and provide working capital. Its shares fell back initially, but rallied to close just 3p down at 547p.

Mr David Perkins, finance director, said the group's "predictable profits base" had allowed the forecast to be made with some certainty. Sercos provides management services based on long-term contracts for the peripheral activities of customers such as the Ministry of Defence and Marks and Spencer.

Profits were forecast to increase from £4.3m to at least £5.2m. Earnings per share, adjusted for the rights issue, are predicted to rise from 26.1p to 30.3p.

Mr Perkins said the final dividend was likely to be 8p, giving a 13 per cent increase in the total to 12p.

About a third of the proceeds from the issue will be used to meet working capital requirements. The rest would go towards acquisitions.

Group debt stood at just over £2m before the cash call, and gearing was 36 per cent.

Thames Water Interim Results

for the half year ended 30 September 1991

Profit before tax up 4% to £116m

Earnings per share up 4% to 28.4p

Interim Dividend per share up 7% to 6.4p

Capital investment up 26% to £184m

Lifting any hosepipe bans ... capital investment

schedule ... advanced water treatment centre opens

six sewage works projects ... quality businesses

much improved and considerably reduced next year to

share benefits of strong financial performance with customers

Roy Watts
Chairman

Thames Water Plc, Grandditch Place, London W1M 9LD
The interim results will be posted to shareholders on 7 November 1991



£300,000,000

Floating Rate Notes

Due 1996

(Second Series)

(Issued by Nationwide Building Society)

Interest Rate:

10.6425% per annum

Interest Period:

31st October 1991 to 29th November 1991

Interest Amount per

£5,000 Note due

29th Nov 1991: £42.28

Interest Amount per

£50,000 Note due

29th Nov 1991: £422.78

Agent Bank

Baring Brothers & Co., Limited



1991

Nine Months Results

Summary

ICI Group profit before tax in the third quarter was £196m, which is an increase of 22% (£36m) on the third quarter of 1990. This improvement was largely due to continuing vigorous cost improvement measures, with trading conditions in many countries remaining difficult. Pre-tax profit for the first nine months was £703m, which is £190m lower than in the same period last year, with the shortfall being almost entirely attributable to the first quarter of this year.

	Third Quarter		Nine Months	
	1990	1991	1990	1991
Turnover	£2,996m	£3,074m	£9,819m	£9,442m
Profit before taxation	£160m	£196m	£893m	£703m
Earnings per £1 Ordinary Share	13.7p	17.9p	81.1p	64.5p

A summarised Group profit and loss account is given in the second table below.

Third Quarter

Nearly all of the international businesses recorded higher profits than in the same period last year. Pharmaceuticals had a record quarter with continuing strong growth in newer products. Agrochemicals and Seeds profit also improved, mainly due to increased sales to Western Europe, Latin America and the USSR. Tight cost controls benefited Paints, which had an excellent quarter. Materials and Explosives. In Industrial Chemicals, profit in Chemicals & Polymers was depressed by lower demand and pressure on margins, despite savings in fixed costs. The decline was offset by the inclusion of Tioxide's results following the purchase of the remaining 50% last December.

Nine Months

Group turnover in the first nine months was 4% lower than the same period in 1990 with reduced volume (-5%) and adverse exchange movements (-3%) being partly offset by increased local selling prices (+2%) and the effect of acquisitions (+2% - principally Tioxide).

Profits for the nine months increased in Agrochemicals and Seeds, Paints and Explosives. In Pharmaceuticals there was strong underlying growth which enabled profit to be maintained at the 1990 level, despite adverse exchange translation effects in 1991 and disposal gains in 1990. Recessionary pressures resulted in significantly lower profits in Materials, Chemicals & Polymers, Specialties and the Group's Australian regional businesses.

The disposal of ICI's shareholding in Enterprise Oil and the inclusion in trading profit of the results of Tioxide, together with poor business conditions in 1991, reduced income from associated companies.

Quarterly Information

	Profit Before Tax		Earnings per £1 Ordinary Share	
	1990	1991	1990	1991
	£m	£m	pence	pence
First Quarter	414	198	38.1	17.3
Second Quarter	319	309	29.3	29.3
Third Quarter	160	196	13.7	17.9
Fourth Quarter	84	-	6.8	-
Year	977	-	87.9	-

Taxation

The tax charge for the first nine months amounted to £239m (first nine months of 1990 £307m), representing an effective tax rate of 34.0%, and comprised UK corporation tax of £47m (1990 £85m) and taxation in respect of overseas and associated companies of £192m (1990 £222m).

Chairman's Comments

In announcing the results, Sir Denys Henderson, Chairman of ICI, commented: "Group profit before tax in the third quarter was better than for the same period in 1990, with excellent results from Pharmaceuticals and Paints. Most of our other businesses also showed some improvement, mainly due to tight cost control, with demand remaining depressed in many countries."

The reshaping programme announced last February is on target, with cost reduction programmes and disposals of non-strategic businesses gathering pace. This will continue to accelerate and should show significant benefits in 1992 and beyond, particularly as demand picks up. However, while economic conditions may not be deteriorating further, there is, as yet, little sign of any significant improvement in trading conditions in most of our major markets."

Group Profit and Loss Account

The unaudited trading results of the Group for the third quarter and first nine months of 1991, with comparative figures for 1990, are as follows:

Third Quarter		First Nine Months	
1990	1991	1990	1991
£m	£m	£m	£m
2,996	3,074	9,819	9,442
174	238	908	840
136	144	413	405
34	16	143	34
-48	-58	-158	-171
160	196	893	703
-58	-63	-307	-239
102	133	586	464
-6	-6	-18	-7
96	127	568	457
520	-	420	-
616	127	988	457
13.7p	17.9p	81.1p	64.5p

Full statutory accounts for the year 1990, together with an unqualified audit report, have been lodged with the Registrar of Companies.

Trading results for the year 1991 will be announced on Thursday 27 February 1992.

IMPERIAL CHEMICAL INDUSTRIES PLC

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Industrials		Energy		Technology		Health Care		Consumer Goods		Consumer Services		Financial		Real Estate		Commodities		Special	
3	General Electric	1	Exxon	1	IBM	1	Johnson & Johnson	1	Procter & Gamble	1	Walmart	1	Bank of America	1	REITs	1	Gold	1	Special
4	General Motors	2	Shell	2	Microsoft	2	Pfizer	2	Coca-Cola	2	Target	2	JP Morgan Chase	2	Commercial	2	Silver	2	Special
5	General Mills	3	BP	3	Oracle	3	Merck	3	PepsiCo	3	Home Depot	3	Wells Fargo	3	Industrial	3	Copper	3	Special
6	General Motors	4	ConocoPhillips	4	Amazon	4	Novartis	4	Unilever	4	Costco	4	Bank of America	4	Residential	4	Natural Gas	4	Special
7	General Motors	5	Chevron	5	Facebook	5	Roche	5	Johnson & Johnson	5	Walmart	5	JP Morgan Chase	5	Office	5	Crude Oil	5	Special
8	General Motors	6	Exxon	6	Google	6	Novartis	6	Procter & Gamble	6	Target	6	Wells Fargo	6	Retail	6	Platinum	6	Special
9	General Motors	7	Shell	7	Apple	7	Pfizer	7	Coca-Cola	7	Home Depot	7	Bank of America	7	Health Care	7	Palladium	7	Special
10	General Motors	8	BP	8	Microsoft	8	Novartis	8	PepsiCo	8	Costco	8	JP Morgan Chase	8	Manufacturing	8	Uranium	8	Special
11	General Motors	9	ConocoPhillips	9	Amazon	9	Roche	9	Unilever	9	Walmart	9	Wells Fargo	9	Transportation	9	Bitcoin	9	Special
12	General Motors	10	Chevron	10	Facebook	10	Novartis	10	Johnson & Johnson	10	Target	10	Bank of America	10	Telecommunications	10	Stimulus	10	Special
13	General Motors	11	Exxon	11	Google	11	Pfizer	11	Procter & Gamble	11	Home Depot	11	JP Morgan Chase	11	Utilities	11	Art	11	Special
14	General Motors	12	Shell	12	Apple	12	Novartis	12	Coca-Cola	12	Costco	12	Wells Fargo	12	Real Estate	12	Music	12	Special
15	General Motors	13	BP	13	Microsoft	13	Roche	13	PepsiCo	13	Walmart	13	Bank of America	13	Food	13	Video	13	Special
16	General Motors	14	ConocoPhillips	14	Amazon	14	Novartis	14	Unilever	14	Target	14	JP Morgan Chase	14	Textiles	14	Books	14	Special
17	General Motors	15	Chevron	15	Facebook	15	Pfizer	15	Johnson & Johnson	15	Home Depot	15	Wells Fargo	15	Chemicals	15	Comics	15	Special
18	General Motors	16	Exxon	16	Google	16	Novartis	16	Coca-Cola	16	Costco	16	Bank of America	16	Pharmaceuticals	16	Video Games	16	Special
19	General Motors	17	Shell	17	Apple	17	Pfizer	17	Procter & Gamble	17	Walmart	17	JP Morgan Chase	17	Medical Devices	17	Streaming	17	Special
20	General Motors	18	BP	18	Microsoft	18	Novartis	18	PepsiCo	18	Target	18	Wells Fargo	18	Biotechnology	18	Mobile	18	Special
21	General Motors	19	ConocoPhillips	19	Amazon	19	Roche	19	Unilever	19	Home Depot	19	Bank of America	19	Automotive	19	Cloud	19	Special
22	General Motors	20	Chevron	20	Facebook	20	Novartis	20	Johnson & Johnson	20	Costco	20	JP Morgan Chase	20	Aviation	20	AI	20	Special
23	General Motors	21	Exxon	21	Google	21	Pfizer	21	Coca-Cola	21	Walmart	21	Wells Fargo	21	Space	21	Blockchain	21	Special
24	General Motors	22	Shell	22	Apple	22	Novartis	22	PepsiCo	22	Target	22	Bank of America	22	Marine	22	Quantum	22	Special
25	General Motors	23	BP	23	Microsoft	23	Roche	23	Unilever	23	Home Depot	23	JP Morgan Chase	23	Arms	23	VR	23	Special
26	General Motors	24	ConocoPhillips	24	Amazon	24	Novartis	24	Johnson & Johnson	24	Costco	24	Wells Fargo	24	Robotics	24	AR	24	Special
27	General Motors	25	Chevron	25	Facebook	25	Pfizer	25	Johnson & Johnson	25	Walmart	25	JP Morgan Chase	25	Telecommunications	25	Stimulus	25	Special
28	General Motors	26	Exxon	26	Google	26	Novartis	26	Coca-Cola	26	Costco	26	Bank of America	26	Utilities	26	Art	26	Special
29	General Motors	27	Shell	27	Apple	27	Pfizer	27	Procter & Gamble	27	Target	27	Wells Fargo	27	Real Estate	27	Music	27	Special
30	General Motors	28	BP	28	Microsoft	28	Novartis	28	PepsiCo	28	Walmart	28	JP Morgan Chase	28	Food	28	Video	28	Special
31	General Motors	29	ConocoPhillips	29	Amazon	29	Roche	29	Unilever	29	Home Depot	29	Bank of America	29	Textiles	29	Books	29	Special
32	General Motors	30	Chevron	30	Facebook	30	Novartis	30	Johnson & Johnson	30	Costco	30	Wells Fargo	30	Chemicals	30	Comics	30	Special
33	General Motors	31	Exxon	31	Google	31	Pfizer	31	Coca-Cola	31	Walmart	31	JP Morgan Chase	31	Pharmaceuticals	31	Video Games	31	Special
34	General Motors	32	Shell	32	Apple	32	Novartis	32	Procter & Gamble	32	Target	32	Bank of America	32	Medical Devices	32	Streaming	32	Special
35	General Motors	33	BP	33	Microsoft	33	Novartis	33	PepsiCo	33	Walmart	33	Wells Fargo	33	Biotechnology	33	Mobile	33	Special
36	General Motors	34	ConocoPhillips	34	Amazon	34	Roche	34	Unilever	34	Home Depot	34	Bank of America	34	Automotive	34	Cloud	34	Special
37	General Motors	35	Chevron	35	Facebook	35	Novartis	35	Johnson & Johnson	35	Costco	35	JP Morgan Chase	35	Aviation	35	AI	35	Special
38	General Motors	36	Exxon	36	Google	36	Pfizer	36	Coca-Cola	36	Walmart	36	Wells Fargo	36	Space	36	Blockchain	36	Special
39	General Motors	37	Shell	37	Apple	37	Novartis	37	PepsiCo	37	Target	37	Bank of America	37	Marine	37	Quantum	37	Special
40	General Motors	38	BP	38	Microsoft	38	Novartis	38	Unilever	38	Home Depot	38	JP Morgan Chase	38	Arms	38	VR	38	Special
41	General Motors	39	ConocoPhillips	39	Amazon	39	Roche	39	Johnson & Johnson	39	Costco	39	Wells Fargo	39	Robotics	39	AR	39	Special
42	General Motors	40	Chevron	40	Facebook	40	Novartis	40	Procter & Gamble	40	Walmart	40	JP Morgan Chase	40	Telecommunications	40	Stimulus	40	Special
43	General Motors	41	Exxon	41	Google	41	Pfizer	41	Coca-Cola	41	Target	41	Bank of America	41	Utilities	41	Art	41	Special
44	General Motors	42	Shell	42	Apple	42	Novartis	42	PepsiCo	42	Costco	42	Wells Fargo	42	Real Estate	42	Music	42	Special
45	General Motors	43	BP	43	Microsoft	43	Novartis	43	Unilever	43	Home Depot	43	JP Morgan Chase	43	Food	43	Video	43	Special
46	General Motors	44	ConocoPhillips	44	Amazon	44	Roche	44	Johnson & Johnson	44	Walmart	44	Bank of America	44	Textiles	44	Books	44	Special
47	General Motors	45	Chevron	45	Facebook	45	Novartis	45	Procter & Gamble	45	Target	45	Wells Fargo	45	Chemicals	45	Comics	45	Special
48	General Motors	46	Exxon	46	Google	46	Pfizer	46	Coca-Cola	46	Costco	46	JP Morgan Chase	46	Pharmaceuticals	46	Video Games	46	Special
49	General Motors	47	Shell	47	Apple	47	Novartis	47	Procter & Gamble	47	Home Depot	47	Bank of America	47	Medical Devices	47	Streaming	47	Special
50	General Motors	48	BP	48	Microsoft	48	Novartis	48	PepsiCo	48	Walmart	48	Wells Fargo	48	Biotechnology	48	Mobile	48	Special
51	General Motors	49	ConocoPhillips	49	Amazon	49	Roche	49	Unilever	49	Home Depot	49	Bank of America	49	Automotive	49	Cloud	49	Special
52	General Motors	50	Chevron	50	Facebook	50	Novartis	50	Johnson & Johnson	50	Costco	50	JP Morgan Chase	50	Aviation	50	AI	50	Special
53	General Motors	51	Exxon	51	Google	51	Pfizer	51	Coca-Cola	51	Walmart	51	Wells Fargo	51	Space	51	Blockchain	51	Special
54	General Motors	52	Shell	52	Apple	52	Novartis	52	PepsiCo	52	Target	52	Bank of America	52	Marine	52	Quantum	52	Special
55	General Motors	53	BP	53	Microsoft	53	Novartis	53	Unilever	53	Home Depot	53	JP Morgan Chase	53	Arms	53	VR	53	Special
56	General Motors	54	ConocoPhillips	54	Amazon	54	Roche	54	Johnson & Johnson	54	Costco	54	Wells Fargo	54	Robotics	54	AR	54	Special
57	General Motors	55	Chevron	55	Facebook	55	Novartis	55	Procter & Gamble	55	Walmart	55	JP Morgan Chase	55	Telecommunications	55	Stimulus	55	Special
58	General Motors	56	Exxon	56	Google	56	Pfizer	56	Coca-Cola	56	Target	56	Bank of America	56	Utilities	56	Art	56	Special
59	General Motors	57	Shell	57	Apple	57	Novartis	57	PepsiCo	57	Costco	57	Wells Fargo	57	Real Estate	57	Music	57	Special
60	General Motors	58	BP	58	Microsoft	58	Novartis	58	Unilever	58	Home Depot	58	JP Morgan Chase	58	Food	58	Video	58	Special
61	General Motors	59	ConocoPhillips	59	Amazon	59	Roche	59	Johnson & Johnson	59	Walmart	59	Bank of America	59	Textiles	59	Books	59	Special
62	General Motors	60	Chevron	60	Facebook	60	Novartis	60	Procter & Gamble	60	Target	60	Wells Fargo	60	Chemicals	60	Comics	60	Special
63	General Motors	61	Exxon	61	Google	61	Pfizer	61	Coca-Cola	61	Costco	61	JP Morgan Chase	61	Pharmaceuticals	61	Video Games	61	Special
64	General Motors	62	Shell	62	Apple	62	Novartis	62	Procter & Gamble	62	Home Depot	62	Bank of America	62	Medical Devices	62	Streaming	62	Special
65	General Motors	63	BP	63	Microsoft	63	Novartis	63	PepsiCo	63	Walmart	63	Wells Fargo	63	Biotechnology	63	Mobile	63	Special
66	General Motors	64	ConocoPhillips	64	Amazon	64	Roche	64	Unilever	64	Home Depot	64	Bank of America	64	Automotive	64	Cloud	64	Special
67	General Motors	65	Chevron	65	Facebook	65	Novartis	65	Johnson & Johnson	65	Costco	65	JP Morgan Chase	65	Aviation	65	AI	65	Special
68	General Motors	66	Exxon	66	Google	66	Pfizer	66	Coca-Cola	66	Walmart	66	Wells Fargo	66	Space	66	Blockchain	66	Special
69	General Motors	67	Shell	67	Apple	67	Novartis	67	PepsiCo	67	Target	67	Bank of America	67	Marine	67	Quantum	67	Special
70	General Motors	68	BP	68	Microsoft	68	Novartis	68	Unilever	68	Home Depot	68	JP Morgan Chase	68	Arms	68	VR	68	Special
71	General Motors	69	ConocoPhillips	69	Amazon	69	Roche	69	Johnson & Johnson	69	Costco	69	Wells Fargo	69	Robotics	69	AR	69	Special
72	General Motors	70	Chevron	70	Facebook	70	Novartis	70	Procter & Gamble	70	Walmart	70	JP Morgan Chase	70	Telecommunications	70	Stimulus	70	Special
73	General Motors	71	Exxon	71	Google	71	Pfizer	71	Coca-Cola	71	Target	71	Bank of America	71	Utilities	71	Art	71	Special
74	General Motors	72	Shell	72	Apple	72	Novartis	72	PepsiCo	72	Costco	72	Wells Fargo	72	Real Estate	72	Music	72	Special
75	General Motors	73	BP	73	Microsoft	73	Novartis	73	Unilever	73	Home Depot	73	JP Morgan Chase	73	Food	73	Video	73	Special
76	General Motors	74	ConocoPhillips	74	Amazon	74	Roche	74	Johnson & Johnson	74	Walmart	74	Bank of America	74	Textiles	74	Books	74	Special
77	General Motors	75	Chevron	75	Facebook	75	Novartis	75	Procter & Gamble	75	Target	75	Wells Fargo	75	Chemicals	75	Comics	75	Special
78	General Motors	76	Exxon	76	Google	76	Pfizer	76	Coca-Cola	76	Costco	76	JP Morgan Chase	76	Pharmaceuticals	76	Video Games	76	Special
79	General Motors	77	Shell	77	Apple	77	Novartis	77	Procter & Gamble	77	Home Depot	77	Bank of America	77	Medical Devices	77	Streaming	77	Special
80	General Motors	78	BP	78	Microsoft	78	Novartis	78	PepsiCo	78	Walmart	78	Wells Fargo	78	Biotechnology	78	Mobile	78	Special
81	General Motors	79	ConocoPhillips	79	Amazon	79	Roche	79	Unilever	79	Home Depot	79	Bank of America	79	Automotive	79	Cloud	79	Special
82	General Motors	80	Chevron	80	Facebook	80	Novartis	80	Johnson & Johnson	80	Costco	80	JP Morgan Chase	80	Aviation	80	AI	80	Special
83	General Motors	81	Exxon	81	Google	81	Pfizer	81	Coca-Cola	81	Walmart	81	Wells Fargo	81	Space	81	Blockchain	81	Special
84	General Motors	82	Shell	82	Apple	82	Novartis	82	PepsiCo	82	Target	82	Bank of America	82	Marine	82	Quantum	82	Special
85	General Motors	83	BP	83	Microsoft	83	Novartis	83	Unilever	83	Home Depot	83	JP Morgan Chase	83	Arms	83	VR	83	Special
86	General Motors	84	ConocoPhillips	84	Amazon	84	Roche	84	Johnson & Johnson	84	Costco	84	Wells Fargo	84	Robotics	84	AR	84	Special
87	General Motors	85	Chevron	85	Facebook	85	Novartis	85	Procter & Gamble	85	Walmart	85	JP Morgan Chase	85	Telecommunications	85	Stimulus	85	Special
88	General Motors	86	Exxon	86	Google	86	Pfizer	86	Coca-Cola	86	Target	86	Bank of America	86	Utilities	86	Art	86	Special

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	Unit	Case	Box	Unit	Case	Box	Unit	Case	Box
	Charge	Price	Price	Charge	Price	Price	Charge	Price	Price
Bishopsgate Progressive Mgmt Co (1200)F									
15 St James' Place, London SW1A 1HW 071-493811									
Progressive Inc ...	5	13.80	18.60	19.64					0.72
Progressive Acc ...	5	128.05	28.05	29.60					0.72
International Inc ...	5	13.47	19.47	20.55					0.50
International Acc ...	5	13.47	21.47						0.50

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WORLD STOCK MARKETS

[illegible]

CANADA												
Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	
TORONTO												
2:00 pm prices October 31												
Ottawa/Quebec in cents unless marked \$												
1200 Abitibi Ppt	515 1/2	515	450	450	-1/2	3600 Denison A	40	40	40	40	-4	
1200 Agropur	250	250	250	250	0	41200 Drexel	57 1/2	57 1/2	57 1/2	57 1/2	0	
7000 Air Cdn	8 1/4	8 1/4	8 1/4	8 1/4	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
4400 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
24100 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
11800 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
18000 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
2700 Alcan	51 1/2	51 1/2	51 1/2	51 1/2	0	22500 Drexel	51 1/2	51 1/2	51 1/2	51 1/2	0	
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NASDAQ NATIONAL MARKET

2:00 pm prices October 31

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Pharmacia	1.70	28	12	30 1/2	30 1/2	30 1/2	-1/2	Optima	130	23	17 1/2	17	17		
Hologic		55	4920	9 1/2	8	8 1/2	+1/2	Oracle 6y	78	4100	18	15 1/2	15 1/2	-1/2	
Janssen	1.40	9	124	43 1/2	42 1/2	42 1/2		On Screen	40	758	14 1/2	13 1/2	13 1/2	-1/2	
Hoechst		38	377	25	23 1/2	24 1/2	+1/2	Optima	0.31	19	36	7 1/2	7	7	

2:00 pm prices October 31

[illegible]

FT SURVEYS

*Source: Chief Executives in Europe 1990

FT SURVEYS

AMERICA

Jobs data cushion Dow's fall on economic doubts

Wall Street

DOUBTS ABOUT whether the latest easing of monetary policy by the Federal Reserve would do much economic good left share prices slightly weaker across the board yesterday morning. However, a better-than-expected jobs claims report helped keep losses to a minimum, writes Patrick Harverson in New York.

The Dow Jones Industrial Average was down 7.16 at 3,064.82. The more broadly based Standard & Poor's 500 was also weaker, down 1.08 at 391.88, while the Nasdaq composite of over-the-counter stocks added to Wednesday's record high, rising 0.32 to 541.94. Volume on the NYSE was heavy at 101m shares, and declines outpaced rises by 728 to 701.

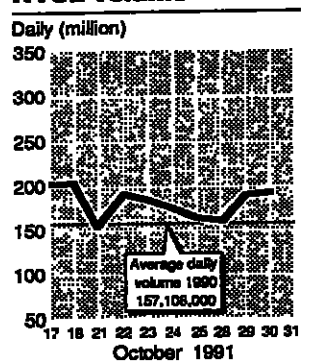
Uncertainty over the direction of Fed monetary policy continued to unsettle the stock market. Although analysts agreed that, in allowing the Fed funds rate to drop to near 5 per cent, the Fed had eased policy, investors remained confused about whether any action had been taken and even if it had, whether it would have much of an impact on the sluggish economy.

The only piece of good news was a 47,000 decline in the number of people claiming state unemployment insurance during the middle of October.

Even that figure, however, was not all that it seemed; economists pointed out that the reporting period included the Columbus Day holiday, which would have distorted the overall number.

Among individual issues, UAT fell 82¢ to \$132 after the airline, one of the biggest in

NYSE volume



the US, surprised the market with third quarter profits of just \$1.05 a share, well down on last year's \$4.87 a share and some way below analysts' estimates. The figures had a knock-on effect elsewhere in the airline sector, with Delta dropping 3¢ to \$62½ and AMR, parent group of American Airlines, losing 3¢ to \$63½.

Seagram rose 3¢ to \$113½ after announcing that it was

selling seven distilled spirits brands for \$372.5m to the Jim Beam division of American Brands, which edged 3¼ higher to \$42½ on the news.

Data General fell 3¼ to \$17½ in 12m shares after disappointing the market with fourth quarter fiscal profits of 50 cents a share, compared with a loss a year ago of \$2.93 a share.

On the over-the-counter market, Borland International jumped 7¼ to \$65 in 2m shares after several analysts made positive comments about the stock.

Canada

TORONTO stocks climbed at midday following a number of third quarter earnings reports. The composite index rose 14.6 to 3,512.2. Advancing issues led declines by 249 to 192 on volume of 16m shares valued at C\$184m.

Imasco jumped C\$½ to C\$35½ after reporting earnings in line with expectations. Among active issues, Chancellor Energy rose 7 cents to 50 cents, Ranger Oil firmed C\$½ to C\$40, Thomson Corp was flat at C\$15½ and Saskatchewan Oil and Gas was unchanged at C\$9½.

Inco rose C\$1¼ to C\$37½. London nickel prices rose moderately in quiet trade on news that a leading Canadian producer was planning to cut production.

Weak banking sector weighs on Norway

But Oslo has redeeming features, such as liquidity and low inflation, says Karen Fossli

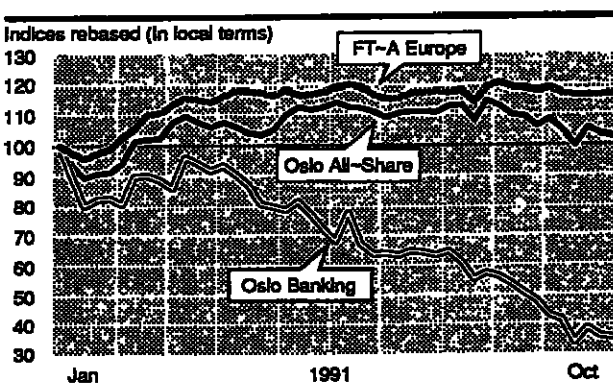
THERE ARE indications that Norwegian equities may be heading for better days, after suffering a debilitating autumn owing to the miserable condition of the banking sector.

James Capel, the London stockbroker, believes that Oslo's brief mid-October gains could herald a recovery. "We believe there are convincing arguments for a technical rally... and have seen the signs of this," he says.

Compared with its Nordic cousins, the market is very liquid, turning over about 40 per cent of its market capitalisation so far this year, compared with 24 per cent in Denmark, 18 per cent in Sweden and 10 per cent in Finland.

Oslo traditionally trades in line with oil price movements. Although the bourse seemed to ignore a rise in oil prices to above \$30 a barrel in September, there are some negative world crude oil prices should provide some encouragement. Oil prices currently stand above \$22 a barrel, their highest level since the Gulf war.

Moreover, aluminium prices



have rebounded recently on the news of capacity cutbacks, and shipping rates are showing seasonal strength, argues James Capel.

Norway's economy also looks strong, with inflation declining to less than 3 per cent. But there are some negative points: the savings ratio is high, as the private sector chooses to reduce debt rather than embark on a spending spree, and the number of people out of work is growing. In

month, and has fallen 65.11 per cent this year.

Den norske Bank, Christiania Bank and Fokus Bank, the three biggest banks, have all received huge injections of capital from the state or from the guarantee fund of the commercial banks. Their credit losses have swelled over the last four years and are now alarmingly high.

James Capel, however, believes that the government's recent commitment to provide a Nkr11.5bn (\$1.7bn) rescue package for the banking system, combined with a new tax law and an influx of new funds, could prompt a bourse revival.

The changes in the tax law from 1992 will make investment in equities more attractive by removing an incentive to hold on to shares for three years in order to avoid tax. Furthermore, it is in the interest of domestic players to see higher average prices in November and December 1991, as it will be on these that future tax liabilities will be calculated, says James Capel.

The sources of the new

funds, which are expected to give the market a fillip, include National Insurance Fund, which was recently given permission to invest 10 per cent of its Nkr58bn assets in equities. So far, out of the Nkr5.8bn available, it has invested an estimated Nkr600m.

Den norske Bank (DnB), however, sounded a warning for the bourse yesterday, when it announced that plans for a share issue to raise Nkr2.2bn in November had been postponed until the middle of next year. DnB's "A" shares hit a low on October 14 of Nkr11, but had rebounded to Nkr14 by October 21. Yesterday, they closed at Nkr25.50.

Other sectors of the stock market have enjoyed better fortunes this year. The shipping index, for example, has increased 20.7 per cent so far this year, with Bergesen DY seeing its "A" shares forge ahead 51 per cent. Bergesen's shares gained 10 per cent between October 15 and October 21 alone, rising from Nkr158 to Nkr175, before closing yesterday at Nkr170.

EUROPE

Continent winds down before All Saints' Day

CONTINENTAL trading was quiet yesterday, as several bourses wound down before today's closure for All Saints' Day, writes Karen Fossli in Paris.

PARIS, one of the bourses due to shut today, traded within a narrow, 12-point range before finishing slightly weaker. The CAC 40 index ended 5.13 down at 1,866.67 in thin trading worth about FF7.5bn, about the previous day's moderately active FF7.2bn.

Wednesday's news that the Christian Dior fashion house will be listed on the cash market next month boosted shares in related companies. Benetton, regarded as cheap by some analysts, gained FF7½ to FF81, while LVMH rose to a day's high of FF4,288, before finishing FF7½ up at FF4,235 in volume of 25,700 shares.

SAATCHI & SAATCHI was suspended at FF4,300, Wednesday's closing price. Its parent, Carrefour, is to buy in the minority.

Rhone-Poulenc continued to firm after this week's results from its US arm. The certificates gained FF7 to FF72.

Peugeot gained FF½ to FF616 in 125,335 shares, after lower-than-expected Chrysler losses. Total rose FF1½ to FF796; the oil group led to be added to the CAC 40 index on December 2, when Arjomari-Priour is removed.

FRANKFURT ended little changed in dull trading. The real-time DAX index was stuck in a seven-point range before closing 0.77 lower at 1,582.06.

The FAZ index, calculated at mid-session, eased 4.1 to 62.73, reflecting the fall in the latter part of Wednesday's session. Volume eased to DM3.7bn from DM5.2bn.

There was little movement in the market leaders and any rises in second-liners were attributed to light buying for month-end valuation purposes. AMB, the insurer, saw its ordinary shares gain DM5½ to DM60 while, in the steel sector, Hoersch rose DM½ to DM60.

Hugo Boss, the men's wear manufacturer, saw its ordinary shares jump DM3½ to DM85 on reports that the founding Holy brothers were trying to buy back the company from the Japanese entrepreneur, Akira Akagi, which owns 68 per cent.

MILAN was relieved that the settlement of the October trad-

ing account went smoothly. The Comit index added 1.60 to 515.65 in turnover estimated at more than Wednesday's L45bn. But the market failed to build on early gains. Fiat rose L87 to L4,907 but then slipped to L4,880 after hours. Pirelli rose L44 to L1,800, lifted by hopes that it would merge with Continental of Germany by the end of the year.

Generali added L160 to L25,210 ahead of its announcement that 99.9 per cent of its large L1.75 trillion warrants issue had been taken up. Generali also said that 41 per cent of those shareholders who had already converted them into Generali shares.

AMSTERDAM was depressed by weakness in the domestic bond market and the dollar. The CBS Tendency index fell 0.5 to 85.4 in light turnover of FF429.9m.

Alko, the chemical group, bucked the downward trend

FT-SE Eurotrack 100 - Oct 31

Open	10 pm	11 am	Noon	1 pm	2 pm	3 pm	Close
1098.82	1098.42	1097.56	1097.37	1097.58	1097.74	1098.58	1098.45
Day's High 1098.51 Day's Low 1096.01							
Oct 30	Oct 29	Oct 28	Oct 25	Oct 24			
1101.22	1099.96	1097.04	1091.25	1093.89			

Base value 1000 (Oct 1990)

after reporting a smaller-than-expected drop in third-quarter results. The stock closed at the day's high of FF122.80, up FF1.80. But follow chemicals group DSM fell another 40 cents to FF99 in the wake of its poor third quarter results issued the previous day.

Elsewhere, the steel group, Hoogovens, fell FF2.60 to FF46.10 after saying that it expected to make a loss in 1991. In the publishing sector, Elsevier lost FF1.50 to FF18.90 on profit-taking after its recent strength and VNU slipped 10 cents to FF73.10, after an

uninspiring presentation to investors in London yesterday.

MADRID eased in another quiet day's trading. The general index slipped 0.87 to 263.77 in turnover of about Ptas10bn, down from Ptas12bn.

In the bank sector, BEV fell Ptas6 to Ptas2,970 in volume of 116,381 shares. The stock has fallen Ptas120 so far this week.

ZURICH declined in quiet trading, on concern about interest rates and the weak dollar, which affected sentiment in the industrial sector. The Credit Suisse index fell 1.6 to 491.0.

Brown Boveri bearers fell SF70 to SF74,050 on selling said to be connected with the expiry of warrants.

STOCKHOLM was little changed as trading slowed ahead of today's half-day holiday. The Affarsvärlden General index added 1.4 to 1,015.7 as volume slipped to SKr285m from SKr317m.

Skandia free shares fell SKr5 to SKr128 on uncertainty about the effect on the company of S-E-Banken's option on 28 per cent of the company and Norwegian insurer UNI Storebrand's 18.3 per cent stake.

BRUSSELS was steady in active trading, boosted by block trades in Electrabel and GIB, the retailer. The Bel20 index fell 1.12 to 1,101.03 in turnover of BF767m.

Electrabel rose BF5 to BF4,560 in 31,500 shares. The utility announced an 8.3 per cent rise in first-half profits on Wednesday. GIB fell BF76 to BF71,264 in 22,000 shares.

ASIA PACIFIC

Bank of Japan governor's comments spark late rally

Tokyo

SHARE PRICES turned higher yesterday on active index-linked buying late in the session, on expectations of an imminent cut in the official discount rate, writes Emiko Terazono in Tokyo.

The Nikkei average closed 241.10 up at 25,222.28 after a day's low of 24,957.27 and high of 25,222.78. The index fell on light profit-taking in the morning, but rose later on bargain hunting and remained firm for the rest of the day. The rally was reinforced in the last 10 minutes of trading by reports that Mr Yasuichi Mieno, governor of the Bank of Japan, had said that the central bank saw a discount rate cut as the next step in its monetary policy.

Volume, however, remained light with 300m shares changing hands, after 30m the previous day. Gains led losses by 509 to 456, with 180 issues unchanged. The Topix index of all first section stocks advanced 9.64 to 1,887.45, but in London trading the ISE/Nikkei 50 index slipped 5.96 to 1,025.61.

Mr Mieno's comments excited market participants; trading has been quiet recently in the absence of news or fresh incentives. "The slowing economy is already built into the prices," said Mr Philip Dodds, strategist at S.G. Warburg.

Bargain hunting boosted electrical issues, which have been hurt by the year-on-year declines in interim results among leading electrical companies. NEC put on Y30 to Y1,290 and Hitachi was Y20 firmer at Y1,020.

Electrical engineering companies rose on expectations of favourable business results for the first half. Chudenko, which added Y230 to Y4,950, recently revised upwards its profits for the year to Y26.5bn, a 16 per

cent year-on-year rise. Kyudenko gained Y90 to Y2,960.

Nitigata Engineering, the machine engineering concern, moved up Y17 to Y790 on forecasts of rising orders for the company's oil refining facilities and energy-related equipment.

Toyoobo, the fibre maker, receded Y7 to Y530. The issue has been weak on the Osaka District Court's order to suspend production of a blood clot-dissolving agent after a patent claim by Genentech, the US chemical maker.

The Industrial Bank of Japan shed Y20 to Y3,480 after reports that Daishowa Paper will sell off IBI shares as part of a restructuring plan.

In Osaka, the OSE average lost 148.85 to 27,126.05 on volume of 21.9m shares. Small lot selling of speculative stocks pushed the index down. Ono Pharmaceutical fell Y160 to Y6,370 on profit-taking.

Roundup

A PROFITS warning held down New Zealand, while the rest of the region was firmer. Taiwan was closed at 1,021.30 in turnover of 71m pesos, up from 74m pesos.

NEW ZEALAND closed narrowly mixed after Fletcher Challenge rebounded from an early plunge that was triggered by a prediction of a profits fall and possible dividend cut. The NZSE10 index ended 1.36 off at 1,544.94 after recovering from a day's low of 1,537.44. Turnover came to NZ\$33.2m (NZ\$30.4m).

Fletcher Challenge fell 17 cents after its chairman told shareholders that 1991-92 profits after tax was likely to fall 23 per cent to NZ\$400m and that dividend policy was under review. But the stock recovered partially to close 8 cents down at NZ\$3.49.

Brierley Investments was the day's most active stock as it appreciated 5 cents to NZ\$1.11. Foreign buying lifted volume

to a heavy 4.1m shares.

AUSTRALIA was flooded with Asian and domestic buyers, who shrugged off a worse than expected September current account deficit as hopes remained high of a reduction in official interest rates. The All Ordinaries index climbed 19.2 to 1,682.9. Turnover rose to A\$396m from A\$226m.

BHP gained 46 cents to a record A\$15.24, while CRA leapt 59 cents to A\$13.60.

HONG KONG enjoyed modest gains on hopes of a US interest rate cut, although profit-taking pulled the market off its highs. The Hang Seng index rose 16.70 to 4,038.74 in steady turnover of HK\$1.18bn.

KUALA LUMPUR firmed but finished below the day's best in the run-up to today's budget. The composite index added 1.10 to 531.40 in volume of 33m shares, up from 28m. SINGAPORE rose on bargain hunting, particularly in low-priced Malaysian shares before the budget. The Straits Times Industrial index gained 4.61 to 1,407.11 but turnover shrank to S\$65m from S\$105m.

MANILA was again lifted by early demand for San Miguel and Philippine Long Distance Telephone. The composite index firmed 3.82 to 1,021.30 in turnover of 71m pesos, up from 74m pesos.

San Miguel finished at 61.50 pesos, down 0.50, as profit-taking set in, but PLDT rose another 22.50 pesos to 670. The market is shut today.

SOUTH AFRICA

JOHANNESBURG gold shares closed lower as the gold price eased to around \$387. The all-gold index fell 28 to 1,175 and the industrial index eased 6 to 4,363, but the all-share index added 3 to 3,526. Vaal Reef fell 2 to R206.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY OCTOBER 30 1991	TUESDAY OCTOBER 29 1991	DOLLAR INDEX
Figures in parentheses show number of times of stock	US Dollar Index	Found Starting Index	Yen Index
Australia (69)	157.13	+0.1	133.86
Austria (20)	155.33	-0.5	132.13
Belgium (47)	130.10	+0.4	110.66
Canada (114)	141.18	+0.2	120.08
Denmark (37)	257.22	+1.4	218.79
Finland (15)	95.30	+1.7	72.51
France (142)	142.08	+1.7	121.37
Germany (65)	108.83	+1.6	92.37
Hong Kong (58)	165.48	+0.6	140.13
Ireland (18)	180.02	+1.2	136.11
Italy (77)	88.74	+0.9	58.47
Japan (474)	141.34	-0.7	120.22
Malaysia (68)	201.75	-0.6	171.81
Mexico (16)	137.57	+0.4	110.34
Netherlands (31)	142.46	+1.1	121.18
New Zealand (14)	49.17	+0.6	41.82
Norway (30)	188.59	+2.2	150.42
Singapore (36)	197.20	-0.5	167.74
South Africa (51)	280.65	+1.0	221.70
Spain (58)	135.91	+0.9	130.91
Sweden (25)	187.48	+1.7	153.22
Switzerland (59)	95.46	+0.7	81.20
United Kingdom (240)	180.13	+2.1	153.21
USA (526)	159.75	+0.5	135.88
Europe (826)	141.04	+1.6	119.96
Nordic (107)	184.61	+1.3	157.03
Pacific Basin (71)	123.91	+0.6	123.91
Euro-Pacific (154)	141.91	+0.2	120.71
North America (540)	158.52	+0.4	134.84
Europe Ex UK (58)	117.92	+1.3	100.30
Pacific Ex Japan (64)	147.39	+0.2	125.37
World Ex US (173)	143.86	+0.3	122.37
World Ex UK (201)	145.09	+0.1	123.41
World Ex So. A. (220)	147.40	+0.3	125.38
World Ex Japan (171)	133.17	+0.9	130.23
The World Index (2261)	148.15	+0.3	126.01

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Clyde Port Authority

Invitation of Bids for the Port

The Clyde Port Authority (the "CPA") is a statutory trust port encompassing facilities at Glasgow, Greenock, Hunterston and Ardrossan on the West Coast of Scotland. It administers over 450 square miles of the River Clyde, its estuary and sea lochs, incorporating deep-water facilities in the Clyde estuary and riverside docks in the Port of Glasgow.

The CPA has decided to privatise under the provisions of the Ports Act 1991. The privatisation process involves the whole of the CPA's business being transferred into a newly established company, incorporated under the Companies Act, and the sale of the shares in that company by competitive tender, subject to satisfaction of the objectives on sale which have been agreed between the CPA and HM Government.

Parties who are potentially interested in this sale should contact the CPA's financial advisers, Hill Samuel Bank Limited, in writing as soon as possible, at the following address:

Hill Samuel Bank Limited
100 Wood Street
London EC2P 2AJ
Fax: 071-588 5111
For the attention of:-
Edward Buchan, Director.

A brief information package will then be provided to potentially interested parties, including the statement of the objectives on sale. Parties will have until close of business on 29th November, 1991 to register their interest formally.

Formal registration of interest will only be accepted from principals. Joint and consortium bids will be considered.

HILL SAMUEL
MERCHANT BANKERS

The contents of this announcement have been approved by Hill Samuel Bank Limited, a member of The Securities and Futures Authority.